20 Year OFP
(Year of Expenditure Dollars in Millions)

|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Passenger Revenue | \$133.76 | \$133.61 | \$141.60 | \$159.45 | \$168.58 |
| Parking Revenues |  |  |  |  |  |
| Parking Revenues | \$51.25 | \$65.57 | \$70.91 | \$73.24 | \$78.47 |
| Parking Tax Revenue | \$22.29 | \$24.18 | \$26.15 | \$27.01 | \$28.94 |
| Fines | \$88.74 | \$89.22 | \$96.49 | \$99.67 | \$106.78 |
| Permits | \$5.98 | \$5.49 | \$5.94 | \$6.13 | \$6.57 |
| Parking Fees | \$5.12 | \$6.68 | \$7.23 | \$7.47 | \$8.00 |
| Other Operating Revenues |  |  |  |  |  |
| Rental Income | \$2.44 | \$2.10 | \$2.16 | \$2.23 | \$2.28 |
| Advertising | \$5.21 | \$8.22 | \$8.71 | \$9.23 | \$9.79 |
| Muni Feeder to BART | \$2.52 | \$2.40 | \$2.48 | \$2.56 | \$2.61 |
| Paratransit Revenue | \$1.36 | \$1.41 | \$1.46 | \$1.51 | \$1.54 |
| Proof of Payment Revenue | \$0.18 | \$0.16 | \$0.16 | \$0.17 | \$0.17 |
| Miscellaneous | \$0.27 | \$0.03 | \$0.03 | \$0.03 | \$0.03 |
| Operating Assistance |  |  |  |  |  |
| Transit Operating Assistance | \$0.00 | \$3.81 | \$0.00 | \$0.00 | \$0.00 |
| FTA Grants | \$0.00 | \$4.57 | \$0.00 | \$0.00 | \$0.00 |
| Gas Tax Adjustment | \$1.32 | \$3.47 | \$3.58 | \$3.70 | \$3.78 |
| State Sales Tax | \$29.95 | \$34.44 | \$35.52 | \$36.69 | \$37.47 |
| Prop. 42 Gas Tax Revenue | \$6.81 | \$6.11 | \$6.30 | \$6.51 | \$6.65 |
| TDA Sales Tax | \$37.74 | \$35.83 | \$36.96 | \$38.18 | \$38.99 |
| S.F. Transportation Authority | \$7.80 | \$9.67 | \$9.97 | \$10.30 | \$10.52 |
| BART ADA | \$1.08 | \$1.25 | \$1.29 | \$1.33 | \$1.36 |
| Bridge Tolls | \$0.09 | \$2.50 | \$2.50 | \$2.50 | \$2.50 |
| STA | \$9.34 | \$18.81 | \$19.40 | \$20.04 | \$20.47 |
| Carryover Funds from FY06 | \$19.61 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Departmental Transfer Adjustment | \$19.29 | \$35.26 | \$36.37 | \$37.57 | \$38.37 |
| General Fund Support | \$158.28 | \$178.92 | \$184.55 | \$190.63 | \$194.70 |
| State and Local Assistance | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| FTA Sec 5307 Preventative Maintenance | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Interest on Capital Reserve | \$2.88 | \$3.00 | \$3.42 | \$4.91 | \$4.94 |
| New Operating Revenue |  |  |  |  |  |
| Incremental Parking Tax Revenue | \$0.00 | \$0.00 | \$26.00 | \$26.86 | \$28.77 |
| Enhanced Parking Related Revenue | \$0.00 | \$0.00 | \$10.00 | \$10.33 | \$20.55 |
|  |  |  |  |  |  |
| TOTAL OPERATING SOURCES OF FUNDS | \$613.31 | \$676.70 | \$739.17 | \$778.25 | \$822.82 |
|  |  |  |  |  |  |
| OPERATING USES OF FUNDS |  |  |  |  |  |
|  |  |  |  |  |  |
| (Year of Expenditure Dollars in Millions) | \$2,007.00 | \$2,008.00 | \$2,009.00 | \$2,010.00 | \$2,011.00 |
|  |  |  |  |  |  |
| Motor Coach | \$223.78 | \$214.56 | \$221.92 | \$230.06 | \$236.95 |
| Trolley Coach | \$130.55 | \$144.28 | \$150.48 | \$156.74 | \$162.10 |
| Demand Response | \$20.25 | \$20.76 | \$21.42 | \$22.14 | \$22.63 |
| Light Rail Transit | \$113.06 | \$118.33 | \$123.50 | \$132.37 | \$136.86 |
| Historic Street Car | \$6.91 | \$7.34 | \$7.64 | \$9.88 | \$10.19 |
| Cable Car | \$35.46 | \$37.29 | \$38.90 | \$40.55 | \$41.96 |
| Maintenance Facilities | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Parking | \$84.69 | \$87.29 | \$90.60 | \$94.18 | \$96.92 |
| Transfer to Capital | \$0.03 | \$3.47 | \$77.67 | \$88.58 | \$112.69 |

