



**SAN FRANCISCO
MUNICIPAL TRANSPORTATION AGENCY
MUNICIPAL RAILWAY DEPARTMENT**



FY2005 OPERATING BUDGET

**SAN FRANCISCO MUNICIPAL RAILWAY DEPARTMENT
REVENUES & APPROPRIATIONS**

MUNICIPAL TRANSPORTATION AGENCY, BOARD OF DIRECTORS

Cleopatra Vaughns, **Chair**
Shirley Breyer Black
Wil Din
Michael Kasolas, **Vice Chair**
Reverend Doctor James McCray, Jr.
Peter Mezey

MUNICIPAL TRANSPORTATION AGENCY STAFF

Michael T. Burns
Executive Director

SAN FRANCISCO MUNICIPAL RAILWAY FINANCE STAFF

Virginia Harrington
Deputy General Manager, Finance and Administration

Alicia Fletcher
Budget Manager

Budget Document Producers

BJ Dix
Elias Girma
Stella Ong
Bose Onyemem

MUNI'S MISSION

Working together effectively, we serve our community. We provide safe, reliable, clean, accessible, and convenient transportation to any destination in the City. We are dedicated to creating the most satisfying experience possible for our employees and our riders.

By placing people first, Muni strives to offer the maximum opportunity for employees to contribute their best and achieve career growth. We are building a model urban transit organization, internationally recognized for excellence.

We treat each other with respect; develop trust; encourage mutual understanding; and value our diversity. We promote accountability and take pride in our work.

Above all, we are committed to living this Mission daily in our relationships with each and everyone in our community.

MUNICIPAL TRANSPORTATION AGENCY FY2005 GOALS

1. Advance Muni's and DPT's Missions at all levels and divisions within the organization by focused communication, involvement and recognition.
2. Cultivate security awareness and preparedness through drills, training and improved coordination with transit and government agencies.
3. Improve safety for employees, passengers, pedestrians and motorists by training; increased awareness; and improved equipment, facilities and traffic control.
4. Achieve service standards and performance measures, including:
 - On-time performance
 - Service availability
 - System reliability
 - System performance
 - Staffing performance
 - Customer service
5. Improve movement of people and goods throughout San Francisco by close communication and coordination between the Municipal Railway and the Department of Parking and Traffic.
6. Promote professional growth and development for all employees through available training opportunities.
7. Progress the Third Street Project in accordance with the FY05 baseline schedule and budget, including: ongoing construction of line segments and Metro East, continuing preliminary engineering work for Phase II, the Central Subway, and securing funding and community support for the project.
8. Maintain a balanced budget and build a foundation for long-term financial stability through aggressive pursuit of all revenue sources and improved management of resources.
9. Improve customer service by increasing access to timely and accurate information about all MTA services and by speedy resolution of complaints and issues.
10. Increase the use of all alternative modes of travel and reduce travel time without increasing congestion.
11. Finish implementation of the Transit Preferential Streets treatments for Inner Geary, and continue planning and design for transit improvements on Geary, Van Ness, and other corridors, in accordance with the Vision Plan.
12. Continue implementation of the TransLink universal fare card system.

Municipal Railway Department

**Municipal Transportation Agency
Board of Directors**

**Executive Director
Michael T. Burns**

**Deputy Executive Director
Stuart Sunshine**

**General Manager
Fred Stephens**

General Manager

Transportation
Wilson Johnson, Jr
Deputy General Manager

Maintenance
Mike Hursh
Deputy General Manager

Construction
Vincent Harris
Deputy General Manager

Executive Office

Human Resources
Larry Williams
Deputy General Manager

Finance & Administration
Vacant
Deputy General Manager

Capital Planning & External Affairs
Vacant
Deputy General Manager

BUDGET INFORMATION, PROCESS, GUIDELINES AND TIMELINE

The operating budget of the Municipal Transportation Agency – Municipal Railway Department (Muni), is proposed by the Executive Director and approved by the Municipal Transportation Agency (MTA) Board of Directors and the San Francisco Board of Supervisors. The Executive Director and the MTA Board certify that the budget is adequate in all respects to allow the department to make substantial progress toward meeting the goals, objectives, and performance standards established pursuant to Section 8A.103 of the San Francisco City Charter.

The FY2005 approved operating budget was created in the context of continued economic difficulties. FY2005 represents the fourth consecutive year of economic downturn. Beginning in FY2002, Muni's revenue sources began to decline, as they are sensitive to economic conditions and factors such as employment levels and tourism levels. At the same time, the fixed costs associated with Muni's core services have continued to rise, such as salary expenditures and fuel costs.

Over the past four years, Muni has made every effort to reduce its expenditures in order to balance its budget. In addition, in FY2004, with rider satisfaction levels increasing and continued progress towards meeting Muni's service standards, the agency looked to both revenue and expenditure solutions in order to balance its budget, adopting a fare increase as well as increases to parking fines, fees, and rates. In FY2005, after implementing expenditure and revenue measures over the previous years and facing a \$32 million deficit, Muni had few viable options remaining to balance its budget. As a result, the FY2005 budget includes difficult measures such as personnel reductions, service adjustments, and the use of capital funds.

While Muni has made progress in increasing its efficiency and maximizing its revenues in recent years, both of these strategies will need to be sustained in order for Muni to operate effectively going forward. In addition, it is important to recognize that a baseline level of resources is necessary in order to sustain service levels. Looking forward, it will be critical to align resources with service provision.

Process

The San Francisco Charter, as amended through Proposition E, approved by the voters in 1999, establishes the Municipal Transportation Agency (MTA) as an enterprise fund department of the City and County of San Francisco. Overseen by the MTA Board of Directors, Muni and the Department of Parking & Traffic make up the MTA and each also functions as an enterprise fund department. In establishing the MTA as an enterprise fund, a stated goal was to achieve a transportation system that is comparable to the best urban transit systems in the world's major cities. The structure is designed to provide the transportation system with the resources, independence, and focus necessary to achieve this goal. Specifically, the Charter amendment intended to strengthen Muni's authority to manage its employees, establish efficient and economical work rules and work practices that maximize Muni's responsiveness to public needs, and protect the right of Muni to

manage its employees. In addition, the amendment helps to provide for a predictable and stable level of funding.

Muni receives a yearly transfer or support from the General Fund, as specified by formula in Prop. E. The transfer amount is based upon the amount given in a base year, plus the percentage change in discretionary revenues for the General Fund.

Muni's budget process is also established in the Charter. After an internal review process, the Executive Director presents the proposed annual operating budget to the MTA Board and the Citizen's Advisory Council (CAC) for review and comment. A public hearing is also held. The MTA Board must approve the budget and forward it to the Mayor and the Board of Supervisors by March 1. As long as Muni stays within the revenue formulas outlined in the Charter, and does not ask for additional General Fund resources or support, the Mayor must forward the budget to the Board of Supervisors as submitted. The Controller's Office is charged with certifying the revenues as presented by Muni. Once received from the Mayor, the Board of Supervisors has three options with Muni's budget. It may approve or reject the budget, but not modify it. Rejecting the budget requires a two-thirds vote. Or, if the Board takes no action by August 1, the budget is deemed approved.

Operating Budget

The budget approved by the MTA Board and the Board of Supervisors is Muni's annual operating budget. With a few exceptions, it does not include capital projects. Capital projects are detailed in the Short Range Transit Plan, which is developed every other year. In addition, the operating budget also details positions funded through grant dollars.

USING THE DOCUMENT

The operating budget is a spending management plan for the use of Muni's resources. Through the use of these resources, Muni provides public transportation services within the City and County of San Francisco. In addition, the budget is the vehicle by which Muni recommends allocation of resources to meet Muni's goals and service standards. An accrual basis of accounting is used to develop Muni's budget.

Document Organization

Muni's budget is divided into 16 separate books, offered through electronic media. The first book is a department-level look at Muni's budget, including an overview of its revenues and appropriations (expenditures), and positions. In addition, there are 15 division-level books that give a more detailed picture of each division, by unit.

Independent of the operating budget is Muni's capital budget, which is contained in the Short Range Transit Plan (SRTP). The SRTP is published every two years and is subject to approval by the MTA Board of Directors, and to appropriation approval by the Board of Supervisors.

Budget Organization

Index Codes/Object/Subobject Codes

As required by the San Francisco Charter, Muni's budget is developed as a line item budget. As such it is organized into index codes, which indicate where in the department the funds are allocated, and object and subobject codes, which indicate what type of expenditure is included. This level of detail can be found in the reports that follow the budget narrative.

Positions

COLAs/Labor Agreements/Equity Adjustments

As codified in the San Francisco Charter, the approved budget must contain in it funding to pay for all anticipated or estimated salary adjustments provided in employee Memoranda of Understanding (MOUs), cost of living adjustments (COLAs), and any other pay equity adjustments. (For the rest of the City, that money is added to departmental budgets after approval of employee MOUs.)

Annualization of Existing Positions

Positions that were added in the previous year's budget (FY2004 operating budget), must be annualized to a full 1.0 full time equivalent (FTE) position from the previously budgeted 0.75 FTE position. The incremental costs associated with these positions must also be budgeted. Because no new positions were added in FY2004, there are no position annualization costs in the FY2005 budget.

New Positions

New positions are pro-rated to reflect the portion of the year the position will be on payroll. The default is to budget new positions at 0.75 of a full position, as the recruitment process takes an average of three months. No new positions were added to the FY2005 budget.

Attrition Savings

It is anticipated that normal departmental attrition results in savings. Attrition savings appear in the budget as a negative position count, which is netted against the total positions in the budget. Thus, the total position count for the department reflects the net funded positions for the department, adjusted for attrition savings.

Other Adjustments

Other salary adjustments included in budgeted position expenditures are those to compensate for a year that has 260, 261 or 262 workdays, for automatic step adjustments, and to adjust for positions not at the top salary step. In addition, salary annualization costs represent the cost of wage adjustments that took place during the prior year.

Fringe Benefits

Fringe benefits include health care for active and retired employees, social security and Medicare contributions, City retirement contribution, City-paid employee retirement contribution (City pick-up), and other benefits provided in employee MOUs.

Organization Charts

Organization charts are included in each budget book. These charts reflect the positions and organizational structure of the agency at the time the FY2005 budget was developed.

Terms

Platform

The term “platform” refers to the 9163 Transit Operator classification.

Miscellaneous

When used in reference to employees, the term “miscellaneous” applies to all non-Transit Operator classifications.

OVERVIEW

**Municipal Transportation Agency
San Francisco Municipal Railway
FY2005 Operating Budget
Fund Summary**

	FY2004 Approved	FY2005 Approved	Variance
<u>Revenue</u>			
Unrestricted Revenue			
Fares	\$ 117,053,755	\$ 121,927,059	\$ 4,873,304
Parking	132,073,321	132,349,556	276,235
Local and Regional Taxes	76,018,844	81,554,815	5,535,971
Miscellaneous	11,352,074	4,492,154	(6,859,920)
General Fund Contribution	95,414,850	98,859,258	3,444,408
Appropriated Fund Balance	100,000	13,620,000	13,520,000
Interdepartmental Recoveries	5,269,246	5,173,734	(95,512)
Total Unrestricted Revenue	437,282,090	457,976,576	20,694,486
Restricted Revenue & Fund Transfers			
Paratransit	\$ 15,270,406	\$ 15,543,328	\$ 272,922
Special Revenue Funds	10,979,752	13,097,686	2,117,934
Fund Transfers	992,000	-	(992,000)
Total Restricted & Fund Transfers	27,242,158	28,641,014	1,398,856
Revenue	\$ 464,524,248	\$ 486,617,590	\$ 22,093,342
<u>Appropriations</u>			
Salaries	\$ 261,141,730	\$ 249,089,575	\$ (12,052,155)
Mandatory Fringe Benefits	71,388,040	93,364,555	21,976,515
Non Personal Services	83,947,072	84,860,460	913,388
Materials & Supplies	30,522,836	29,112,922	(1,409,914)
Capital Outlay	1,324,952	1,959,525	634,573
Capital Projects	600,000	6,205,683	5,605,683
Facilities Maintenance	175,000	1,175,000	1,000,000.00
Allocated Charges	(7,212,706)	(6,175,798)	1,036,908
Services Of Other Departments	22,637,324	24,437,622	1,800,298
Operating Transfers Out	0	2,588,046	2,588,046
Appropriations	\$ 464,524,248	\$ 486,617,590	\$ 22,093,342

BUDGET OVERVIEW

Muni's FY2005 approved operating budget is \$486,617,590. This is \$22,093,342 more than the FY2004 approved operating budget of \$464,524,248, or an increase of 4.8 percent. The growth in Muni's budget is a result of continued growth in the costs associated with providing transit service, including both labor and non-salary costs. The continued economic downturn also impacted Muni's FY2005 budget, in the form of lower or flat revenues in a variety of sources. In order to meet cost growth in the fourth consecutive year of economic downturn, Muni's FY2005 budget includes difficult measures such as service adjustments, personnel reductions, and the use of capital funds to maintain the operation. While Muni has made progress in increasing its efficiency and maximizing its revenues in recent years, both of these strategies will need to be sustained in order for Muni to operate effectively going forward. In addition, it is important to recognize that a baseline level of resources is necessary in order to sustain service levels. Looking forward, it will be critical to align resources with service provision. A detailed discussion of revenues and appropriations follows this section.

Revenues

Muni's FY2005 approved revenues are \$486,617,590, an increase of \$22,093,342 or 4.8 percent compared to the FY2004 approved budget of \$464,524,248. Of this \$22.1 million increase, a significant portion is in appropriated fund balance, which increased by \$13.5 million, or 135 percent. This results from the use of one-time capital funds to support operating costs (\$7.3 million) and from the introduction of funding for capital projects in the FY2005 operating budget (\$5.2 million). Other significant increases were in intergovernmental revenue, which grew 7 percent, or by \$5.5 million, and in fare revenues, which grew by \$4.9 million, or 4 percent. Intergovernmental revenue increased largely due to the agency's decision to use additional capital funds for operating purposes in FY2005. Fare revenues increased as a result of the annualization of the fare increase implemented in FY2004. In addition, the General Fund contribution grew by \$3.4 million, or 4 percent, in part due to tax measures on the November 2004 ballot which would generate additional discretionary revenue to the City.

Offsetting these increases is a significant reduction to miscellaneous revenues, driven by reduced advertising revenues resulting from a re-bidding of the advertising contract. The new contract stipulates much lower revenue guarantees, reflecting the impact of the economic downturn on the advertising industry. Miscellaneous revenues were reduced by \$6.9 million, or 60 percent.

Restricted revenues grew compared to the FY2004 approved budget, as a result of funding for capital projects appropriated through the FY2005 operating budget. This accounted for an increase of \$2 million, which was offset by the elimination of a \$1 million transfer to Muni from the Department of Parking & Traffic. Total restricted revenues increased by \$1.4 million, or five percent.

Appropriations

Muni's FY2005 approved appropriations are \$486,617,590, an increase of \$22,093,342, or 4.8 percent, compared to the FY2004 approved budget of \$464,524,248. This increase reflects a \$22 million increase, or 31 percent, to fringe benefits, driven largely by increases to retirement and health care costs. These are offset by a reduction in the number of budgeted positions in FY2005, which reduced the size of the fringe benefit increase and brought salary costs down. Salaries were reduced by \$12.1 million compared to the FY2005 budget, reflecting both the reduction in budgeted positions and service adjustments contemplated for FY2005.

