# Presentation to the SFMTA Board of Directors Overtime Report

#### **Overview**

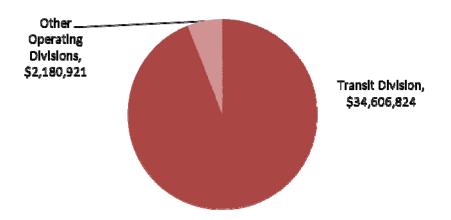
- SFMTA-wide trends
- Transit Division trends
- Other SFMTA divisions' trends
- Compliance with Executive Directive/Ordinance
- Key considerations
- Management strategy



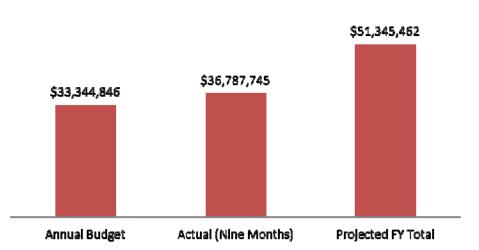
#### SFMTA-wide Overtime: Current Year

Covering the first nine months of the fiscal year

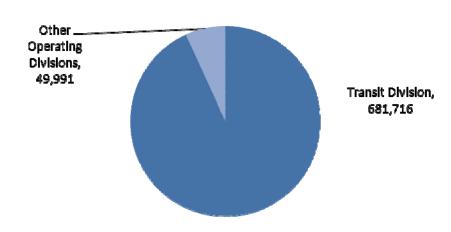
#### **SFMTA** | OT Expenditures



#### SFMTA | OT - Budget, Actual and Projected



#### **SFMTA** | OT Hours



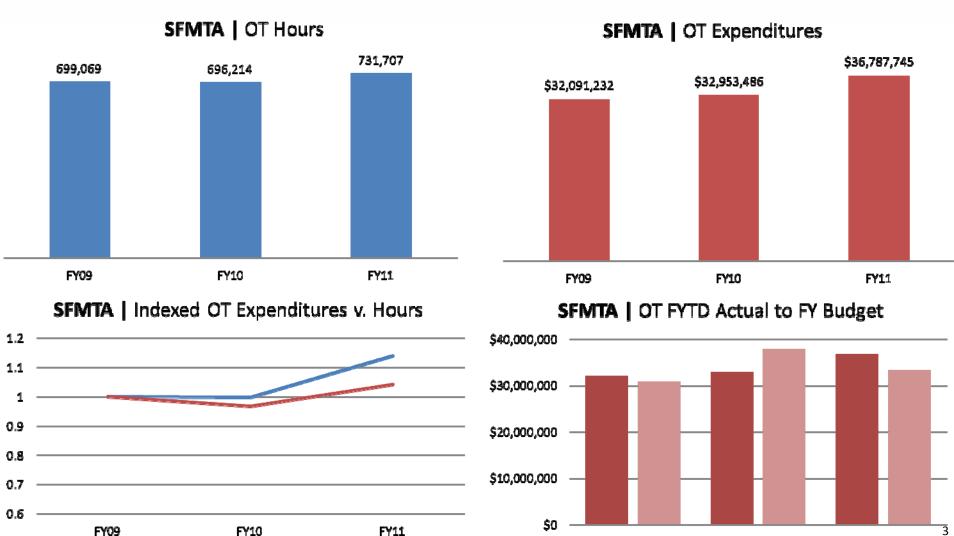
- Transit accounts for 94 percent of Agency overtime expenditures and 93 percent of overtime hours
- SFMTA-wide overtime is projected to be at 154 percent of budget at the conclusion of the fiscal year

Expenditures —

-Hours

#### SFMTA-wide Overtime: Year over Year Comparison

Covering the first nine months of each fiscal year



FY09

**FY11** 

FY10

■ Actual ■ Budget

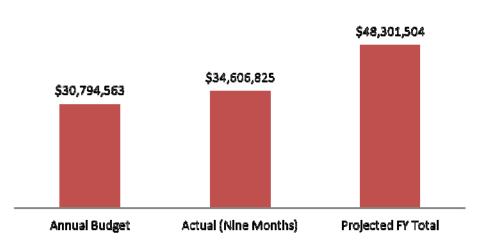
#### **Transit Division Overtime: Current Year**

Covering the first nine months of the fiscal year

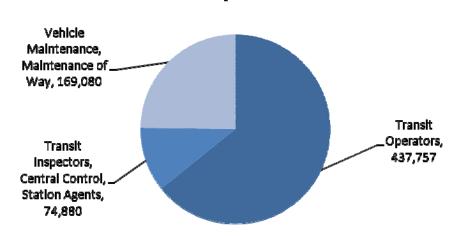
#### **Transit** | OT Expenditures

## Vehicle Maintenance, Maintenance of Way, \$10,103,187 Transit Inspectors, Central Control, Station Agents, \$4,819,659

Transit | OT - Budget, Actual and Projected



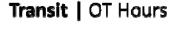
#### **Transit** | OT Hours

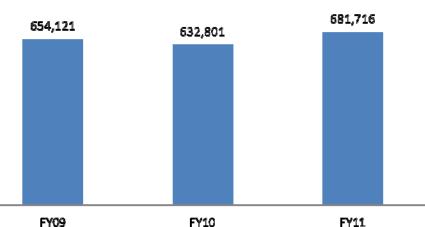


- 80 percent of overtime was consumed by transit operators, electrical transit system mechanics and transit supervisors
- Transit Division overtime is projected to be at 157 percent of budget at the conclusion of the fiscal year