(Year of Expenditure Dollars in Millions)

| Fixed Costs/Adjustments | $-\$ 1.43$ | $\$ 43.38$ | $\$ 7.03$ | $\$ 3.75$ | $\$ 2.52$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |
| TOTAL OPERATING USES OF FUNDS | $\$ 613.31$ | $\$ 676.70$ | $\$ 739.17$ | $\$ 778.25$ | $\$ 822.81$ |

20 Year OFP
(Year of Expenditure Dollars in Millions)

| 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$177.80 | \$194.70 | \$201.76 | \$213.59 | \$227.70 | \$231.06 | \$234.86 | \$252.97 | \$255.58 |
| \$80.56 | \$87.29 | \$88.71 | \$95.72 | \$98.42 | \$105.15 | \$107.65 | \$116.44 | \$118.79 |
| \$29.71 | \$32.19 | \$32.71 | \$35.30 | \$36.29 | \$38.77 | \$39.70 | \$42.94 | \$43.80 |
| \$109.62 | \$118.79 | \$120.72 | \$130.26 | \$133.93 | \$143.08 | \$146.49 | \$158.45 | \$161.65 |
| \$6.74 | \$7.31 | \$7.43 | \$8.01 | \$8.24 | \$8.80 | \$9.01 | \$9.75 | \$9.94 |
| \$8.21 | \$8.90 | \$9.04 | \$9.76 | \$10.03 | \$10.72 | \$10.98 | \$11.87 | \$12.11 |
| \$2.34 | \$2.42 | \$2.46 | \$2.53 | \$2.60 | \$2.65 | \$2.71 | \$2.80 | \$2.85 |
| \$10.37 | \$10.99 | \$11.65 | \$11.99 | \$12.33 | \$12.56 | \$12.86 | \$13.26 | \$13.53 |
| \$2.68 | \$2.77 | \$2.82 | \$2.90 | \$2.98 | \$3.03 | \$3.11 | \$3.20 | \$3.27 |
| \$1.58 | \$1.63 | \$1.66 | \$1.71 | \$1.76 | \$1.79 | \$1.83 | \$1.89 | \$1.93 |
| \$0.18 | \$0.18 | \$0.18 | \$0.19 | \$0.20 | \$0.20 | \$0.20 | \$0.21 | \$0.21 |
| \$0.03 | \$0.03 | \$0.03 | \$0.03 | \$0.04 | \$0.04 | \$0.04 | \$0.04 | \$0.04 |
|  |  |  |  |  |  |  |  |  |
| \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| \$3.88 | \$4.01 | \$4.07 | \$4.19 | \$4.31 | \$4.39 | \$4.49 | \$4.63 | \$4.73 |
| \$38.47 | \$39.76 | \$40.41 | \$41.58 | \$42.75 | \$43.54 | \$44.57 | \$45.98 | \$46.91 |
| \$6.82 | \$7.05 | \$7.17 | \$7.38 | \$7.58 | \$7.72 | \$7.91 | \$8.16 | \$8.32 |
| \$40.03 | \$41.37 | \$42.04 | \$43.27 | \$44.49 | \$45.30 | \$46.38 | \$47.85 | \$48.81 |
| \$10.80 | \$11.17 | \$11.35 | \$11.68 | \$12.01 | \$12.23 | \$12.52 | \$12.91 | \$13.17 |
| \$1.40 | \$1.44 | \$1.47 | \$1.51 | \$1.55 | \$1.58 | \$1.62 | \$1.67 | \$1.70 |