Major increases to the FY2004 non-salary appropriations budget include a \$5.6 million, or 934 percent, increase in capital projects and the introduction of a \$2.6 million transfer out to the Department of Parking & Traffic. Funding for capital projects was appropriated from one-time sources in the FY2005 budget, and also led to an increase of \$1 million in facilities maintenance (571 percent). In addition, the budget for the services of other departments increased by \$1.8 million, or 8 percent, due to the passage of Proposition C, which requires that departments fund an audit function in the Controller's Office. Increases were also seen in allocated charges, which increased by \$1 million, or 14 percent, and non personal services, which increased by 1 percent or \$0.9 million in order to fund increasing workers' compensation costs. Capital outlay also increased by \$0.6 million (48 percent), resulting from a reallocation from materials and supplies. Offsetting these increases was a \$1.4 million, or 5 percent, decrease in materials and supplies funding, due to the reallocation of these funds to categories providing greater purchasing flexibility.

Position Changes

In the operating budget, the total number of positions decreased by 124.7, from 4,135.5 to 4,010.8. The decrease results from 92.7 position deletions due to workforce reductions and the deletion of 20 vacant positions. In addition, 12 operating positions were transferred into the grant-funded budget, further reducing the number of operating positions overall. It should be noted that, late in the budget development process, Muni was able to rescind a few layoffs. However, because of time constraints, those positions were not reintroduced into the FY2005 budget. The employees occupying those positions have been reassigned to other funded positions and the appropriate positions will be restored to the FY2006 budget.

In addition, the grant-funded position count was reduced by 20.69 positions in FY2005, from 299.75 to 279.06. This is the result of 21.69 layoffs, the elimination of 11 vacant positions, and the net reassignment of 12 positions from the operating fund in FY2005.

REVENUES

**MUNICIPAL TRANSPORTATION AGENCY
SAN FRANCISCO MUNICIPAL RAILWAY
FY2005 Approved Revenues**

	FY03 Actual	FY04 Approved	FY05 Approved	Change from FY04 Approved
Unrestricted Revenue				
Fares	\$97,368,625	\$117,053,755	\$121,927,059	\$4,873,304
Parking	\$113,094,363	\$132,073,321	\$132,349,556	\$276,235
Local and Regional Taxes (Intergov'tal)	\$84,324,001	\$76,018,844	\$81,554,815	\$5,535,971
Miscellaneous	\$12,744,761	\$11,352,074	\$4,492,154	(\$6,859,920)
General Fund Contribution	\$100,792,000	\$95,414,850	\$98,859,258	\$3,444,408
Appropriated Fund Balance	\$3,898,644	\$100,000	\$13,620,000	\$13,520,000
Interdepartmental Recoveries	\$764,732	\$5,269,246	\$5,173,734	(\$95,512)
Total Unrestricted Revenue	\$412,987,126	\$437,282,090	\$457,976,576	\$20,694,486
Restricted Revenue & Fund Transfers				
Paratransit	\$15,162,483	\$15,270,406	\$15,543,328	\$272,922
Special Revenue Funds	\$10,894,907	\$10,979,752	\$13,097,686	\$2,117,934
Fund Transfers	\$0	\$992,000	\$0	(\$992,000)
Total Restricted & Fund Transfers	\$26,057,390	\$27,242,158	\$28,641,014	\$1,398,856
GROSS REVENUE	\$439,044,516	\$464,524,248	\$486,617,590	\$22,093,342

BUDGET DETAIL: REVENUES

What follows is a more detailed look at Muni's budgeted revenues, with explanations for each major category and underlying assumptions. The baseline against which the FY2005 budget is being measured is the FY2004 approved budget. Further explanation and detail may be found in the following revenue tables.

Fares

Fare revenue increased by \$4.9 million (4.2 percent) from \$117.1 million to \$121.9 million. The increase is due primarily to the annualization of the fare increase which went into effect in September 2003. The fare increase was in effect for ten months in FY2004, and is in effect for the full year in FY2005. This results in approximately \$3.3 million in additional revenue. A Paratransit fare increase effective September 2004 contributes \$0.2 million to the growth in revenues over FY2004. The Paratransit fare increase raises group van and lift van fares, providing greater equity in the Paratransit fare structure. In addition, some growth in baseline fare revenues is assumed, based on a slight improvement in the economy.

Parking Revenue

Parking revenue increased by \$0.3 million, or 0.2 percent, from \$132.1 million to \$132.4 million. The increase derives from a small increase in parking garage revenues, offset by a slight decline in parking tax revenues. The changes to the budgeted amounts for garage and parking tax revenues bring both in line with FY2004 actual receipts and assume a small amount of growth over FY2004. FY2005 parking fine revenues remain at the FY2004 budgeted amount, which again assumes some growth over FY2004 actual receipts.

Intergovernmental Revenue (Non-Paratransit)

Intergovernmental revenue (non-Paratransit) increased by \$5.5 million (7.3 percent) from \$76 million to \$81.6 million. This increase is due to a \$5.9 million increase in Federal Transit Operating Assistance (also called 5307 funds) and a small increase in county sales tax, offset by reductions in state sales tax revenues.

In FY2005 Muni increased its utilization of Federal Transit Operating Assistance, to \$15.9 million in FY2005 from \$10 million in FY2004. Under federal guidelines, a transit property may accept operating assistance for preventive maintenance, provided that the transit property identify an equivalent value in its capital program and agree to either fund that program through alternative sources or defer that program while 5307 funds are being used for preventive maintenance. The result is that an additional \$5.9 million in capital projects will be deferred in FY2005. In addition, the increased FY2005 allocation of 5307 funds means a reduced allocation in FY2006, the last year of a three-year program in which federal funds were made available for operating purposes.

The increase in county sales tax in FY2005 is in anticipation of a slow Bay Area economic recovery. The Bay Area has lagged behind the rest of the state of California in terms of economic growth in the past few years. While San Francisco expects to see that growth in FY2005, the state has lowered its overall growth forecast, with state sales tax revenues falling compared to the FY2004 budget.

Miscellaneous Revenue

Miscellaneous revenue decreased by \$6.9 million (60.4 percent), to \$4.5 million. This is largely due to a \$6.9 million reduction in transit advertising revenues resulting from a re-bidding of the transit advertising contract. As in prior years, FY2005 features a minimum annual guarantee in the transit advertising contract. However, the downturn in the economy has brought significantly lower advertising revenues, which in turn means lower contractually-obligated minimum annual guarantees.

Slightly offsetting this reduction is an increase in property rental revenue in FY2005. FY2005 represents the first year in which Muni will receive lease payments into the operating fund from the agency's joint development project at Mission/Steuart. These result in an additional \$0.1 million in FY2005.

General Fund Contribution

The General Fund contribution increased by \$3.4 million (3.6 percent), to \$98.9 million. The increase assumes that Citywide revenue measures on the November ballot are approved by the voters. In addition, the increase results in part from the reversal of a one-time negative adjustment to the FY2004 General Fund contribution to account for the movement of the CalTrain Peninsula Joint Powers Board expense to Muni's budget. Somewhat offsetting these increases is a reduction to City discretionary revenues resulting from the transfer to the State of certain local property tax revenues. As outlined in the City Charter, the General Fund transfer was adjusted by the percentage increase or decrease in aggregate City and County discretionary revenues.

Appropriated Fund Balance

Appropriated Fund Balance increased by 13,520 percent, from \$0.1 million to \$13.6 million. This is largely a result of the use of Breda lease/leaseback transaction revenues in the FY2005 budget. These revenues are budgeted as fund balance, and resulted from the leveraged lease of the Breda light rail vehicles. As one-time revenues, these funds are appropriately used to support one-time capital projects, and in FY2005, approximately \$5.2 million in Breda fund balance is appropriated through the operating budget to fund capital projects. An additional \$7.3 million in Breda funds are appropriated in FY2005 to cover ongoing operating expenses. These funds are to be repaid from operating funds over the subsequent seven fiscal years.

Interdepartmental Recoveries

Interdepartmental recovery revenue decreased by 1.8 percent, to \$5.2 million from \$5.3 million. This results from reduced recoveries from grants, driven in turn by lower FY2005 grant-funded expenditures, and from the elimination of funding from the Public

Utilities Commission for one-time staff work related to the preservation of historic photographs.

Paratransit Revenue (Restricted)

Paratransit revenue increased by 1.8%, to \$15.5 million in FY2005. This is the result of a \$0.2 million increase in Federal Transit Operating Assistance revenues and a \$0.09 million increase in State Transit Assistance revenues.

Transit Impact Development Fee (TIDF) (Restricted)

TIDF revenues remained at \$10.2 million in FY2005, as no changes to service impacting the TIDF formula are anticipated in FY2005. TIDF revenues fund incremental costs associated with the provision of peak-period service to a geographical area defined in the TIDF ordinance.

Transit Shelter Program (Restricted)

Transit shelter advertising revenues decreased by \$18,000 (8.1 percent) in FY2005, due to a corresponding reduction in program costs.

Capital Reserve Fund (Restricted)

Capital Reserve Fund revenues were eliminated in FY2005. In FY2004, \$0.6 million was appropriated from the Capital Reserve Fund to support the Vehicle Scheduling System. These funds were used in FY2002 and unanticipated savings in the fund allowed for their use again in FY2004. No projects are anticipated to be funded from this source in FY2005.

Capital Project Fund (Restricted)

Capital Project Fund revenues are anticipated at \$2.7 million in FY2005. No funds from this source were appropriated in the FY2004 budget. In FY2005, funding from the Mission/Steuart joint development project is appropriated as Capital Project Fund revenue. This funding is allocated to capital costs of the Mission/Steuart project.

Fund Transfers

In FY2004, \$1 million was transferred from the Department of Parking and Traffic to Muni, in order to balance the Municipal Transportation Agency's General Fund transfer. As this was a one-time arrangement, this revenue source was eliminated in the FY2005 budget.

**SAN FRANCISCO MUNICIPAL RAILWAY
FY2005 Approved Revenues**

Revenues and General Fund Support	FY03 Actual	FY04 Approved	FY05 Approved	Growth/ (Decline)	% Change
--	------------------------	--------------------------	--------------------------	------------------------------	---------------------

Unrestricted Revenue

FARE REVENUE

Passenger Fares	\$93,821,359	\$113,531,671	\$117,797,033	\$4,265,362	3.76%
------------------------	---------------------	----------------------	----------------------	--------------------	--------------

Passenger fare revenues include all passenger fares, proof-of-payment fines, and revenues from special service. Revenues received from passengers include cash fares, adult fast passes, senior, youth, and disabled discount passes, weekly passes, passports, BART/Muni transfers, tokens, and the Class Pass program.

Muni's passenger fare revenue has been affected by the continuing economic downturn, with FY03 revenues coming in 3.9% below the FY03 budget and 0.6% below FY02 actuals. However, in FY04, actual passenger fares received were only 1.5% below the FY04 budget, an increase of 19.2% over FY03 actuals. Contributing to this increase in fare revenues is the fare increase Muni implemented in FY04, which took effect in September 2003 and was anticipated to generate approximately \$15 million in additional revenues. In FY05, base fare revenue is projected to be 2.6 percent above FY04 actuals. The budgeted amount also includes an increase of approximately \$3 million above the FY04 budget amount to take into account a full year of the September 2003 fare increase.

Paratransit Revenue	\$1,071,099	\$1,283,634	\$1,778,288	\$494,654	38.54%
----------------------------	--------------------	--------------------	--------------------	------------------	---------------

Paratransit revenues are those received from Paratransit users and are comprised of four categories: Lift Van, Group Van, ADA Access, and Taxi Service. Taxicab scrip is purchased by Paratransit users at a discounted price from Muni's Paratransit Broker. Paratransit revenues are projected to increase by 39% in FY05. A little more than half of this increase is due to annualization of the FY04 fare increase for Paratransit services provided by taxis, and to continued service demand increases. The remainder, approximately \$220,000, results from an increase in the Lift Van and Group Van Paratransit fares, effective September 2004. The fare increase comes at the recommendation of the Paratransit Coordinating Council and is anticipated to provide greater equity within the Paratransit fare structure.

**SAN FRANCISCO MUNICIPAL RAILWAY
FY2005 Approved Revenues**

Revenues and General Fund Support	FY03 Actual	FY04 Approved	FY05 Approved	Growth/ (Decline)	% Change
<i>Unrestricted Revenue</i>					
Muni Feeder Service to BART Stations	\$2,476,167	\$2,238,450	\$2,351,738	\$113,288	5.06%
<p>Since 1986, BART has made annual payments to Muni to recognize the feeder service that Muni provides to BART stations. The original payment was determined by the Regional Financial Plan and is adjusted each year based on the percentage change in BART sales tax revenue. In FY04, Muni will receive \$2,399,733 based on the reimbursement formula, a 3% reduction from the FY03 amount. The FY05 budget amount estimates a 2.0% decline in sales tax receipts to BART, driven by the prolonged economic downturn. Although the FY05 payment is projected to be 2% less than the FY04 actual, the budgeted amount is still higher than that in FY04.</p>					
Total Fare Revenue	\$97,368,625	\$117,053,755	\$121,927,059	\$4,873,304	4.16%
PARKING REVENUE					
Parking Tax	\$19,810,040	\$21,525,000	\$21,420,000	(\$105,000)	-0.49%

Parking Tax revenue comes from a 25% tax on parking facilities, of which Muni receives 40% of the revenue generated, the General Fund receives 40% of the revenue generated, and a special senior citizens fund receives the remaining 20% of the revenue generated. In other words, Muni receives 10%, the General Fund receives 10%, and the special fund receives 5%. FY04 parking tax receipts have been impacted by the economic downturn and a corresponding decline in garage usage and shorter stays. While this has been offset somewhat by increased garage fees, actual revenues were 0.9% under budget in FY04. In FY05, parking tax revenues are assumed to remain at FY04 actual levels.

