

San Francisco Municipal Transportation Agency
Capital Programs & Construction Division
Overview
FY 2010-2011 and FY 2011-2012

MISSION

The mission of the Capital Programs & Construction Division is to improve the City's transportation infrastructure by managing the capital improvement programs for all City and County transportation initiatives to support San Francisco's needs as the City changes and grows. This vision will be achieved by engineering and constructing improvements to the City's transportation infrastructure, and the transit fleet and facilities, thereby meeting the goals and objectives of Proposition E, as well as supporting the City's General Plan.

STRATEGIC PLAN GOALS AND OBJECTIVES

Capital Programs & Construction Division activities support achievement of the following Strategic Plan goals and objectives:

Goal 1: Customer Focus

To provide safe, accessible, clean, environmentally sustainable service and encourage the use of auto-alternative modes through the Transit First Policy

- Reduce emissions as required by the SFMTA Clean Air Plan
- Improve accessibility across transit service

Goal 2: System Performance

To get customers where they want to go, when they want to be there

- Improve transit connectivity and span of service
- Reduce congestion through major corridors
- Upgrade/ Replace the existing infrastructure to improve reliability of the system

Goal 3: External Affairs/Community Relations

To improve the customer experience, community value, and enhance the image of the SFMTA, as well as ensure SFMTA is a leader in the industry

- Enhance proactive participation and cooperatively strive for improved regional transportation

Goal 4: Financial Capacity

To ensure financial stability and effective resource utilization

- Ensure efficient and effective use of resources

Goal 5: SFMTA Workforce

To provide a flexible, supportive work environment and develop a workforce that takes pride and ownership of the agency's mission and vision and leads the agency into an evolving, technology-driven future

- Improve facilities in which people are working

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DIVISIONAL TACTICS AND INITIATIVES

The Capital Programs & Construction will employ the following tactics and initiatives to support fulfillment of the Strategic Plan:

- Complete the development and implementation of the new Paratransit Debit Card program
- Complete the installation and integration of the NextMuni AVL system
- Progress the New Central Subway design engineering
- Progress Islais Creek Bus Maintenance Facility project in accordance with planned schedule and budget
- Develop program for performing risk assessment of all SFMTA assets to support the development of the Capital Improvement Program
- Continue with the Job Order Contracting (JOC) RFP for handling emergency and as-needed projects
- Start and complete all capital construction and procurement projects on time and within budget per approved budgets and schedules
- Continue with the consistent staff performance evaluation program and succession planning for the division
- Improve Transportation facilities and streetscapes and key transit stations
- Provide a cost-effective rail link to Chinatown and North Beach
- Coordinate with the Transportation Authority, Department of Public Works, the Planning Department and other public agencies to ensure transit vehicles receive priority in traffic
- Plan for improvements to the SFMTA's transit service network and enhance service efficiency and effectiveness through transit preferential treatments
- Successful delivery of the Fleet Capital Project
- Attract more transit riders by improving transit service planning
- Improve transportation facilities and streetscapes around key transit stations

ORGANIZATION

The Division is structured to provide core competent support for the development and work necessary to support the division's mission. The structure consists of one primary subdivision namely Capital Programs & Construction Division and major programs all reporting to the Director's office, as follows:

- **Capital Programs & Construction**
Responsible for planning, monitoring and assessing the design and construction of all capital projects and infrastructure required to provide a reliable, safe and efficient transportation system.

The core areas are:

- Project Management and Engineering
- Contract Administration & Quality Management
- Fleet Services and Constructability

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- Major Programs:
 - Central Subway Program
 - Radio & AVL Program
 - Central Control & Communications (C3) Program
 - Fleet Renewal Programs
 - Job Order Contracting
 - Islais Creek Facility Project
 - Rail Replacement Program
 - Overhead System Replacement Program
 - Cable Car Replacement Program
 - Facilities Program