| \$2.50 | \$2.50 | \$2.50 | \$2.50 | \$2.50 | \$2.50 | \$2.50 | \$2.50 | \$2.50 |
| \$21.01 | \$21.72 | \$22.07 | \$22.71 | \$23.36 | \$23.78 | \$24.35 | \$25.12 | \$25.63 |
| \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| \$39.39 | \$40.72 | \$41.38 | \$42.58 | \$43.78 | \$44.58 | \$45.65 | \$47.09 | \$48.04 |
| \$199.88 | \$206.60 | \$209.95 | \$216.05 | \$222.14 | \$226.21 | \$231.60 | \$238.92 | \$243.75 |
| \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| \$5.82 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| \$11.23 | \$14.06 | \$9.69 | \$4.52 | \$5.30 | \$5.78 | \$8.74 | \$16.26 | \$12.13 |
|  |  |  |  |  |  |  |  |  |
| \$29.54 | \$32.01 | \$32.53 | \$35.10 | \$36.09 | \$38.55 | \$39.47 | \$42.69 | \$43.56 |
| \$21.10 | \$31.81 | \$32.32 | \$33.26 | \$34.20 | \$34.83 | \$35.65 | \$36.78 | \$37.53 |
|  |  |  |  |  |  |  |  |  |
| \$861.69 | \$921.42 | \$936.12 | \$978.32 | \$1,014.58 | \$1,048.84 | \$1,074.87 | \$1,144.37 | \$1,160.49 |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| \$2,012.00 | \$2,013.00 | \$2,014.00 | \$2,015.00 | \$2,016.00 | \$2,017.00 | \$2,018.00 | \$2,019.00 | \$2,020.00 |
|  |  |  |  |  |  |  |  |  |
| \$244.58 | \$255.03 | \$260.51 | \$270.14 | \$279.15 | \$285.22 | \$293.50 | \$304.50 | \$312.25 |
| \$179.45 | \$186.81 | \$191.01 | \$198.28 | \$205.11 | \$204.20 | \$204.37 | \$212.13 | \$217.63 |
| \$23.25 | \$24.04 | \$24.44 | \$25.17 | \$25.89 | \$26.38 | \$27.02 | \$27.89 | \$28.47 |
| \$145.23 | \$151.28 | \$154.81 | \$160.91 | \$166.47 | \$175.17 | \$185.50 | \$192.81 | \$198.30 |
| \$10.53 | \$10.95 | \$11.20 | \$11.62 | \$12.02 | \$12.30 | \$12.67 | \$13.14 | \$13.49 |
| \$43.40 | \$45.22 | \$46.25 | \$48.04 | \$49.70 | \$50.90 | \$52.45 | \$54.48 | \$55.92 |
| \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| \$99.87 | \$103.67 | \$105.67 | \$109.19 | \$112.73 | \$115.17 | \$118.36 | \$122.66 | \$125.58 |
| \$115.39 | \$144.41 | \$142.22 | \$154.97 | \$163.51 | \$179.50 | \$180.99 | \$216.75 | \$208.85 |