**SAN FRANCISCO MUNICIPAL RAILWAY
FY2005 Approved Revenues**

Revenues and General Fund Support	FY03 Actual	FY04 Approved	FY05 Approved	Growth/ (Decline)	% Change
<i>Unrestricted Revenue</i>					
Traffic Fines - Parking	\$70,115,971	\$85,648,147	\$85,648,147	\$0	0.00%
<p>Under Proposition M, passed in 1993, Muni receives dedicated revenue from parking citations, except for citations issued on Parks and Recreation and Port Authority properties. (Legislation from the Board of Supervisors allows these two departments to keep their parking fine revenue.) In FY04, parking fine revenues were anticipated to grow due to a series of fine and fee increases. The FY04 budget amount is \$15.5 million or 22% above FY03 actuals. While significant growth has occurred, actual FY04 parking fine revenues were slightly under the budgeted amount. In FY05, parking fine revenues are projected to grow 1.5% from FY04 actuals.</p>					
Parking Meter Collections	\$7,600,000	\$7,600,000	\$7,600,000	\$0	0.00%
<p>Under a 1996 amendment to Section 213 of the San Francisco Traffic code, Muni receives the first \$7,600,000 in revenues generated from parking meters. In FY04 and FY05, parking meter receipts are anticipated to exceed \$7.6 million.</p>					
Parking Garages	\$15,568,352	\$17,300,174	\$17,681,409	\$381,235	2.20%
<p>In accordance with Proposition M passed in 1993, Muni receives dedicated revenues from seven parking garages. In FY04, actual garage revenues were 4.5% above the FY04 budgeted amount, due to less-than-anticipated capital obligations at one garage. In FY05, after adjusting for the one-time benefit of the reduced capital obligation, garage revenues are anticipated to grow slightly over FY04 actuals.</p>					
Total Parking Revenue	\$113,094,363	\$132,073,321	\$132,349,556	\$276,235	0.21%

**SAN FRANCISCO MUNICIPAL RAILWAY
FY2005 Approved Revenues**

Revenues and General Fund Support	FY03 Actual	FY04 Approved	FY05 Approved	Growth/ (Decline)	% Change
--	------------------------	--------------------------	--------------------------	------------------------------	---------------------

Unrestricted Revenue

INTERGOVERNMENTAL REVENUE (non-Paratransit)

Federal Transit Operating Assistance	\$14,016,000	\$10,000,000	\$15,890,000	\$5,890,000	58.90%
---	---------------------	---------------------	---------------------	--------------------	---------------

Federal Transit Operating Assistance was first allocated to the FY03 budget under a program in which federal funds for capital projects are reprogrammed to preventive maintenance, an operating cost. This program has been proposed for continued use by all transit properties in the region in FY05. Muni's FY05 allocation to preventive maintenance under this program is \$15,890,000. Muni's capital funding will be reduced correspondingly. In addition, funding for this item in FY06 will be reduced from \$10,000,000 to \$4,110,000.

State Sales Tax (AB1107)	\$32,409,694	\$28,253,812	\$27,750,000	(\$503,812)	-1.78%
---------------------------------	---------------------	---------------------	---------------------	--------------------	---------------

Assembly Bill 1107 funds are generated by a half-cent sales tax in San Francisco, Alameda and Contra Costa Counties. The tax is allocated within the region by the Metropolitan Transportation Commission (the regional funding agency that allocates sales tax, bridge toll, and other revenues among transit properties in the Bay Area) to BART, Muni and AC Transit. The allocation to Muni is based on Metropolitan Transportation Commission (MTC) estimates of sales tax receipts within the three counties. The FY05 projection assumes a small decrease in sales tax revenues in the three counties, driven primarily by continued economic weakness in the Bay Area.

TDA Sales Tax - Operating	\$22,947,191	\$25,330,399	\$26,049,812	\$719,413	2.84%
----------------------------------	---------------------	---------------------	---------------------	------------------	--------------

TDA sales tax funding comes from the Transit Development Act (TDA) sales tax collected within San Francisco County (1/4 of 1% of the total 8.5% County Sales Tax, effective on January 1, 2002). The TDA revenue allocation is based on an estimate of sales tax revenues provided by the City Controller. In FY04, TDA revenues were slightly above FY04 budgeted levels. In FY05, TDA revenues are assumed at a little less than the FY04 projected actual amount, due to anticipated continued sales tax weakness in San Francisco.

**SAN FRANCISCO MUNICIPAL RAILWAY
FY2005 Approved Revenues**

Revenues and General Fund Support	FY03 Actual	FY04 Approved	FY05 Approved	Growth/ (Decline)	% Change
<i>Unrestricted Revenue</i>					
State Transit Assistance - Operating	\$14,951,116	\$12,434,633	\$11,865,003	(\$569,630)	-4.58%
State Transit Assistance (STA) revenue-based operating assistance comes from a state sales tax on diesel fuel. The FY05 budgeted amount reflects the impact on sales taxes of the continued economic downturn, as well as fluctuations in the price of diesel fuel. In addition, FY05 represents the first year in the past few years of economic downturn in which additional funding from STA fund balance is not available.					
<i>Total Intergovernmental Revenue</i>	<i>\$84,324,001</i>	<i>\$76,018,844</i>	<i>\$81,554,815</i>	<i>\$5,535,971</i>	<i>7.28%</i>
MISCELLANEOUS REVENUE					
Property Rentals	\$159,550	\$63,154	\$138,154	\$75,000	118.76%

Muni receives \$40,000 annually in rent from the Cable Car Museum. In addition, Muni is projecting to receive \$9,187 in rent from newspaper stands and \$13,967 from telephone booths on Muni property in FY05. The increase in this item of \$75,000 in FY05 represents revenue from the Mission/Steuart joint development project. Towards the end of FY05, the development project will begin monthly lease payments to Muni's operating fund. The first year is anticipated to bring in \$300,000 in total lease payments. However, the lease year and the fiscal year are on different cycles; thus, the FY05 anticipated amount is \$75,000.

**SAN FRANCISCO MUNICIPAL RAILWAY
FY2005 Approved Revenues**

Revenues and General Fund Support	FY03 Actual	FY04 Approved	FY05 Approved	Growth/ (Decline)	% Change
<i>Unrestricted Revenue</i>					
Transit Advertising	\$10,393,562	\$11,268,920	\$4,334,000	(\$6,934,920)	-61.54%
<p>Under its contract with Viacom, Muni receives a minimum annual guarantee (MAG) for vehicle advertising and may receive additional revenues based on actual billings and a Consumer Price Index (CPI) increase. The advertising contract expired in FY04 and Muni rebid the contract. The FY05 amount reflects a significantly reduced MAG, which in turn results from the economy's impact on the advertising industry. In addition, Muni receives a share of revenue from poster advertising in the subway stations shared with BART, which has a contract with Viacom for poster advertising in all BART stations. The FY05 estimate for advertising revenue from joint BART-Muni stations is held at the FY04 budgeted level of \$374,000.</p>					
Gain on Sale of Building & Structures	\$624,658	\$0	\$0	\$0	0.00%
<p>Muni received revenues from the sale of its Turk Street property in FY03. As this was a one-time revenue, this item was eliminated in FY04.</p>					
Miscellaneous Transit Operating Revenues	\$1,566,991	\$20,000	\$20,000	\$0	0.00%
<p>Miscellaneous Transit Operating Revenues consist of a variety of small revenue sources. In FY03, revenues in this category were adjusted for a one-time recognition of token revenues held in reserve. The FY05 projection is based on anticipated FY04 actual receipts.</p>					
Total Miscellaneous Revenues	\$12,744,761	\$11,352,074	\$4,492,154	(\$6,859,920)	-60.43%

**SAN FRANCISCO MUNICIPAL RAILWAY
FY2005 Approved Revenues**

Revenues and General Fund Support	FY03 Actual	FY04 Approved	FY05 Approved	Growth/ (Decline)	% Change
<i>Unrestricted Revenue</i>					
GENERAL FUND SUPPORT					
General Fund	\$100,792,000	\$95,414,850	\$98,859,258	\$3,444,408	3.61%
<p>The General Fund contribution is the City's contribution to Muni operations from general City revenues. Under Proposition E passed in 1999, the General Fund transfer to Muni is based upon a formula. A base year amount was established which is then adjusted every fiscal year after FY01 by the percentage increase or decrease in aggregate City and County discretionary revenues. While the City is projecting declining discretionary revenues in FY05, Muni's General Fund transfer is anticipated to increase in FY05 to reverse a one-time negative adjustment to the FY04 transfer amount to account for the movement of the CalTrain Peninsula Corridor Joint Powers Board (JPB) expense to Muni's budget. Somewhat offsetting that increase is a projected decrease to the General Fund transfer as a result of changes to the State budget. The transfer to the State of approximately \$55 million in local property tax revenues decreases the City's discretionary revenues, which in turn impacts Muni's General Fund transfer.</p>					
APPROPRIATED FUND BALANCE					
Appropriated Fund Balance, Operating Fund	\$3,898,644	\$100,000	\$1,100,000	\$1,000,000	1000.00%

Appropriated Fund Balance is derived from funds available at the end of prior fiscal years. With the Controller's approval, departments may appropriate remaining funds as a revenue source in future fiscal years. Muni appropriated \$0.1 million in fund balance in FY04. Muni's recent expenditure reduction strategies have resulted in sufficient fund balance to allow for a \$1.1m allocation in FY05.

**SAN FRANCISCO MUNICIPAL RAILWAY
FY2005 Approved Revenues**

Revenues and General Fund Support	FY03 Actual	FY04 Approved	FY05 Approved	Growth/ (Decline)	% Change
Appropriated Fund Balance, Breda Lease/Leaseback Fund	\$0	\$0	\$12,520,000	\$12,520,000	-
<p>In FY03 and FY04, Muni completed two lease/leaseback transactions pertaining to the Breda Light Rail Vehicles (LRVs). These transactions transferred the asset depreciation value of the LRVs to a private entity. In exchange, the lessors paid Muni approximately \$40.2 million. These funds were then placed in a restricted Lease/Leaseback Project Fund and are primarily committed to fund capital projects and other one-time items, and \$5.2 million in funding for capital projects is appropriated from this source in FY05. In addition, \$7.3 million of these funds are appropriated into the operating budget in FY05 as a means to balance Muni's FY05 budget. These funds are anticipated to be restored to the Lease/Leaseback Project Fund over the course of the next few years.</p>					
Total Appropriated Fund Balance	\$3,898,644	\$100,000	\$13,620,000	\$13,520,000	13520.00%
INTERDEPARTMENTAL RECOVERIES					
Recovery from Grants	unavailable	\$4,511,427	\$4,465,915	(\$45,512)	-1.01%

In order to provide appropriation authority, non-salary costs not associated with a specific capital project but funded through grants are budgeted in Muni's annual operating budget. The revenues comprising Recovery from Grants are the federal, state and/or local grant funds used to support these non-salary costs. In FY05, grant-funded non-salary costs are anticipated to decrease slightly, resulting in a corresponding decrease in Recovery from Grants revenues.

**SAN FRANCISCO MUNICIPAL RAILWAY
FY2005 Approved Revenues**

Revenues and General Fund Support	FY03 Actual	FY04 Approved	FY05 Approved	Growth/ (Decline)	% Change
<i>Unrestricted Revenue</i>					
Recovery from Adult and Aging Services	\$673,042	\$707,819	\$707,819	\$0	0.00%
<p>The Department of Adult and Aging Services (AGE) provides Paratransit services to its clients through an agreement with Muni's Paratransit provider. The Recovery funds from AGE cover the full costs to Muni of providing this service. In FY05, the Department of Adult and Aging Services is projected to request the same service levels as those provided in FY04.</p>					
Recovery from Other Departments	\$91,690	\$50,000	\$0	(\$50,000)	-100.00%
<p>This item captures funds directed to Muni from other City agencies requesting services from Muni in a given fiscal year. In FY04, the Public Utilities Commission allocated \$50,000 to Muni to fund Muni staff time directed towards archiving and preservation of historic photographs. This project is one-time in nature, and funding is eliminated in FY05.</p>					
Total Interdepartmental Recoveries	\$764,732	\$5,269,246	\$5,173,734	(\$95,512)	-1.81%
Total Unrestricted Operating Revenue	\$412,987,126	\$437,282,090	\$457,976,576	\$20,694,486	4.73%

**SAN FRANCISCO MUNICIPAL RAILWAY
FY2005 Approved Revenues**

Revenues and General Fund Support	FY03 Actual	FY04 Approved	FY05 Approved	Growth/ (Decline)	% Change
<i>Restricted Revenue and Fund Transfers Operating</i>					
PARATRANSIT REVENUE					
Federal Transit Operating Assistance (5307)	\$3,510,819	\$3,581,036	\$3,754,078	\$173,042	4.83%
Federal Transit Operating Assistance is allocated by the MTC. These funds were established by the 1999 Federal Transportation Equity Act.					
Sales Tax (SFCTA) Paratransit	\$9,661,000	\$9,661,456	\$9,670,000	\$8,544	0.09%
In 2003, San Francisco voters approved Proposition K, which reauthorized a one-half cent sales tax within the City to fund transportation capital improvements and certain operating expenses, including Paratransit. The San Francisco County Transportation Authority (SFCTA) Board is comprised of the members of the San Francisco Board of Supervisors and approves all expenditures of Proposition K funds. FY05 SFCTA Paratransit revenues are anticipated to remain at FY04 levels.					
BART ADA	\$1,282,498	\$1,393,883	\$1,395,643	\$1,760	0.13%
BART reimburses Muni for Paratransit services Muni provides in the BART corridor. As determined under the Americans with Disabilities Act (ADA), BART's reimbursement to Muni is equal to 8.8% of actual Paratransit contract expenditures, less Paratransit fare revenues and state funding.					
State Transit Assistance - Paratransit	\$708,166	\$634,031	\$723,607	\$89,576	14.13%
State Transit Assistance - Population Based funding comes from state fuel taxes allocated to the Bay Area counties by the MTC for the provision of Paratransit services. The FY05 allocation is projected to increase slightly above FY04 levels due to higher than normal fuel prices.					
Total Restricted Paratransit Revenues	\$15,162,483	\$15,270,406	\$15,543,328	\$272,922	1.79%
Total Restricted and Unrestricted Operating Revenue	\$428,149,609	\$452,552,496	\$473,519,904	\$20,967,408	4.63%

SAN FRANCISCO MUNICIPAL RAILWAY
FY2005 Approved Revenues

Revenues and General Fund Support	FY03 Actual	FY04 Approved	FY05 Approved	Growth/ (Decline)	% Change
<i>Restricted Revenue and Fund Transfers</i>					
<i>Special Revenue Funds</i>					
TRANSIT IMPACT DEVELOPMENT FEE FUND					
Miscellaneous Transit Operating Revenues	\$10,737,000	\$10,160,399	\$10,160,399	\$0	0.00%

The 1981 TIDF Ordinance (San Francisco Administrative Code Chapter 38) authorizes Muni to collect impact fees from developers of new office space in an ordinance-defined geographical area incorporating the downtown, South of Market, and China Basin areas of San Francisco. The fee was established to pay for the incremental operating costs associated with additional peak-period service required by the new office occupation. The FY05 TIDF transfer is projected to remain at FY04 budget levels.

TRANSIT SHELTER PROGRAM

Miscellaneous Transit Operating Revenues	\$130,776	\$183,053	\$183,053	\$0	0.00%
SRF Fund Balance	\$27,131	\$36,300	\$18,551	(\$17,749)	-48.90%
Total Transit Shelter Program	\$157,907	\$219,353	\$201,604	(\$17,749)	-8.09%

Under an agreement between the City and Viacom Outdoor, transit passenger shelters are constructed throughout the City. Viacom Outdoor pays the City a fee for each shelter (increased by a CPI-adjusted inflation factor) to administer the program. In FY05, the total cost of this program is anticipated to decrease. As a result, fund balance necessary to support program costs has also been decreased.

CAPITAL RESERVE FUND

SRFRES Fund Balance	\$0	\$600,000	\$0	(\$600,000)	100.00%
---------------------	-----	-----------	-----	-------------	---------

In 1983, a Capital Reserve Fund was established to fund Muni's capital programs. In FY04, revenue from this Fund was allocated to support the Vehicle Scheduling System. No projects are anticipated to be funded from this source in FY05.