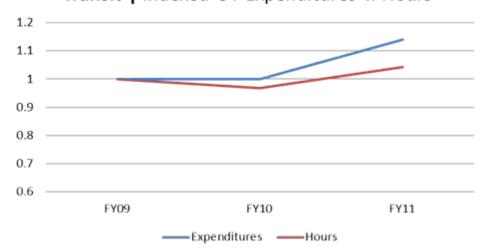
#### **Transit Division Overtime: Year over Year Comparison**

Covering the first nine months of each fiscal year

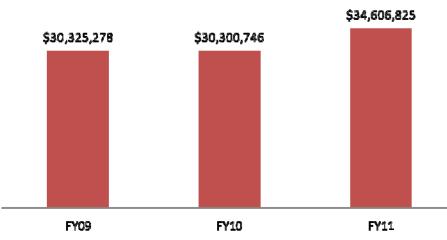




Transit | Indexed OT Expenditures v. Hours



#### **Transit** | OT Expenditures



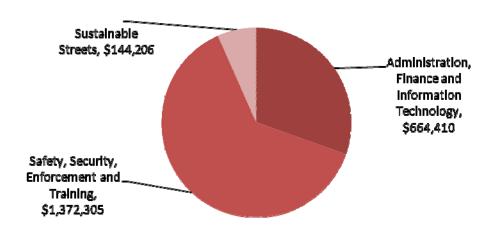
**Transit** | OT Classes for FY09-FY11

Classifications	% of Total OT Hours	% of Total OT Expenditures
Transit Operator	71%	64%
Electrical Transit System Mechanic	7%	8%
Transit Supervisor	7%	9%
Transit Car Cleaner	2%	2%
Electronic Maintenance Tech	1%	2%
Station Agent	1%	1%
Other	11%	14%

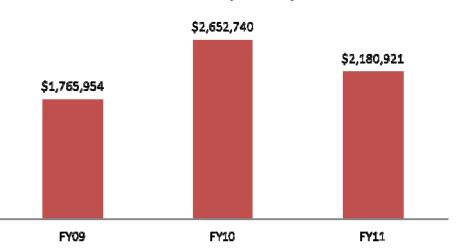
#### Other Divisions' Overtime: Current Year and Year over Year

Covering the first nine months of each fiscal year

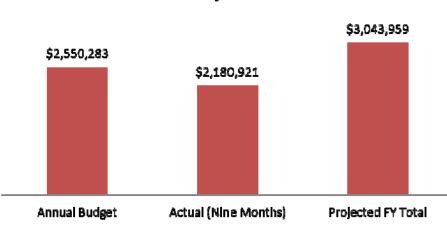
#### Other Divisions | OT Expenditures



#### **Other Divisions** | OT Expenditures



#### Other Divisions | OT - Budget, Actual and Projected



#### Other Divisions | OT Classes for FY09-FY11

% of Total OT Hours	% of Total OT Expenditures
46%	48%
15%	15%
5%	5%
4%	4%
4%	5%
3%	3%
23%	20%
	Hours  46%  15%  5%  4%  4%  3%



### **Executive Directive/Legislation: Compliance**

- Transit Division
  - Transit Operators: 71 > 30 percent overtime
  - Transit Supervisors: 14 > 30 percent overtime
  - Electrical Transit System Mechanics: 21 > 30 percent overtime
- Other SFMTA Divisions are compliant

#### **Overtime: Key Considerations**

- Scheduled overtime is critical to service continuity
  - Building overtime into runs facilitates maximum service provision during peak periods
  - Use of overtime mitigates service disruptions
  - Overtime is one tool used to address day-to-day service delivery
- The lack of part-time operators presents scheduling challenges
- Filling transit operator and other front line positions is an ongoing battle
  - Wellness program accelerated retirements that are already rising due to our aging workforce
  - While we are making progress within hiring, overtime must still be used to fill runs
- Furloughs negotiated for front line staff and retirements as a result of the wellness benefit sunset exacerbated overtime for FY 2011

#### **Overtime: Key Considerations** (cont.)

#### Special Events

- Service above and beyond the regular schedule, included planned events and unanticipated services
- Incredibly resource intensive often require luring significant numbers of transit operators, street supervisors and parking control officers to work during unsought shifts
- Additional staffing is needed to maintain the quality of scheduled service while fulfilling special event needs

#### Age of Fleet and Facilities

- Requires significant maintenance attention
- Overtime costs are offset by savings in salaries
  - Allows flexibility to address service needs
  - Manage bottom line of salaries and benefits

#### **Overtime: Management Strategy**

- Fill vacancies within budget parameters
- SFMTA Board receiving monthly overtime reports
- Manage unscheduled absences
  - Reduction in unscheduled absences will decrease overtime needs
- Evaluate scheduling practices and contractual requirements related to schedules and overtime
  - Develop more efficient runs for transit operators
  - Negotiate contract provisions to reduce built in overtime (e.g. part time operators)
- Develop the optimal base level of overtime for service model for this City
  - What is the appropriate level of overtime where costs outweigh benefits?