(Year of Expenditure Dollars in Millions)

| $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |  |  |
| $\$ 861.69$ | $\$ 921.42$ | $\$ 936.12$ | $\$ 978.32$ | $\$ 1,014.58$ | $\$ 1,048.84$ | $\$ 1,074.86$ | $\$ 1,144.35$ | $\$ 1,160.48$ |

20 Year OFP
(Year of Expenditure Dollars in Millions)

| 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$258.36 | \$277.77 | \$280.31 | \$282.82 | \$302.60 | \$305.09 | \$308.09 |
| \$127.66 | \$131.31 | \$140.49 | \$143.27 | \$154.40 | \$156.93 | \$168.38 |
| \$47.07 | \$48.42 | \$51.81 | \$52.83 | \$56.94 | \$57.87 | \$62.09 |
| \$173.72 | \$178.68 | \$191.18 | \$194.96 | \$210.11 | \$213.55 | \$229.14 |
| \$10.69 | \$10.99 | \$11.76 | \$11.99 | \$12.93 | \$13.14 | \$14.10 |
| \$13.01 | \$13.39 | \$14.32 | \$14.61 | \$15.74 | \$16.00 | \$17.17 |
| \$2.92 | \$3.01 | \$3.07 | \$3.13 | \$3.22 | \$3.27 | \$3.34 |
| \$13.86 | \$14.26 | \$14.55 | \$14.83 | \$15.24 | \$15.49 | \$15.85 |
| \$3.35 | \$3.45 | \$3.51 | \$3.58 | \$3.68 | \$3.74 | \$3.83 |
| \$1.97 | \$2.03 | \$2.07 | \$2.11 | \$2.17 | \$2.21 | \$2.26 |
| \$0.22 | \$0.23 | \$0.23 | \$0.23 | \$0.24 | \$0.25 | \$0.25 |
| \$0.04 | \$0.04 | \$0.04 | \$0.04 | \$0.04 | \$0.05 | \$0.05 |
|  |  |  |  |  |  |  |
| \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| \$4.84 | \$4.98 | \$5.08 | \$5.18 | \$5.33 | \$5.41 | \$5.54 |
| \$48.07 | \$49.44 | \$50.43 | \$51.43 | \$52.85 | \$53.72 | \$54.95 |
| \$8.53 | \$8.77 | \$8.95 | \$9.12 | \$9.38 | \$9.53 | \$9.75 |
| \$50.02 | \$51.45 | \$52.47 | \$53.51 | \$54.99 | \$55.89 | \$57.18 |
| \$13.50 | \$13.88 | \$14.16 | \$14.44 | \$14.84 | \$15.08 | \$15.43 |
| \$1.74 | \$1.79 | \$1.83 | \$1.87 | \$1.92 | \$1.95 | \$1.99 |
| \$2.50 | \$2.50 | \$2.50 | \$2.50 | \$2.50 | \$2.50 | \$2.50 |
| \$26.26 | \$27.01 | \$27.55 | \$28.09 | \$28.87 | \$29.34 | \$30.02 |
| \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| \$49.22 | \$50.63 | \$51.64 | \$52.66 | \$54.12 | \$55.01 | \$56.27 |
| \$249.76 | \$256.90 | \$262.03 | \$267.20 | \$274.61 | \$279.11 | \$285.52 |
| \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| \$0.00 | \$0.00 | \$45.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| \$14.08 | \$7.32 | \$6.49 | \$19.44 | \$15.39 | \$9.98 | \$8.77 |
|  |  |  |  |  |  |  |
| \$46.81 | \$48.15 | \$51.52 | \$52.53 | \$56.62 | \$57.54 | \$61.74 |
| \$38.45 | \$39.55 | \$40.34 | \$41.14 | \$42.28 | \$42.97 | \$43.96 |
|  |  |  |  |  |  |  |
| \$1,206.66 | \$1,245.94 | \$1,333.34 | \$1,323.54 | \$1,391.02 | \$1,405.63 | \$1,458.17 |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| \$2,021.00 | \$2,022.00 | \$2,023.00 | \$2,024.00 | \$2,025.00 | \$2,026.00 | \$2,027.00 |
|  |  |  |  |  |  |  |
| \$321.07 | \$332.21 | \$340.54 | \$349.01 | \$360.85 | \$368.74 | \$379.64 |
| \$224.42 | \$232.28 | \$238.33 | \$244.48 | \$252.85 | \$258.45 | \$266.18 |
| \$29.18 | \$30.04 | \$30.65 | \$31.27 | \$32.16 | \$32.70 | \$33.47 |
| \$204.89 | \$212.11 | \$217.75 | \$223.49 | \$231.18 | \$236.51 | \$243.79 |
| \$13.91 | \$14.39 | \$14.75 | \$15.11 | \$15.61 | \$15.96 | \$16.43 |
| \$57.68 | \$59.73 | \$61.29 | \$62.87 | \$65.05 | \$66.49 | \$68.48 |
| \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| \$129.19 | \$133.48 | \$136.64 | \$139.85 | \$144.38 | \$147.24 | \$151.25 |
| \$226.31 | \$231.71 | \$293.40 | \$257.44 | \$288.93 | \$279.53 | \$298.93 |

(Year of Expenditure Dollars in Millions)

| $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |
| $\$ 1,206.65$ | $\$ 1,245.94$ | $\$ 1,333.35$ | $\$ 1,323.53$ | $\$ 1,391.01$ | $\$ 1,405.63$ | $\$ 1,458.17$ |