**SAN FRANCISCO MUNICIPAL RAILWAY
FY2005 Approved Revenues**

Revenues and General Fund Support	FY03 Actual	FY04 Approved	FY05 Approved	Growth/ (Decline)	% Change
<i>Restricted Revenue and Fund Transfers</i>					
<i>Special Revenue Funds</i>					
CAPITAL PROJECT FUNDS					
Property Rentals	\$0	\$0	\$750,000	\$750,000	-
CPF Fund Balance	\$0	\$0	\$1,985,683	\$1,985,683	-
Total Capital Project Funds	\$0	\$0	\$2,735,683	\$2,735,683	-
<p>Capital Project Funds include fund balance available in the Mission/Steuart development project, Disposition and Development Agreement fees paid under the Mission/Steuart project, and funds paid under a settlement agreement. These monies are allocated to capital projects in the FY05 budget.</p>					
<i>Total Special Revenue Funds, Restricted</i>	<i>\$10,894,907</i>	<i>\$10,979,752</i>	<i>\$13,097,686</i>	<i>\$2,117,934</i>	<i>19.29%</i>
<i>Restricted Revenue and Fund Transfers</i>					
<i>Fund Transfers</i>					
Parking & Traffic	\$0	\$992,000	\$0	(\$992,000)	100.00%
<p>In order to balance the total General Fund support to the Municipal Transportation Agency in FY04, a portion of the Department of Parking and Traffic's revenues were transferred to Muni. In FY05, the General Fund support is anticipated to be balanced through its departmental allocations.</p>					
<i>Total Fund Transfers</i>	<i>\$0</i>	<i>\$992,000</i>	<i>\$0</i>	<i>(\$992,000)</i>	<i>-100.00%</i>
GROSS REVENUE	\$439,044,516	\$464,524,248	\$486,617,590	\$22,093,342	4.76%

**MUNICIPAL TRANSPORTATION AGENCY
SAN FRANCISCO MUNICIPAL RAILWAY
FY2005 Approved Revenues**

Sub-Object	Description	FY2003 Actual	FY2004 Approved	FY2005 Approved	Growth/ (Decline)	% Change
FARE REVENUE						
Passenger Fares						
66101	MUNI Regular Passes (including s/o #78901 & #78902)	\$36,738,759	\$43,444,043	\$45,299,510	\$1,855,467	4.27%
66102	Transit Regional Tickets	2,207,081	2,724,009	2,798,355	74,346	2.73%
66104	MUNI Youth Discount Passes	1,776,231	2,012,243	2,101,716	89,473	4.45%
66105	Transit Senior Discount Passes & Disabled Stickers	3,133,685	3,858,802	3,971,663	112,861	2.92%
66107	Muni Weekly Passes	639,049	994,962	1,023,356	28,394	2.85%
66109	Class Pass	324,000	167,000	227,000	60,000	35.93%
Sub-Total Passes & Regional Tickets		\$44,818,805	\$53,201,059	\$55,421,600	\$2,220,541	4.17%
66201	1 Day Passport-Cable Car	\$1,279,155	\$1,797,698	\$1,873,696	\$75,998	4.23%
66203	3 Day Passport-Cable Car	1,455,010	1,828,531	1,912,008	83,477	4.57%
66207	7 Day Passport-Cable Car	759,189	818,228	851,640	33,412	4.08%
66221/2	Cable Car Souvenir Tickets/Postcards	2,168,952	3,105,698	3,235,420	129,722	4.18%
66295	Cable Car Cash-Conductors	5,345,744	7,631,673	7,959,132	327,459	4.29%
Sub-Total Cable Cars		\$11,008,050	\$15,181,828	\$15,831,896	\$650,068	4.28%
66301	Transit Cash Fares	\$34,200,027	\$41,037,497	\$42,285,705	\$1,248,208	3.04%
66302	BART/Muni Transfers	336,014	505,575	518,919	13,344	2.64%
66304	Transit Discount Coupons	89,077	171,067	175,256	4,189	2.45%
66305	Proof-of-Payment Fines	61,799	49,032	50,091	1,059	2.16%
66401	Transit Charter Services	15,609	20,000	20,259	259	1.29%
66601	Transit Tokens	3,291,978	3,365,612	3,493,307	127,695	3.79%
Sub-Total Cash/Tokens/Transfers		\$37,994,504	\$45,148,784	\$46,543,537	\$1,394,753	3.09%
Total Passenger Fares		\$93,821,359	\$113,531,671	\$117,797,033	\$4,265,363	3.76%

**MUNICIPAL TRANSPORTATION AGENCY
SAN FRANCISCO MUNICIPAL RAILWAY
FY2005 Approved Revenues**

Sub-Object	Description	FY2003 Actual	FY2004 Approved	FY2005 Approved	Growth/ (Decline)	% Change
66701	Paratransit Revenues	\$1,071,099	\$1,283,634	\$1,778,288	\$494,654	38.54%
66103	Muni Feeder Service to BART Stations	\$2,476,167	\$2,238,450	\$2,351,738	\$113,288	5.06%
	Total Fare Revenue	\$97,368,625	\$117,053,755	\$121,927,059	\$4,873,305	4.16%
PARKING REVENUE						
12410	Parking Tax	\$19,810,040	\$21,525,000	\$21,420,000	(\$105,000)	-0.49%
25120	Traffic Fines-Parking	\$70,115,971	\$85,648,147	\$85,648,147	\$0	0.00%
35110	Parking Meter Collections	\$7,600,000	\$7,600,000	\$7,600,000	\$0	0.00%
Parking Garages						
35211	Golden Gateway Garage	\$3,461,256	\$3,772,777	\$3,500,000	(\$272,777)	-7.23%
35213	Mission Bartlett Garage	72,694	70,681	80,000	9,319	13.18%
35214	Moscone Center Garage	1,216,623	1,455,590	1,250,000	(205,590)	-14.12%
35223	Sutter-Stockton Garage Uptown	5,734,955	6,018,427	6,150,000	131,573	2.19%
35241	Moscone Garage Commercial	93,280	90,588	76,409	(14,179)	-15.65%
35282	5th & Mission Garage	4,650,735	5,602,111	6,000,000	397,889	7.10%
35283	Ellis-O'Farrell Garage	338,809	290,000	625,000	335,000	115.52%
	Sub-Total Garage Revenue	\$15,568,352	\$17,300,174	\$17,681,409	\$381,235	2.20%
	Total Parking Revenue	\$113,094,363	\$132,073,321	\$132,349,556	\$276,235	0.21%

**MUNICIPAL TRANSPORTATION AGENCY
SAN FRANCISCO MUNICIPAL RAILWAY
FY2005 Approved Revenues**

Sub-Object	Description	FY2003 Actual	FY2004 Approved	FY2005 Approved	Growth/ (Decline)	% Change
INTERGOVERNMENTAL REVENUE						
Non-Paratransit						
41101	Federal Transit Operating Assistance (5307)	\$14,016,000	\$10,000,000	\$15,890,000	\$5,890,000	58.90%
47101	State Sales Tax (AB1107)	32,409,694	28,253,812	27,750,000	(503,812)	-1.78%
49101	TDA Sales Tax - Operating	22,947,191	25,330,399	26,049,812	719,413	2.84%
49105	State Transit Assistance - Operating	14,951,116	12,434,633	11,865,003	(569,630)	-4.58%
	Total Intergovernmental Revenue	\$84,324,001	\$76,018,844	\$81,554,815	\$5,535,971	7.28%
MISCELLANEOUS REVENUE						
39899	Property Rentals	\$159,550	\$63,154	\$138,154	\$75,000	118.76%
66501	Transit Advertising	10,393,562	11,268,920	4,334,000	(6,934,920)	-61.54%
76123	Gain on Sale of Buildings & Structures	624,658	0	0	0	0.00%
66999	Miscellaneous Transit Operating Revenues	1,566,991	20,000	20,000	0	0.00%
	Total Miscellaneous Revenue	\$12,744,761	\$11,352,074	\$4,492,154	(\$6,859,920)	-60.43%
GFS	GENERAL FUND CONTRIBUTION	\$100,792,000	\$95,414,850	\$98,859,258	\$3,444,408	3.61%
99999B	APPROPRIATED FUND BALANCE					
	From Operating Fund	\$3,898,644	\$100,000	\$1,100,000	\$1,000,000	1000.00%
	From Breda Lease/Leaseback Fund	0	0	12,520,000	12,520,000	-
		\$3,898,644	\$100,000	\$13,620,000	\$13,520,000	13520.00%

**MUNICIPAL TRANSPORTATION AGENCY
SAN FRANCISCO MUNICIPAL RAILWAY
FY2005 Approved Revenues**

Sub- Object Description	FY2003 Actual	FY2004 Approved	FY2005 Approved	Growth/ (Decline)	% Change
INTERDEPARTMENTAL RECOVERIES					
08799 Recovery from Grants	\$0	\$4,511,427	\$4,465,915	(\$45,512)	-1.01%
08699 Recovery from Adult & Aging Services	673,042	707,819	707,819	0	0.00%
086UC Recovery from Public Utilities Commission	91,690	50,000	0	(50,000)	-100.00%
<i>Total Interdepartmental Recoveries</i>	<i>\$764,732</i>	<i>\$5,269,246</i>	<i>\$5,173,734</i>	<i>(\$95,512)</i>	<i>-1.81%</i>
Total Unrestricted Operating Revenue	<u>\$412,987,126</u>	<u>\$437,282,090</u>	<u>\$457,976,576</u>	<u>\$20,694,487</u>	<u>4.73%</u>
PARATRANSIT					
41101 Federal Transit Operating Assistance (5307)	\$3,510,819	\$3,581,036	\$3,754,078	\$173,042	4.83%
49102 Sales Tax (SFCTA) Paratransit	9,661,000	9,661,456	9,670,000	8,544	0.09%
49103 BART ADA	1,282,498	1,393,883	1,395,643	1,760	0.13%
49106 State Transit Assistance - Paratransit	708,166	634,031	723,607	89,576	14.13%
<i>Total Restricted Paratransit Revenue</i>	<i>\$15,162,483</i>	<i>\$15,270,406</i>	<i>\$15,543,328</i>	<i>\$272,922</i>	<i>1.79%</i>

**MUNICIPAL TRANSPORTATION AGENCY
SAN FRANCISCO MUNICIPAL RAILWAY
FY2005 Approved Revenues**

Sub-Object	Description	FY2003 Actual	FY2004 Approved	FY2005 Approved	Growth/ (Decline)	% Change
SPECIAL REVENUE FUNDS						
66999	Miscellaneous Transit Operating Revenues - TIDF	\$10,737,000	\$10,160,399	\$10,160,399	\$0	0.00%
Transit Shelter Program						
66999	Miscellaneous Transit Operating Revenues - TSP	\$130,776	\$183,053	\$183,053	\$0	0.00%
99999B	SRF Fund Balance	27,131	36,300	18,551	(17,749)	-48.90%
Total Transit Shelter Program		\$157,907	\$219,353	\$201,604	(\$17,749)	-8.09%
Capital Reserve Fund						
99999B	SRFRES Fund Balance	\$0	\$600,000	\$0	(\$600,000)	-100.00%
Capital Project Fund						
39899	Property Rentals	\$0	\$0	\$750,000	\$750,000	-
99999B	CPF Fund Balance	0	0	1,985,683	1,985,683	-
Total Capital Project Fund		\$0	\$0	\$2,735,683	\$2,735,683	-
Total Special Revenue - Restricted		\$10,894,907	\$10,979,752	\$13,097,686	\$2,117,934	19.29%
FUND TRANSFERS						
9505N	<i>Parking & Traffic</i>	\$0	\$992,000	\$0	(\$992,000)	-100.00%
Total Restricted & Fund Transfers		\$ 26,057,390	\$ 27,242,158	\$ 28,641,014	\$ 1,398,856	5.13%
GROSS REVENUE		\$ 439,044,516	\$ 464,524,248	\$ 486,617,590	\$ 22,093,343	4.76%

City and County of San Francisco
Municipal Transportation Agency
Revenues - Department Level
Budget Year 2004-2005

Department : DPT MTA - MUNICIPAL RAILWAY

Sub Object	Subobject Title	2004-2005 Board Adopted
Sub-Fund : 5MAAAAAA MUNI-OPERATING-NON-PROJ-CONTROLLED FD		
086AG	EXP REC FR COMMISSION ON AGING (AAO)	707,819
12410	PARKING TAX	21,420,000
25120	TRAFFIC FINES - PARKING	85,648,147
35110	PARKING METER COLLECTIONS	7,600,000
35211	GOLDEN GATEWAY GARAGE	3,500,000
35213	MISSION BARTLETT GARAGE	80,000
35214	MOSCONE CENTER GARAGE	1,250,000
35223	SUTTER-STOCKTON GARAGE-UPTOWN PKG.	6,150,000
35241	MOSCONE GARAGE COMMERCIAL	76,409
35282	5TH & MISSION GARAGE	6,000,000
35283	ELLIS-O'FARRELL GARAGE	625,000
39899	OTHER CITY PROPERTY RENTALS	138,154
41101	TRANSIT OPERATING ASSISTANCE(FEDERAL)	19,644,078
47101	STATE SALES TAX(AB1107)	27,750,000
49101	TDA SALES TAX-OPERATING	26,049,812
49102	SF TRANSPORTATION AUTHORITY	9,670,000
49103	BART ADA	1,395,643
49105	STA-OPERATING	11,865,003
49106	STA-PARATRANSIT	723,607
66101	MUNI REGULAR PASSES	45,299,510
66102	TRANSIT REGIONAL TICKETS	2,798,355
66103	MUNI FEEDER SERVICE TO BART STATIONS	2,351,738
66104	MUNI DISCOUNT PASSES	2,101,716
66105	TRANSIT SENIOR DISCOUNT PASS	3,971,663
66107	MUNI WEEKLY PASSES	1,023,356
66109	CLASS PASS	227,000
66201	1 DAY PASSPORT-CABLE CAR	1,873,696
66203	3 DAY PASSPORT-CABLE CAR	1,912,008
66207	7 DAY PASSPORT-CABLE CAR	851,640
66222	CABLE CAR SOUVENIR TICKETS	3,235,420
66295	CABLE CAR CASH - CONDUCTORS	7,959,132
66301	TRANSIT CASH FARES	42,285,705
66302	BART/MUNI TRANSFERS	518,919
66304	TRANSIT DISCOUNT COUPONS	175,256
66305	PROOF OF PAYMENT FINES	50,091
66401	TRANSIT CHARTER SERVICES	20,259
66501	TRANSIT ADVERTISING	4,334,000
66601	TRANSIT TOKENS	3,493,307
66701	PARATRANSIT REVENUE	1,778,288
66999	MISC TRANSIT OPERATING REVENUES	20,000
9201G	CTI FROM 1G-GENERAL FUND	98,859,258
99999B	FUND BALANCE BUDGET BASIS-BEGINNING	1,100,000
Sub-Fund	: 5MAAAAAA Subtotals	456,533,989

City and County of San Francisco
Municipal Transportation Agency
Revenues - Department Level
Budget Year 2004-2005

