

Context

- For Fiscal 2012, the SFMTA is facing a projected \$23 million shortfall between revenues and expenditures
- For Fiscal 2013-2014, initial projections show shortfalls that will have to be closed before a new two-year budget is adopted
- Preliminary analysis suggests Muni budget currently sized for service plan, but omits funding for:
 - Special events
 - Unplanned service interruptions
 - Industry standard levels of preventative maintenance/cleaning
 - Historical levels of field supervision, station management, etc.
 - Budgeted reserve
- Revenue additions and expenditure reductions should take the foregoing into account, while also considering other, new programs

History

- For Fiscal Years 2011 and 2012 the SFMTA Board approved a twoyear program to provide 12,000 youth monthly passes to the SFUSD for distribution at 50% of the regular price for low-income students (\$10 and \$10.50 respectively)
- The implementation of reduced price pass program did not move forward due to various administrative and distribution issues
- The SFMTA Board subsequently approved the distribution of 12,000 free passes for the final three months of the 2010/2011 school year
- The 2012 program is on hold
- A coalition of advocacy groups led by Supervisor David Campos is now evaluating free fare for all youth in San Francisco
- The Budget Analyst has completed a report on the financial impact of a free fare for youth program



Current Proposal

- Free fares for all youth
- Unlimited access to Muni
- Three year pilot program
- Administered through Clipper Card program- youth will be required to obtain a Clipper Card
- Data from Clipper will be used to evaluate usage and travel patterns
- A combination of sources to fund the program including \$1.4 million from SFMTA annually



Budget Analyst Report

Ridership Increase: 4.6%

Cost: \$7 million

- \$6.4 million Monthly Pass & Cash Fare Revenue Loss
- \$500,000 Maintenance (Graffiti and Vandalism)
- \$273,430 Incremental Clipper Costs
- \$130,000 Additional Muni Transit Assistance Support
- (\$300,000) Reduce Transit Fare Inspector Positions

Does not include any potential service increase in the above costs

Other Issues

- Other models for consideration:
 - Reduce instead of eliminate fare for youth pass (no change to cash fare)
 - Half face value of youth pass has a \$1.4 m revenue impact
 - Quarter face value of youth pass will have a \$2.1 m revenue impact
 - Limit program by time (hours/days/months)
 challenging with current Clipper framework
 - Limit program by income (low-income youth only)
 challenging administratively and will require funding
- Program cannot be limited to San Francisco youth only given limitations of Clipper
 - System not capable of limiting or extending fares to a subset of an existing fare category.
 - To make this feasible would require regional prioritization of the Clipper tasks and funding for programming.



Other Issues

- Budget Analyst Report:
 - The SFMTA does not believe that the \$300k reduction in transit fare inspectors is likely given that POP program staffing levels are already significantly lower than peer agencies
 - Likely that SFMTA will incur increased administrative, marketing and communication costs of \$200k
 - Estimate does not include \$1.4 million in revenue loss for "Youth Lifeline" program beyond FY 2012
 - The assumption that no additional service hours or capacity will be required is unrealistic



Other Issues

- Budget Analyst Report (continued):
 - The assumption that there will be no costs for additional service hours or capacity is unrealistic
 - Over a dozen bus and rail routes are already over capacity at times with the heaviest youth demand. Any incremental ridership will reduce capacity for other customers unless service is added.
 - SFMTA estimates 25,000 to 37,000 additional service hours at an operating cost of \$6.0 million annually.*
 - Because much of this new service would be at peak times,
 SFMTA may need to procure additional vehicles which would require capital funding (costs not included).



Next Steps

- SFMTA staff continuing to work with stakeholders to:
 - Determine preferred model
 - Refine expenditure impact
 - Identify ongoing revenue source
- Need SFMTA Board direction on:
 - Model preference
 - Policy framework for decisions