Department : DPT MTA - MUNICIPAL RAILWAY

Sub Object	Subobject Title	2004-2005 Board Adopted
Sub-Fund : 5MAAAACP MUNI-CONTINUING PROJ-OPERATING FD		
99999B	FUND BALANCE BUDGET BASIS-BEGINNING	12,520,000
Sub-Fund : 5MAAAACP	Subtotals	12,520,000
Sub-Fund : 5MAAAPSF PTC-MUNI RAILWAY PERSONNEL FUND		
08799	EXP REC-UNALLOCATED (NON-AAO FDS)	4,465,915
Sub-Fund : 5MAAAPSF	Subtotals	4,465,915
Sub-Fund : 5MCPFLOC MUNI-CAPITAL PROJECTS-LOCAL FUND		
99999B	FUND BALANCE BUDGET BASIS-BEGINNING	1,485,683
Sub-Fund : 5MCPFLOC	Subtotals	1,485,683
Sub-Fund : 5MCPFUNA MUNI-CAPITAL PROJECTS-UNALLOCATED		
39899	OTHER CITY PROPERTY RENTALS	750,000
99999B	FUND BALANCE BUDGET BASIS-BEGINNING	500,000
Sub-Fund : 5MCPFUNA	Subtotals	1,250,000
Sub-Fund : 5MSRFTID MUNI-TRANSIT IMPACT DEV FUND		
66999	MISC TRANSIT OPERATING REVENUES	10,160,399
Sub-Fund : 5MSRFTID	Subtotals	10,160,399
Sub-Fund : 5MSRFTSP MUNI-TRANSIT SHELTER PROGRAM		
66999	MISC TRANSIT OPERATING REVENUES	183,053
99999B	FUND BALANCE BUDGET BASIS-BEGINNING	18,551
Sub-Fund : 5MSRFTSP	Subtotals	201,604
Department : DPT	Totals	486,617,590

APPROPRIATIONS

City and County of San Francisco
Municipal Transportation Agency
Major Expenditure Categories Change From Prior Year
Budget Year 2004-2005

Department : DPT MTA - MUNICIPAL RAILWAY

Object	Object Title	2003-2004 Board Adopted	2004-2005 Board Adopted	FY 2005 Adopted Increase (Decrease) over FY2004 Adopted	
Character : 001 SALARIES					
001	PERMANENT SALARIES-MISC	120,453,838	113,661,317	(6,792,521)	-5.6%
003	PERMANENT SALARIES-PLATFORM	127,150,315	122,065,824	(5,084,491)	-4.0%
005	TEMP SALARIES-MISC	1,304,587	1,138,299	(166,288)	-12.7%
009	PREMIUM PAY	5,484,339	5,489,310	4,971	0.1%
010	ONE-TIME SALARY PAYMENTS	2,256,877	2,077,000	(179,877)	-8.0%
011	OVERTIME	2,170,688	2,159,119	(11,569)	-0.5%
012	HOLIDAY PAY	2,321,086	2,498,706	177,620	7.7%
Character : 001	Subtotals	261,141,730	249,089,575	(12,052,155)	-4.6%
Character : 013 MANDATORY FRINGE BENEFITS					
013	RETIREMENT	6,951,383	18,853,571	11,902,188	171.2%
014	SOCIAL SECURITY	19,849,447	18,868,668	(980,779)	-4.9%
015	HEALTH SERVICE	39,095,744	43,690,025	4,594,281	11.8%
016	DENTAL COVERAGE	4,758,193	5,150,310	392,117	8.2%
017	UNEMPLOYMENT INSURANCE	0	546,161	546,161	0.0%
019	OTHER FRINGE BENEFITS	733,273	6,255,820	5,522,547	753.1%
Character : 013	Subtotals	71,388,040	93,364,555	21,976,515	30.8%
Character : 021 NON PERSONAL SERVICES					
021	TRAVEL	69,412	69,000	(412)	-0.6%
022	TRAINING	1,018,981	883,811	(135,170)	-13.3%
023	EMPLOYEE FIELD EXPENSE	8,725	8,657	(68)	-0.8%
024	MEMBERSHIP FEES	63,250	63,250	0	0.0%
027	PROFESSIONAL & SPECIALIZED SERVIC	5,000,302	5,551,825	551,523	11.0%
028	MAINTENANCE SVCS-BUILDING & STRU	2,632,090	2,882,090	250,000	9.5%
029	MAINTENANCE SVCS-EQUIPMENT	2,615,546	2,722,926	107,380	4.1%
030	RENTS & LEASES-BUILDINGS & STRUCT	4,402,944	4,337,337	(65,607)	-1.5%
031	RENTS & LEASES-EQUIPMENT	1,577,662	1,483,792	(93,870)	-5.9%
034	SUBSISTANCE	1,590	1,590	0	0.0%
035	OTHER CURRENT EXPENSES	23,682,655	22,855,121	(827,534)	-3.5%
051	INSURANCE	18,612,682	20,500,000	1,887,318	10.1%
052	TAXES, LICENSES & PERMITS	17,643,645	16,008,073	(1,635,572)	-9.3%
053	JUDGEMENTS & CLAIMS	6,596,988	7,486,988	890,000	13.5%
054	OTHER FIXED CHARGES	20,600	6,000	(14,600)	-70.9%
Character : 021	Subtotals	83,947,072	84,860,460	913,388	1.1%
Character : 040 MATERIALS & SUPPLIES					
042	BUILDING & CONSTRUCTION SUPPLIES	1,422,156	1,647,156	225,000	15.8%
043	EQUIPMENT MAINTENANCE SUPPLIES	18,640,594	17,250,234	(1,390,360)	-7.5%
045	SAFETY	1,135,756	1,135,756	0	0.0%
046	FOOD	0	8,000	8,000	0.0%
047	FUELS AND LUBRICANTS	6,770,751	6,492,670	(278,081)	-4.1%
049	OTHER MATERIALS & SUPPLIES	2,491,079	2,446,606	(44,473)	-1.8%
04A	SMALL EQUIPMENT ITEMS	62,500	132,500	70,000	112.0%
Character : 040	Subtotals	30,522,836	29,112,922	(1,409,914)	-4.6%

City and County of San Francisco
Municipal Transportation Agency
Major Expenditure Categories Change From Prior Year
Budget Year 2004-2005

Department : DPT MTA - MUNICIPAL RAILWAY

Object	Object Title	2003-2004 Board Adopted	2004-2005 Board Adopted	FY 2005 Adopted Increase (Decrease) over FY2004 Adopted	
Character	: 060 CAPITAL OUTLAY				
060	EQUIPMENT PURCHASE	1,013,361	1,703,361	690,000	68.1%
062	EQT LEASE/PURCH - RENEWAL	150,000	175,000	25,000	16.7%
064	EQT LEASE/PURCH - FIN AGY RENEWAL	161,591	81,164	(80,427)	-49.8%
Character	: 060 Subtotals	1,324,952	1,959,525	634,573	47.9%
Character	: 067 CAPITAL PROJECTS (CIP)				
067	BLDS,STRUCTURES & IMPROVEMENTS	600,000	6,205,683	5,605,683	934.3%
Character	: 067 Subtotals	600,000	6,205,683	5,605,683	934.3%
Character	: 06F FACILITIES MAINTENANCE				
06F	FACILITIES MAINTENANCE PROJECTS-B	175,000	1,175,000	1,000,000	571.4%
Character	: 06F Subtotals	175,000	1,175,000	1,000,000	571.4%
Character	: 079 ALLOCATED CHARGES				
079	ALLOCATED CHARGES	(7,212,706)	(6,175,798)	1,036,908	-14.4%
Character	: 079 Subtotals	(7,212,706)	(6,175,798)	1,036,908	-14.4%
Character	: 081 SERVICES OF OTHER DEPTS (AAO FUND)				
081	SERVICES OF OTHER DEPTS (AAO FUN	22,637,324	24,437,622	1,800,298	8.0%
Character	: 081 Subtotals	22,637,324	24,437,622	1,800,298	8.0%
Character	: 091 OPERATING TRANSFERS OUT				
093	OTHER OPERATING TRANSFERS OUT	0	2,588,046	2,588,046	0.0%
Character	: 091 Subtotals	0	2,588,046	2,588,046	0.0%
Department	: DPT Totals	464,524,248	486,617,590	22,093,342	4.8%

BUDGET DETAIL: APPROPRIATIONS

What follows is a more detailed look at Muni's budgeted expenditures, with explanations for each major category and underlying assumptions. The baseline against which the FY2005 budget is being measured is the FY2004 budget. More detailed figures may be found in the division level reports.

Miscellaneous Salaries

Miscellaneous salaries, which includes all salary expenses except for platform salaries, decreased by \$7 million (5 percent), from \$134 million to \$127 million. This decrease is primarily the result of savings associated with the deletion of 112.7 FTE due to workforce reductions. Contributing to the decrease are reductions to overtime and temporary salaries funding, as well as a decline in funding for employee incentive payments in FY2005. Somewhat offsetting these decreases are adjustments to account for standard employee wage progression, the cost of some position substitutions, and an increase in Holiday Pay costs in FY2005.

Platform Salaries

Platform salaries decreased by \$5.1 million (4.0 percent), from \$127.2 million to \$122.1 million. The decrease represents savings derived from service adjustments and run-cutting efficiencies. Somewhat offsetting these savings is the cost of wage increases that took effect in FY2004.

Mandatory Fringe Benefits

Mandatory fringe benefits increased by \$22 million (30.8 percent), from \$71.4 million to \$93.4 million, due to continued significant increases in health care costs for active and retired employees and their dependents, and to new retirement costs. For the first time since 1997, the City is required to provide an employer contribution to the retirement fund in FY2005, equal to 4.5 percent of payroll, to keep the fund in balance. In addition, in FY2005 Muni is required to fund the 7.5 percent employee contribution to retirement for both the transit operators and employees in the Transport Workers' Union Local 200. In FY2004, Muni only funded the retirement costs for transit operators. Also contributing to the increase in mandatory fringe benefits is the reallocation of funding for the Operator Trust Fund from non personal services to this line item. Somewhat offsetting these increases are savings associated with workforce reductions and decreased platform salary costs.

Non Personal Services

Non personal services increased by \$0.9 million (1.0 percent), from \$84 million to \$84.9 million. The majority of the increase is due to large cost increases in workers' compensation, with costs increasing by \$2.3 million. In addition, the non personal services increase incorporates growth in Fast Pass use on BART costs, as well as additional funding for claims and judgments. Together, these items account for \$1.5 million of the total increase. Significantly offsetting these increases is the reallocation of funding for the Operator Trust Fund from non personal services to mandatory fringe

benefits, a reduction in funding for the CalTrain Peninsula Joint Powers Board, and a number of expenditure reductions resulting from Muni's cost containment strategy.

Materials and Supplies

Materials and supplies decreased by \$1.4 million (4.6 percent), from \$30.5 million to \$29.1 million. The decrease is due primarily to reallocating funds to various other categories, such as capital outlay for the purchase of vehicles, the work order with Central Shops for fueling services and the training line item for Maintenance Training programs. In addition, funding for fuel was reduced in conjunction with service reductions planned for FY2005.

Capital Outlay

Capital outlay increased by 47.9 percent, from \$1.3 million to \$2 million, due to the transfer of \$1 million from materials and supplies to the capital outlay category to fund vehicle purchase. This increase was offset by a reduction in funding allocated for the Muni-wide server replacement program, and reduced costs for Muni's debt service.

Capital Projects

Funding for capital projects increased by 934 percent from \$0.6 million to \$6.2 million in FY2005. The increase reflects the introduction of capital project funding into the operating budget. Capital funds from the Breda leveraged lease transaction and from the Mission/Steuart hotel project were appropriated in the FY2005 budget and were allocated to specific projects. This funding was offset by the elimination of funding for the Scheduling System.

Facilities Maintenance

Facilities Maintenance increased by \$1 million, or 571 percent. As with the capital projects category, capital funds were appropriated in the FY2005 budget and allocated to facilities maintenance. In addition, funding for ongoing facilities and track roadbed maintenance costs that are not eligible for grant funding continues at FY2004 levels.

Allocated Charges

Allocated charges, which represents cost recoveries, decreased by \$1.0 million (14.4 percent), from \$7.2 million to \$6.2 million, primarily due to changes in the recovery ratio for grant overhead. Additionally contributing to the decrease is the expiration of a grant that had supported Muni service to Treasure Island in prior years.

Services of Other Departments

Services of other departments increased by \$1.8 million (8 percent) from \$22.6 million to \$24.4 million. A large part of this increase is due to the passage of Proposition C in November 2003. The Proposition established the Controller's Office as the City Services Auditor and requires that each department allocate 0.2 percent of its budget to fund this function. For Muni, this item costs almost \$1.0 million in operating funds in FY2005. Additional cost increases include telecommunications, natural gas, legal fees, rent, and social services, totaling approximately \$1.0 million. These are offset by projected

decreases to Muni's work orders with the Police Department, the Department of Human Resources, and the Public Utilities Commission.

Operating Transfers Out

This line item reflects a transfer from Muni to the Department of Parking and Traffic of \$2.6 million. This item is new in FY2005 and is intended to appropriately balance the General Fund allocation to the Municipal Transportation Agency.

City and County of San Francisco
Municipal Transportation Agency
Department Appropriation
Budget Year 2004-2005

Department : DPT MTA - MUNICIPAL RAILWAY

Subobject	Subobject Title	2004-2005 Board Adopted
-----------	-----------------	----------------------------

MUNI-OPERATING-NON-PROJ-CONTROLLED FD

Character : 001 SALARIES

00101	MISC-REGULAR	113,455,531
00301	PLATFORM-REGULAR	103,722,527
00308	PLATFORM-ONE TIME PAYMENTS	874,750
00309	PLATFORM-PREMIUM PAY	3,558,362
00311	PLATFORM-UNSCHEDULED OVERTIME	1,000,000
00313	PLATFORM-SCHEDULED OVERTIME	12,910,185
00501	TEMP-REGULAR-MISC	1,131,369
00901	PREMIUM PAY - MISC	5,489,310
01005	INCENTIVE PAY - MISC	1,412,000
01021	RET PAYOFF-SP & VAC-MISC	665,000
01101	OVERTIME - MISC	2,159,119
01201	HOLIDAY PAY - MISC	2,498,706

TOTAL SALARIES

248,876,859

Character : 013 MANDATORY FRINGE BENEFITS

01301	RETIRE CITY MISC	9,691,674
01371	RETIREMENT PICK UP	9,152,678
01401	SOCIAL SECURITY (OASDI)	15,256,094
01402	SOCIAL SECURITY - MEDICARE (HI ONLY)	3,596,467
01500	HEALTH SERVICE - BUDGET	2,265,788
01501	HEALTH SERVICE-CITY MATCH	14,764,485
01551	HEALTH SERVICE-ADMIN COST	698,060
01561	HEALTH SERVICE-SUBSIDY	13,681,723
01571	DEPENDENT COVERAGE-MISCELLANEOUS	12,263,664
01600	DENTAL COVERAGE - BUDGET	506,728
01601	DENTAL COVERAGE	4,640,567
01701	UNEMPLOYMENT INSURANCE	545,694
01901	FRINGE ADJUSTMENTS-BUDGET	5,877,349
01911	FLEXIBLE BENEFIT PACKAGE	131,227
01912	LONG TERM DISABILITY INSURANCE	245,433

TOTAL MANDATORY FRINGE BENEFITS

93,317,631

Character : 021 NON PERSONAL SERVICES

02101	TRAVEL COSTS PAID TO EMPLOYEES	20,500
02200	TRAINING - BUDGET	35,000
02201	TRAINING COSTS PAID TO EMPLOYEES	469,731
02202	TRAINING COSTS PAID TO VENDORS	197,530
02301	AUTO MILEAGE	217
02302	LOCAL FIELD EXP	3,440
02401	MEMBERSHIP FEES	63,250
02700	PROFESSIONAL & SPECIALIZED SVCS-BUDGET	134,000
02702	ENGINEERING SERVICES	50,000
02703	TRANSPORTATION SERVICES	178,893
02721	AUDITING & ACCOUNTING	286,440

**City and County of San Francisco
Municipal Transportation Agency
Department Appropriation
Budget Year 2004-2005**

Department : DPT MTA - MUNICIPAL RAILWAY

Subject	Subject Title	2004-2005 Board Adopted
---------	---------------	----------------------------

MUNI-OPERATING-NON-PROJ-CONTROLLED FD

Character	: 021 NON PERSONAL SERVICES	
02731	LEGAL SERVICES	25,000
02761	SYSTEMS CONSULTING SERVICES	355,000
02789	OTHER MEDICAL SERVICES	222,000
02799	OTHER PROFESSIONAL SERVICES	3,999,500
02803	PEST CONTROL	25,600
02811	SECURITY	1,922,401
02899	OTHER BLDG MAINT SVCS	934,089
02900	MAINT SVCS-EQUIPMENT-BUDGET	192,500
02911	DP/WP EQUIPMENT MAINT	176,060
02921	VEHICLE MAINT (NON CENTRAL SHOPS)	1,080,399
02931	OFFICE EQUIP MAINT	13,779
02999	OTHER EQUIP MAINT	1,235,188
03011	PROPERTY RENT	1,914,472
03021	GARAGE RENT	11,160
03031	MISCELLANEOUS FACILITIES RENTAL	500
03122	TIRE RENT	1,216,992
03131	OFFICE MACHINE RENTAL	1,206
03199	OTHER EQUIPMENT RENTALS	254,594
03411	SUBSISTANCE-PERSONS	1,590
03500	OTHER CURRENT EXPENSES - BUDGET	437,848
03511	CLEANING LAUNDRY	235,125
03521	FREIGHT/DELIVERY	10,245
03531	GRAPHICS	2,584
03542	COURT REPORTER TRANSCRIPTS SERVICES	2,500
03551	COPY MACHINE	186,830
03552	PRINTING	78,963
03561	POSTAGE	7,750
03571	SUBSCRIPTIONS	14,836
03581	ADVERTISING	7,500
03591	PARATRANSIT CONTRACT EXPENSE	20,073,976
03596	SOFTWARE LICENSING FEES	650,075
03599	OTHER CURRENT EXPENSES	220,904
05110	WORKERS COMP EXPENSE	20,373,444
05111	INSURANCE EXPENSE	126,556
05211	TAXES	55,000
05221	FEES LICENSES PERMITS	173,350
05241	PAYMENTS TO OTHER GOVT	15,774,723
05311	JUDGEMENTS - CLAIMS	7,486,988
05400	OTHER FIXED CHARGES-BUDGET	6,000
TOTAL NON PERSONAL SERVICES		80,946,228
Character	: 040 MATERIALS & SUPPLIES	
04211	ELECTRICAL	819,447

**City and County of San Francisco
Municipal Transportation Agency
Department Appropriation
Budget Year 2004-2005**

Department : DPT MTA - MUNICIPAL RAILWAY

Subject	Subject Title	2004-2005 Board Adopted
---------	---------------	----------------------------

MUNI-OPERATING-NON-PROJ-CONTROLLED FD

Character	: 040	MATERIALS & SUPPLIES	
04221		HARDWARE	103,000
04241		LUMBER	55,000
04251		PAINTERS SUPPLIES	69,260
04261		PLUMBING SUPPLIES	50,000
04281		SMALL TOOLS AND INSTRUMENTS	419,500
04298		OTHER CONSTRUCTION MATERIALS	78,949
04299		OTHER BLDG MAINT SUPPLIES	52,000
04321		RAIL VEHICLE SUPPLIES	4,692,393
04331		VEHICLE PARTS-SUPPLIES	10,699,992
04341		COMMUNICATION SUPPLIES	78,000
04399		OTHER EQUIPMENT MAINT SUPPLIES	1,278,249
04531		UNIFORMS	852,256
04599		OTHER SAFETY EXPENSES	268,500
04699		FOOD	8,000
04799		FUELS & LUBRICANTS	6,492,670
04911		AGRICULTURAL SUPPLIES	5,000
04921		DATA PROCESSING SUPPLIES	76,400
04931		FORMS	1,016,322
04941		MINOR FURNISHINGS	39,955
04951		OTHER OFFICE SUPPLIES	251,129
04999		OTHER MATERIALS & SUPPLIES	595,708
04A01		EQUIPMENT (5K OR LESS-CONTROLLED ASSET)	82,500
TOTAL MATERIALS & SUPPLIES			28,084,230
Character	: 060	CAPITAL OUTLAY	
06000		EQUIPMENT PURCHASE-BUDGET	563,361
06029		AUTOMOTIVE & OTHER VEHICLES	90,000
06200		EQUIP LEASE/PURCHASE OPT RENEWAL-BUDGET	175,000
06400		EQ LEASE/PURCH-FIN AGENCY-RENEWAL-BUDGET	81,164
TOTAL CAPITAL OUTLAY			909,525
Character	: 079	ALLOCATED CHARGES	
07999		ALLOCATED CHARGES-SPECIFIC SOURCES	(6,133,798)
TOTAL ALLOCATED CHARGES			(6,133,798)
Character	: 081	SERVICES OF OTHER DEPTS (AAO FUNDS)	
081C3		GF-CON-FINANCIAL SYSTEMS (AAO)	233,412
081C4		GF-CON-INTERNAL AUDITS (AAO)	936,242
081C5		IS-TIS-ISD SERVICES (AAO)	623,514
081CB		GF-MYR-INS & RISK REDUCTION (AAO)	1,458,721
081CS		GF-HUMAN RESOURCES (AAO)	30,374
081CT		GF-CITY ATTORNEY-LEGAL SERVICES (AAO)	8,411,823
081ET		GF-TIS-TELEPHONE (AAO)	1,074,997
081EV		GF-ENVIRONMENT (AAO)	18,000

**City and County of San Francisco
Municipal Transportation Agency
Department Appropriation
Budget Year 2004-2005**

Department : DPT MTA - MUNICIPAL RAILWAY

Subject	Subject Title	2004-2005 Board Adopted
---------	---------------	----------------------------

MUNI-OPERATING-NON-PROJ-CONTROLLED FD

Character	: 081	SERVICES OF OTHER DEPTS (AAO FUNDS)	
081H4		GF-HR-LOF/ERP	2,500
081H9		GF-HUMAN RIGHTS COMMISSION (AAO)	45,991
081HE		EF-SFGH-MEDICAL SERVICE (AAO)	255,000
081HT		GF-CHS-TOXICS WASTE & HAZARD MAT SVC(AAO)	250,000
081HW		GF-DHR-MTA PROP E SERVICES	200,000
081HX		GF-DHR-HSS LIFE INSURANCE	46,096
081HZ		GF-DHR-HUMAN RESOURCES MANAGEMENT SYSTEM	183,850
081M2		GF-MAYOR'S YOUTH WORKS	16,000
081MY		GF-MAYOR'S OFFICE SERVICES (AAO)	60,000
081PF		IS-PURCH-CENTRAL SHOPS-FUEL STOCK (AAO)	115,778
081PG		GF-PURCH-GENERAL OFFICE (AAO)	14,689
081PK		GF-PARKING & TRAFFIC (AAO)	62,000
081PL		OCA-LABOR STANDARDS ENFORCEMENT	132,310
081PM		GF-PURCH-MAIL SERVICES (AAO)	34,289
081PR		IS-PURCH-REPRODUCTION (AAO)	19,906
081PS		GF-POLICE SECURITY (AAO)	1,444,674
081RE		GF-REAL ESTATE SERVICE (AAO)	588,221
081SB		GF-HRC SURETY BOND (AAO)	65,000
081SR		SR-DPW-STREET REPAIR	200,000
081SS		GF-HUMAN SERVICES (AAO)	571,990
081UA		EF-PUC-ADMIN SVC (AAO)	440,493
081UL		GF-PUC-LIGHT HEAT & POWER (AAO)	4,528,762
081VM		GF-WAR MEMORIAL (AAO)	264,159
081W1		PUC SEWER SERVICE CHARGES (AAO)	191,800
081WH		SR-DPW-WASTE DISPOSAL AND RECYCLING	545,420
081WM		SR-DPW-CONSTRUCTION MGMT (AAO)	75,000
081WR		SR-DPW-STREET REPAIR (AAO)	10,000
TOTAL SERVICES OF OTHER DEPTS (AAO FUNDS)			23,151,011
Character	: 091	OPERATING TRANSFERS OUT	
0935N		OTO TO 5N-PARKING & TRAFFIC FUNDS	2,588,046
TOTAL OPERATING TRANSFERS OUT			2,588,046
TOTAL MUNI-OPERATING-NON-PROJ-CONTROLLED FD			471,739,732

City and County of San Francisco
Municipal Transportation Agency
Department Appropriation
Budget Year 2004-2005

Department : DPT MTA - MUNICIPAL RAILWAY

Subject	Subject Title	2004-2005 Board Adopted
---------	---------------	----------------------------

PTC-MUNI RAILWAY PERSONNEL FUND

Character	: 021	NON PERSONAL SERVICES	
02101		TRAVEL COSTS PAID TO EMPLOYEES	48,500
02201		TRAINING COSTS PAID TO EMPLOYEES	181,550
02300		EMPLOYEE FIELD EXPENSES-BUDGET	2,000
02301		AUTO MILEAGE	1,190
02302		LOCAL FIELD EXP	1,810
02702		ENGINEERING SERVICES	27,000
02721		AUDITING & ACCOUNTING	42,000
02911		DP/WP EQUIPMENT MAINT	16,100
02921		VEHICLE MAINT (NON CENTRAL SHOPS)	2,700
02931		OFFICE EQUIP MAINT	5,000
02999		OTHER EQUIP MAINT	1,200
03011		PROPERTY RENT	1,881,646
03021		GARAGE RENT	26,400
03031		MISCELLANEOUS FACILITIES RENTAL	446,744
03131		OFFICE MACHINE RENTAL	11,000
03521		FREIGHT/DELIVERY	1,000
03551		COPY MACHINE	30,500
03552		PRINTING	20,000
03561		POSTAGE	7,000
03571		SUBSCRIPTIONS	3,000
03599		OTHER CURRENT EXPENSES	29,900
05221		FEES LICENSES PERMITS	5,000
TOTAL NON PERSONAL SERVICES			2,791,240
Character	: 040	MATERIALS & SUPPLIES	
04399		OTHER EQUIPMENT MAINT SUPPLIES	1,600
04599		OTHER SAFETY EXPENSES	15,000
04921		DATA PROCESSING SUPPLIES	176,400
04925		MINOR DATA PROCESSING EQUIPMENT	12,800
04941		MINOR FURNISHINGS	159,943
04951		OTHER OFFICE SUPPLIES	92,000
04999		OTHER MATERIALS & SUPPLIES	2,300
04A01		EQUIPMENT (5K OR LESS-CONTROLLED ASSET)	50,000
TOTAL MATERIALS & SUPPLIES			510,043
Character	: 060	CAPITAL OUTLAY	
06000		EQUIPMENT PURCHASE-BUDGET	50,000
TOTAL CAPITAL OUTLAY			50,000
Character	: 079	ALLOCATED CHARGES	
07999		ALLOCATED CHARGES-SPECIFIC SOURCES	(42,000)
TOTAL ALLOCATED CHARGES			(42,000)
Character	: 081	SERVICES OF OTHER DEPTS (AAO FUNDS)	
081C5		IS-TIS-ISD SERVICES (AAO)	120,000

**City and County of San Francisco
Municipal Transportation Agency
Department Appropriation
Budget Year 2004-2005**

Department : DPT MTA - MUNICIPAL RAILWAY

Subobject	Subobject Title	2004-2005 Board Adopted
-----------	-----------------	----------------------------

PTC-MUNI RAILWAY PERSONNEL FUND

Character	: 081 SERVICES OF OTHER DEPTS (AAO FUNDS)	
081CT	GF-CITY ATTORNEY-LEGAL SERVICES (AAO)	713,111
081ET	GF-TIS-TELEPHONE (AAO)	153,000
081PG	GF-PURCH-GENERAL OFFICE (AAO)	95,521
081RE	GF-REAL ESTATE SERVICE (AAO)	25,000
081WG	SR-DPW-GENERAL ADMINISTRATION (AAO)	50,000
TOTAL SERVICES OF OTHER DEPTS (AAO FUNDS)		1,156,632
TOTAL PTC-MUNI RAILWAY PERSONNEL FUND		4,465,915

**City and County of San Francisco
Municipal Transportation Agency
Department Appropriation
Budget Year 2004-2005**

Department : DPT MTA - MUNICIPAL RAILWAY

Subobject	Subobject Title	2004-2005 Board Adopted
-----------	-----------------	----------------------------

MUNI-CAPITAL PROJECTS-UNALLOCATED

Character : 021	NON PERSONAL SERVICES	
03500	OTHER CURRENT EXPENSES - BUDGET	500,000
TOTAL NON PERSONAL SERVICES		500,000
Character : 067	CAPITAL PROJECTS (CIP)	
06700	BLDGS,STRUCTURES &IMPRV'T PROJECT-BUDGET	6,205,683
TOTAL CAPITAL PROJECTS (CIP)		6,205,683
TOTAL MUNI-CAPITAL PROJECTS-UNALLOCATED		6,705,683

**City and County of San Francisco
Municipal Transportation Agency
Department Appropriation
Budget Year 2004-2005**

Department : DPT MTA - MUNICIPAL RAILWAY

Subobject	Subobject Title	2004-2005 Board Adopted
-----------	-----------------	----------------------------

MUNI-TRANSIT IMPACT DEV FUND

Character : 001	SALARIES	
00101	MISC-REGULAR	90,567
TOTAL SALARIES		90,567
Character : 013	MANDATORY FRINGE BENEFITS	
01301	RETIRE CITY MISC	4,057
01401	SOCIAL SECURITY (OASDI)	5,450
01402	SOCIAL SECURITY - MEDICARE (HI ONLY)	1,313
01501	HEALTH SERVICE-CITY MATCH	3,896
01571	DEPENDENT COVERAGE-MISCELLANEOUS	2,626
01601	DENTAL COVERAGE	1,206
01701	UNEMPLOYMENT INSURANCE	199
01912	LONG TERM DISABILITY INSURANCE	797
TOTAL MANDATORY FRINGE BENEFITS		19,544
Character : 021	NON PERSONAL SERVICES	
02751	MANAGEMENT CONSULTING SERVICES	70,992
TOTAL NON PERSONAL SERVICES		70,992
Character : 081	SERVICES OF OTHER DEPTS (AAO FUNDS)	
081BI	SR-BUILDING INSPECTION (AAO)	30,000
081CT	GF-CITY ATTORNEY-LEGAL SERVICES (AAO)	68,553
TOTAL SERVICES OF OTHER DEPTS (AAO FUNDS)		98,553
TOTAL MUNI-TRANSIT IMPACT DEV FUND		279,656

**City and County of San Francisco
Municipal Transportation Agency
Department Appropriation
Budget Year 2004-2005**

Department : DPT MTA - MUNICIPAL RAILWAY

Subobject	Subobject Title	2004-2005 Board Adopted
-----------	-----------------	----------------------------

MUNI-TRANSIT SHELTER PROGRAM

Character : 001	SALARIES	
00101	MISC-REGULAR	115,219
00501	TEMP-REGULAR-MISC	6,930
TOTAL SALARIES		122,149
Character : 013	MANDATORY FRINGE BENEFITS	
01301	RETIRE CITY MISC	5,162
01401	SOCIAL SECURITY (OASDI)	7,574
01402	SOCIAL SECURITY - MEDICARE (HI ONLY)	1,770
01501	HEALTH SERVICE-CITY MATCH	5,844
01571	DEPENDENT COVERAGE-MISCELLANEOUS	3,939
01601	DENTAL COVERAGE	1,809
01701	UNEMPLOYMENT INSURANCE	268
01912	LONG TERM DISABILITY INSURANCE	1,014
TOTAL MANDATORY FRINGE BENEFITS		27,380
Character : 021	NON PERSONAL SERVICES	
03599	OTHER CURRENT EXPENSES	2,000
TOTAL NON PERSONAL SERVICES		2,000
Character : 040	MATERIALS & SUPPLIES	
04999	OTHER MATERIALS & SUPPLIES	18,649
TOTAL MATERIALS & SUPPLIES		18,649
Character : 081	SERVICES OF OTHER DEPTS (AAO FUNDS)	
081CT	GF-CITY ATTORNEY-LEGAL SERVICES (AAO)	11,426
081PK	GF-PARKING & TRAFFIC (AAO)	20,000
TOTAL SERVICES OF OTHER DEPTS (AAO FUNDS)		31,426
TOTAL MUNI-TRANSIT SHELTER PROGRAM		201,604
TOTAL MTA - MUNICIPAL RAILWAY		486,617,590

POSITIONS

San Francisco Municipal Railway

**Municipal Transportation Agency
Board of Directors**

**Executive Director
Michael T. Burns**

**Deputy Executive Director
Stuart Sunshine**

**General Manager
Fred Stephens**

General Manager

Operating 281.39 FTE
Grant 5.50 FTE

Transportation

Operating 2188.21 FTE
Grant 17.25 FTE

Maintenance

Operating 1193.57 FTE
Grant 58.00 FTE

Construction

Grant 163.54 FTE

Executive Office

Operating 139.21 FTE

Human Resources

Operating 57.19 FTE

Finance & Administration

Operating 140.96 FTE
Grant 17.00 FTE

**Capital Planning &
External Affairs**

Operating 10.27 FTE
Grant 18.77 FTE

* FTE Counts do not include attrition savings

BUDGET DETAIL: POSITIONS

What follows is a more detailed look at Muni's budgeted positions, with explanations of changes to operating-funded positions and to grant-funded positions. The baseline against which the FY2005 budget is being measured is the FY2004 budget. Further explanation may be found in the tables following this discussion. In addition, further detail can be found in each division-level budget book.

Operating Budget

The number of positions in the operating budget decreased by 124.7, from 4,135.50 to 4,010.8. This is the result of positions deleted due to workforce reductions, the deletion of some vacant positions, and the transfer of a few formerly operating-funded positions to the grant-funded budget. While Muni worked to limit the impact to service of workforce reductions required to offset deficits brought about by the extended economic downturn, layoffs were necessary in FY2005. It is important to note that while the discussion below describes position deletions in the budget due to workforce reductions, some layoffs were rescinded late in the budget process. Those positions were not restored in the budget; however, those employees are currently holding other budgeted lines and the appropriate positions will be restored in the FY2006 budget.

In the FY2005 budget there are minor changes in position counts among the divisions, reflecting reassignment of a few positions between divisions. There are no new positions in the FY2005 budget. The position changes by division are discussed below.

Transportation Division

Operating positions in the Transportation Division decreased by 12.79 positions as a result of workforce reductions. Two vacant positions were deleted and 10.79 filled positions were eliminated. Detailed information on the number and type of positions deleted may be found in the division level budget book. No reassignments between the Transportation Division and other divisions were implemented in the FY2005 budget.

Maintenance Division

Operating positions were decreased by 33.43 positions in the Maintenance Division budget. Of these, 13 were operating-funded positions reassigned to the grant fund to recognize additional grant support for Muni's maintenance activities. In addition, 18.43 positions were deleted as part of Muni's workforce reductions. Two positions were reassigned to other divisions as they were occupied by personnel whose layoffs had been rescinded in the FY2004 budget process but whose budgeted positions had been eliminated. Those personnel were placed on Maintenance positions temporarily, and those positions were subsequently reassigned to the appropriate division as part of the FY2005 budget. Detailed information on the number and type of deleted positions can be found in the division level budget book.

General Manager Division

Operating positions in the General Manager Division showed a net decrease of 20.11 positions, as a result of position deletions and the transfer in of positions from other

divisions. Three vacant positions were deleted as part of Muni's cost containment efforts. In addition, 19.11 filled positions were eliminated. A detailed description of these positions may be found in the division level budget book. Slightly offsetting these reductions was the reassignment of two positions into the General Manager Division. These positions were held by employees working the General Manager Division but budgeted elsewhere.

Finance and Administration

The Finance and Administration Division's budgeted operating positions decreased by 13.79 positions. Of these, two were vacant and the remainder was filled. In addition, one position transferred in to the Finance Division from the Capital Planning & External Affairs Division, and one position was reassigned out of the Finance Division to the Municipal Railway Executive Office Division. Detailed information on the number and type of positions deleted may be found in the division level budget book.

Municipal Railway Executive Office Division

The Municipal Railway Executive Office Division (MREO) operating position budget decreased by 22.79 positions, mainly due to workforce reductions. Seven vacant positions were eliminated and 17.79 filled positions were deleted. These reductions were offset by the reassignment into the division of one position from the Construction Division and one position from the Finance Division. A more detailed description of the deleted positions may be found in the division level budget book.

Human Resources Division

The Human Resources Division operating budget shows a decrease of 12.81 positions. This includes five vacant position deletions and the elimination of 7.81 filled positions. There were no reassignments into or out of the Human Resources Division in FY2005. More information on the position deletions may be found in the division level budget book.

Capital Planning and External Affairs Division

The Capital Planning and External Affairs Division (CPEA) operating position budget decreased by 8.98 positions. This is the result of the transfer of one position to the Finance Division and the deletion of 7.98 positions, two of which were vacant. More detailed information on these position deletions may be found in the division level budget book.

Grants Budget

In addition to the positions eliminated in the operating budget, the number of grant-funded positions decreased by 20.69 positions, which is the net result of 32.69 position deletions and the transfer of 12 positions from the operating budget to grant funds. These are discussed below. Divisions experiencing no grant-funded position changes are excluded from this discussion.

Maintenance Division

Twelve positions formerly funded through the operating budget were reassigned to the grants budget, to recognize grant support for maintenance activities.

Construction Division

The Construction Division position budget was reduced by 31.46 positions in FY2005. After reviewing its current and future projects, the Division determined that 10 vacant positions were no longer necessary and therefore those have been deleted in the FY2005 budget. In addition, 20.46 positions were deleted as a result of workforce reductions and one position was reassigned to the Municipal Railway Executive Office. Detailed information on the deleted positions may be found in the division level budget book.

Capital Planning and External Affairs Division

There was a decrease of 2.23 positions in the Capital Planning and External Affairs grant-funded position budget. These positions were deleted as part of Muni's cost reduction strategy. One of these positions was vacant.

Municipal Transportation Agency
San Francisco Municipal Railway
FY2005 Approved Budget
Division Position Summary

Div	Division Title	FY2004 Budgeted FTE	Deleted Positions	FY2005 Changes		FY2005 Budgeted FTE	Change from FY2004
				Reassignments Out	Reassignments In		
02	Finance and Administration	171.75	(13.79)	(1.00)	1.00	157.96	(13.79)
04	Construction	195.00	(30.46)	(1.00)	0.00	163.54	(31.46)
05	Municipal Railway Executive Office	162.00	(24.79)	0.00	2.00	139.21	(22.79)
07	Capital Planning & External Affairs	40.25	(10.21)	(1.00)	0.00	29.04	(11.21)
11	Human Resources	70.00	(12.81)	0.00	0.00	57.19	(12.81)
12	Transportation	2,218.25	(12.79)	0.00	0.00	2,205.46	(12.79)
13	Maintenance	1,272.00	(18.43)	(2.00)	0.00	1,251.57	(20.43)
14	General Manager	307.00	(22.11)	0.00	2.00	286.89	(20.11)
	Total	4,436.25	(145.39)	(5.00)	5.00	4,290.86	(145.39)

As part of the FY2005 budget process, the Mayor's office instructed departments to eliminate some vacant positions and reverse the corresponding attrition savings in order to reduce the departmental attrition savings rates. Muni deleted 31 vacant positions department-wide in its FY2005 budget. These positions deletions support that request and are anticipated to have minimal impact on direct service provision. Additionally, 114.39 positions were deleted to achieve Muni's cost reduction strategy. In an effort to increase efficiency, five reassignments between divisions were made in the FY2005 budget.

Budgeted Attrition Savings

Division	FY2004 Adopted		FY2005 Adopted		Additional FY2005 Attrition Savings		% of Attrition Savings to Total Operating Positions (excludes transit operators)
	FTE	Amount	FTE	Amount	FTE	Amount	
Transportation	(12.36)	(840,115)	(9.89)	(641,380)	2.47	198,735	11%
Maintenance	(73.40)	(4,480,185)	(82.24)	(5,213,783)	(8.84)	(733,598)	7%
General Manager Division	(20.58)	(1,381,018)	(22.44)	(1,475,280)	(1.86)	(94,262)	8%
Finance & Administration	(18.14)	(1,184,083)	(19.81)	(1,318,965)	(1.67)	(134,882)	14%
Executive Office (MREO)	(17.57)	(1,140,689)	(12.66)	(889,838)	4.91	250,851	9%
Capital Planning	(3.38)	(271,278)	(4.82)	(298,226)	(1.44)	(26,948)	47%
Human Resources	(9.30)	(608,621)	(8.54)	(598,615)	0.76	10,006	15%
Total	(154.73)	(9,905,989)	(160.40)	(10,436,087)	(5.67)	(530,098)	8%

TABLE OF ORGANIZATION
Department Level

Job Class	Job Class Title	FY 2003	FY 2004	FY 2005	FY 2005 Changes
Operating Fund					
0922	Manager I	8.00	4.00	6.00	2.00
0923	Manager II	1.00	1.00	0.17	(0.83)
0931	Manager III	5.00	5.00	4.00	(1.00)
0932	Manager IV	2.00	2.00	2.00	0.00
0933	Manager V	3.00	3.00	1.34	(1.66)
0955	Deputy Director V	0.00	1.00	1.00	0.00
1013	Technician-Senior	1.00	1.00	0.17	(0.83)
1021	Administrator I	1.00	1.00	0.17	(0.83)
1022	Administrator II	4.00	4.00	3.17	(0.83)
1023	Administrator III	4.00	4.00	4.00	0.00
1024	Administrator-Supervisor	2.00	1.00	1.00	0.00
1042	Engineer-Journey	1.00	0.00	0.00	0.00
1043	Engineer-Senior	2.00	4.00	4.00	0.00
1044	Engineer-Principal	4.00	4.75	4.75	0.00
1051	Bus Analyst-Assistant	1.00	1.00	1.00	0.00
1052	Business Analyst	1.00	1.00	1.00	0.00
1053	Business Analyst-Senior	5.00	6.00	5.17	(0.83)
1054	Bus Analyst-Principal	1.00	1.00	2.00	1.00
1062	Programmer Analyst	2.00	1.00	0.17	(0.83)
1070	Project Director	1.00	1.00	2.00	1.00
1071	Information Services Manager	3.00	3.00	3.00	0.00
1202	Personnel Clerk	3.00	3.00	1.17	(1.83)
1203	Personnel Technician	2.00	2.00	1.17	(0.83)
1204	Senior Personnel Clerk	3.00	3.00	3.00	0.00
1218	Payroll Supervisor	1.00	1.00	1.00	0.00
1220	Payroll Clerk	9.00	9.00	9.00	0.00
1222	Senior Payroll And Personnel Clerk	3.00	3.00	3.00	0.00
1224	Principal Payroll And Personnel Clerk	1.00	1.00	1.00	0.00
1226	Chief Payroll And Personnel Clerk	1.00	1.00	1.00	0.00
1231	Assoc Affirmative Action Coordinator	1.00	1.00	1.00	0.00
1233	Affirmative Action Specialist	4.00	3.00	3.00	0.00

TABLE OF ORGANIZATION
Department Level

Job Class	Job Class Title	FY 2003	FY 2004	FY 2005	FY 2005 Changes
Operating Fund (Contd.)					
1241	Personnel Analyst	6.00	6.00	5.00	(1.00)
1244	Senior Personnel Analyst	12.00	13.00	11.17	(1.83)
1246	Principal Personnel Analyst	1.00	1.00	1.00	0.00
1248	Assistant Division Manager, Personnel	2.00	2.00	2.00	0.00
1270	Departmental Personnel Officer	3.00	2.00	1.00	(1.00)
1272	Senior Departmental Personnel Officer	2.00	3.00	3.00	0.00
1276	Departmental Personnel Director	1.00	1.00	1.00	0.00
1312	Public Information Officer	1.00	0.50	0.50	0.00
1314	Public Relations Officer	3.00	3.00	2.00	(1.00)
1365	Special Assistant VI	1.00	0.00	0.00	0.00
1367	Special Assistant VIII	1.00	0.00	0.00	0.00
1368	Special Assistant IX	1.00	1.00	0.00	(1.00)
1369	Special Assistant X	3.00	1.00	0.00	(1.00)
1370	Special Assistant XI	1.00	0.00	0.00	0.00
1402	Junior Clerk	0.00	0.00	0.17	0.17
1404	Clerk	14.00	14.00	11.17	(2.83)
1406	Senior Clerk	11.00	10.00	8.34	(1.66)
1408	Principal Clerk	3.00	3.00	1.17	(1.83)
1424	Clerk Typist	17.00	16.00	7.02	(8.98)
1426	Senior Clerk Typist	17.00	17.00	14.68	(2.32)
1444	Secretary I	16.00	17.00	8.36	(8.64)
1446	Secretary II	22.00	18.00	13.51	(4.49)
1450	Executive Secretary I	7.00	7.00	5.17	(1.83)
1452	Executive Secretary II	4.00	4.00	3.17	(0.83)
1454	Executive Secretary III	2.00	2.00	2.00	0.00
1630	Account Clerk	4.00	5.00	4.00	(1.00)
1632	Senior Account Clerk	3.00	2.00	2.00	0.00
1634	Principal Account Clerk	4.00	4.00	4.17	0.17
1652	Senior Accountant	5.00	5.00	3.17	(1.83)
1654	Principal Accountant	3.00	3.00	3.00	0.00
1657	Senior Systems Accountant	2.00	2.00	2.00	0.00
1675	Supervising Fiscal Officer	3.00	3.00	4.00	1.00

TABLE OF ORGANIZATION
Department Level

Job Class	Job Class Title	FY 2003	FY 2004	FY 2005	FY 2005 Changes
Operating Fund (Contd.)					
1760	Offset Machine Operator	2.00	2.00	1.17	(0.83)
1764	Mail And Reproduction Service Supervisor	1.00	1.00	1.00	0.00
1770	Photographer	1.50	0.75	0.75	0.00
1771	Media Production Specialist	1.00	1.00	0.17	(0.83)
1773	Media Training Specialist	1.00	1.00	0.00	(1.00)
1774	Head Photographer	1.00	1.00	1.00	0.00
1804	Statistician	1.00	0.00	0.00	0.00
1806	Senior Statistician	2.00	0.00	0.00	0.00
1820	Junior Administrative Analyst	1.00	1.00	0.17	(0.83)
1822	Administrative Analyst	1.00	1.00	1.00	0.00
1823	Senior Administrative Analyst	5.00	6.00	5.00	(1.00)
1824	Principal Administrative Analyst	16.00	16.00	13.34	(2.66)
1827	Administrative Services Manager	6.00	0.00	0.51	0.51
1840	Junior Management Assistant	1.00	1.00	1.00	0.00
1842	Management Assistant	6.00	6.00	3.34	(2.66)
1844	Senior Management Assistant	1.00	1.00	1.00	0.00
1855	Senior Control Clerk, EDP	1.00	0.00	0.00	0.00
1920	Inventory Clerk	5.00	2.00	3.00	1.00
1922	Senior Inventory Clerk	1.00	1.00	1.00	0.00
1926	Senior Materials And Supplies Supervisor	1.00	1.00	1.00	0.00
1929	Parts Storekeeper	30.00	30.00	30.00	0.00
1931	Senior Parts Storekeeper	4.00	4.00	4.00	0.00
1935	Principal Parts Storekeeper	2.00	2.00	2.00	0.00
1937	Supervising Parts Storkeeper	1.00	1.00	1.00	0.00
1942	Assistant Materials Coordinator	2.00	4.00	4.00	0.00
1944	Materials Coordinator	0.00	1.00	0.00	(1.00)
1948	Coding Supervisor, Purchasing Dept	1.00	1.00	1.00	0.00
1950	Assistant Purchaser	5.00	6.00	6.00	0.00
2708	Custodian	48.00	48.00	48.00	0.00
2716	Custodial Assistant Supervisor	4.00	4.00	4.00	0.00
2719	Janitorial Services Assistant Supervisor	1.00	1.00	1.00	0.00
2720	Janitorial Services Supervisor	1.00	1.00	1.00	0.00
2822	Health Educator	1.00	1.00	0.00	(1.00)

TABLE OF ORGANIZATION
Department Level

Job Class	Job Class Title	FY 2003	FY 2004	FY 2005	FY 2005 Changes
Operating Fund (Contd.)					
2978	Contract Compliance Officer II	3.00	3.00	3.00	0.00
2992	Contract Compliance Officer I	2.00	2.00	2.00	0.00
3417	Gardener	3.00	3.00	3.00	0.00
5177	Safety Officer	1.00	0.00	0.00	0.00
5207	Associate Engineer	1.00	0.00	0.00	0.00
5211	Senior Engineer	2.00	2.00	2.00	0.00
5241	Engineer	3.00	3.00	3.00	0.00
5288	Transit Planner II	4.00	4.00	3.17	(0.83)
5289	Transit Planner III	1.00	1.00	0.17	(0.83)
5290	Transit Planner IV	3.00	3.00	2.17	(0.83)
5322	Graphic Artist	1.00	0.00	0.00	0.00
5366	Engineering Associate II	1.00	0.00	0.00	0.00
5504	Project Manager II	1.00	1.00	1.00	0.00
6130	Safety Analyst	5.00	6.00	5.00	(1.00)
6137	Assistant Industrial Hygienist	2.00	2.00	1.00	(1.00)
6138	Industrial Hygienist	1.00	1.00	1.00	0.00
6141	Manager, Office of Health and Safety	0.00	1.00	1.00	0.00
6235	Heat And Ventilation Inspector	1.00	1.00	1.00	0.00
6252	Line Inspector	1.00	1.00	1.00	0.00
6318	Construction Inspector	1.00	1.00	1.00	0.00
7110	Mobile Equipment Assistant Supervisor	1.00	1.00	1.00	0.00
7120	Buildings And Grounds Maintenance Supt	1.00	1.00	1.00	0.00
7126	Mechanical Shop And Equipment Supt	3.00	3.00	3.00	0.00
7205	Chief Stationary Engineer	2.00	2.00	2.00	0.00
7212	Automotive Transit Equipment Supervisor	1.00	0.00	0.00	0.00
7215	General Laborer Supervisor I	3.00	3.00	3.00	0.00
7216	Electrical Transit Shop Supervisor I	7.00	7.00	7.00	0.00
7219	Maintenance Estimator And Scheduler	9.00	9.00	5.34	(3.66)
7223	Cable Machinery Supervisor	1.00	1.00	1.00	0.00
7225	Transit Paint Shop Supervisor I	1.00	1.00	1.00	0.00
7226	Carpenter Supervisor I	2.00	2.00	2.00	0.00
7228	Automotive Transit Shop Supervisor I	6.00	6.00	7.00	1.00

TABLE OF ORGANIZATION
Department Level

Job Class	Job Class Title	FY 2003	FY 2004	FY 2005	FY 2005 Changes
Operating Fund (Contd.)					
7235	Transit Power Line Supervisor I	7.00	8.00	8.00	0.00
7238	Electrician Supervisor I	1.00	1.00	1.00	0.00
7241	Senior Maintenance Controller	2.00	2.00	2.00	0.00
7242	Painter Supervisor I	1.00	1.00	1.00	0.00
7244	Power Plant Supervisor I	1.00	1.00	1.00	0.00
7249	Automotive Mechanic Supervisor I	4.00	4.00	4.00	0.00
7251	Track Maintenance Worker Supervisor I	9.00	9.00	9.00	0.00
7253	Electrical Transit Mechanic Supv I	6.00	7.00	6.00	(1.00)
7254	Automotive Machinist Supervisor I	1.00	1.00	1.00	0.00
7255	Power House Electrician Supervisor I	1.00	1.00	1.00	0.00
7256	Electric Motor Repair Supervisor I	1.00	1.00	1.00	0.00
7258	Maintenance Machinist Supervisor I	3.00	3.00	2.17	(0.83)
7262	Maintenance Planner	9.00	7.00	2.34	(4.66)
7264	Auto Body And Fender Worker Supv I	1.00	1.00	1.00	0.00
7274	Transit Power Line Worker Supv II	2.00	1.00	1.00	0.00
7279	Powerhouse Electrician Supv II	1.00	1.00	1.00	0.00
7283	Track Maintenance Supt, Muni Railway	1.00	1.00	1.00	0.00
7286	Wire Rope Cable Maintenance Supv	1.00	1.00	1.00	0.00
7287	Supervising Electronic Maint Technician	3.00	3.00	2.17	(0.83)
7305	Metal Fabricator	1.00	1.00	1.00	0.00
7306	Automotive Body And Fender Worker	37.00	37.00	37.00	0.00
7308	Cable Splicer	0.00	0.00	1.00	1.00
7309	Car And Auto Painter	15.00	17.00	17.00	0.00
7313	Automotive Machinist	16.00	16.00	16.00	0.00
7318	Electronic Maintenance Technician	94.00	99.00	94.00	(5.00)
7319	Electric Motor Repairer	12.00	11.00	10.17	(0.83)
7322	Auto Body And Fender Worker Asst Supv	1.00	1.00	1.00	0.00
7326	Glazier	5.00	5.00	5.00	0.00
7328	Operating Engineer, Universal	2.00	2.00	2.00	0.00
7329	Electronics Maintenance Tech Asst Supvr.	16.00	15.00	16.00	1.00
7332	Maintenance Machinist	29.00	26.00	26.34	0.34
7333	Apprentice Stationary Engineer	1.00	1.00	1.00	0.00
7334	Stationary Engineer	21.00	21.00	21.00	0.00
7335	Senior Stationary Engineer	7.00	6.00	6.00	0.00

TABLE OF ORGANIZATION
Department Level

Job Class	Job Class Title	FY 2003	FY 2004	FY 2005	FY 2005 Changes
Operating Fund (Contd.)					
7338	Electrical Line Worker	24.00	24.00	20.00	(4.00)
7340	Maintenance Controller	8.00	8.00	8.00	0.00
7342	Locksmith	1.00	1.00	1.00	0.00
7344	Carpenter	9.00	10.00	9.17	(0.83)
7345	Electrician	6.00	6.00	6.00	0.00
7346	Painter	5.00	5.00	5.00	0.00
7347	Plumber	2.00	2.00	2.00	0.00
7355	Truck Driver	5.00	5.00	3.34	(1.66)
7358	Patternmaker	1.00	1.00	1.00	0.00
7363	Powerhouse Electrician	0.00	0.00	1.00	1.00
7364	Powerhouse Operator	5.00	5.00	5.00	0.00
7365	Senior Powerhouse Operator	5.00	6.00	6.00	0.00
7371	Electrical Transit System Mechanic	200.00	204.00	204.00	0.00
7376	Sheet Metal Worker	2.00	2.00	2.00	0.00
7380	Electrical Transit Mechanic Asst Supv	18.00	21.00	21.00	0.00
7381	Automotive Mechanic	114.00	114.00	114.00	0.00
7382	Automotive Mechanic Assistant Supervisor	11.00	12.00	12.00	0.00
7390	Welder	9.00	9.00	9.00	0.00
7408	Assistant Power House Operator	2.00	2.00	2.00	0.00
7410	Automotive Service Worker	88.00	88.00	88.00	0.00
7412	Automotive Service Worker Asst Supv	4.00	4.00	4.00	0.00
7430	Asst Electronic Maintenance Technician	25.00	20.00	20.00	0.00
7432	Electrical Line Helper	3.00	3.00	3.00	0.00
7434	Maintenance Machinist Helper	4.00	4.00	3.17	(0.83)
7454	Traffic Signal Operator	1.00	1.00	1.00	0.00
7458	Switch Repairer	7.00	7.00	7.00	0.00
7472	Wire Rope Cable Maintenance Mechanic	11.00	10.00	10.00	0.00
7510	Lighting Fixture Maintenance Worker	2.00	2.00	2.00	0.00
7514	General Laborer	22.00	22.00	19.51	(2.49)
7540	Track Maintenance Worker	34.00	37.00	29.34	(7.66)
8121	Fare Inspections Supervisor/Investigator	4.00	4.00	4.00	0.00
8139	Industrial Injury Investigator	0.00	1.00	0.17	(0.83)
8221	Chief Of Protective Svc, Trans Comm	1.00	1.00	1.00	0.00
9102	Transit Car Cleaner	92.00	92.00	92.00	0.00
9104	Transit Car Cleaner Asst Supervisor	11.00	11.00	11.00	0.00

TABLE OF ORGANIZATION
Department Level

Job Class	Job Class Title	FY 2003	FY 2004	FY 2005	FY 2005 Changes
Operating Fund (Contd.)					
9110	Fare Collections Receiver	40.00	40.00	40.00	0.00
9116	Senior Fare Collections Receiver	16.00	16.00	16.00	0.00
9117	Principal Fare Collections Receiver	4.00	4.00	4.00	0.00
9118	Transit Revenue Supervisor	1.00	1.00	1.00	0.00
9122	Transit Information Clerk	25.00	25.00	20.34	(4.66)
9124	Senior Transit Information Clerk	5.00	5.00	5.00	0.00
9126	Transit Traffic Checker	25.00	24.00	19.00	(5.00)
9128	Senior Transit Traffic Checker	5.00	5.00	3.17	(1.83)
9131	Station Agent, Municipal Railway	62.00	62.00	62.00	0.00
9132	Transit Fare Inspector	21.00	21.00	21.00	0.00
9139	Transit Supervisor	229.00	229.00	215.70	(13.30)
9140	Transit Manager I	16.00	16.00	14.34	(1.66)
9141	Transit Manager II	16.00	15.00	16.00	1.00
9142	Transit Manager III	0.00	3.00	0.17	(2.83)
9143	Senior Operations Manager	17.00	13.00	11.17	(1.83)
9146	Manager, Elderly & Handicapped, Muni	1.00	1.00	1.00	0.00
9150	Train Controller	15.00	15.00	15.00	0.00
9160	Transit Operations Specialist	6.00	8.00	7.00	(1.00)
9163	Transit Operator	2,096.00	2,096.00	2,096.00	0.00
9173	Systems Safety Inspector	4.00	4.00	4.00	0.00
9184	Deputy General Manager, Public Transportation	5.00	4.00	4.00	0.00
9185	Chief Operating Officer, Public Transportation	1.00	1.00	1.00	0.00
9186	General Manager, Municipal Railway	1.00	1.00	1.00	0.00
9189	Director Of Planning, Muni Railway	1.00	1.00	1.00	0.00
9196	Sr. Light Rail Vehicle Equip Engineer	1.00	1.00	1.00	0.00
9197	Signal And Systems Engineer	1.00	1.00	1.00	0.00
9704	Employment And Training Specialist III	2.00	2.00	1.00	(1.00)
9708	Employment And Training Specialist IV	1.00	1.00	1.00	0.00
9910	Public Service Trainee	2.00	2.00	0.00	(2.00)
MA01	MTA Manager I	0.00	0.00	1.00	1.00
MA02	MTA Board Secretary	0.00	0.00	1.00	1.00
MA03	MTA Overhead Line Worker	0.00	0.00	1.00	1.00
9993M	Attrition Savings - Miscellaneous	(144.35)	(154.73)	(160.40)	(5.67)
Subtotal Operating Fund		4,007.15	3,978.27	3,847.90	(130.37)

TABLE OF ORGANIZATION
Department Level

Job Class	Job Class Title	FY 2003	FY 2004	FY 2005	FY 2005 Changes
Grants Fund					
0922	Manager I	0.00	1.00	0.60	(0.40)
0931	Manager III	2.00	1.00	0.00	(1.00)
0932	Manager IV	1.00	2.00	2.00	0.00
0941	Manager VI	2.00	1.00	1.00	0.00
0942	Manager VII	1.00	1.00	1.00	0.00
1004	Operator-Analyst	1.00	1.00	1.00	0.00
1023	Administrator III	1.00	1.00	1.00	0.00
1043	Engineer-Senior	1.00	0.00	0.00	0.00
1052	Business Analyst	1.00	1.00	1.00	0.00
1053	Business Analyst-Senior	1.00	0.00	0.00	0.00
1314	Public Relations Officer	2.00	2.00	1.34	(0.66)
1404	Clerk	3.00	2.00	0.17	(1.83)
1408	Principal Clerk	3.00	2.00	1.00	(1.00)
1410	Chief Clerk	1.00	1.00	1.00	0.00
1424	Clerk Typist	1.00	1.00	1.00	0.00
1426	Senior Clerk Typist	5.00	3.00	1.00	(2.00)
1446	Secretary II	9.00	9.00	7.17	(1.83)
1450	Executive Secretary I	3.00	5.00	3.34	(1.66)
1452	Executive Secretary II	2.00	1.00	1.00	0.00
1632	Senior Account Clerk	1.00	0.00	0.00	0.00
1650	Accountant	3.00	3.00	3.00	0.00
1654	Principal Accountant	2.00	2.00	2.00	0.00
1657	Senior Systems Accountant	1.00	1.00	1.00	0.00
1822	Administrative Analyst	1.00	0.00	0.00	0.00
1823	Senior Administrative Analyst	7.00	7.00	7.00	0.00
1824	Principal Administrative Analyst	7.00	7.00	6.00	(1.00)
1844	Senior Management Assistant	2.00	2.00	2.00	0.00
5162	Program Manager III	1.00	0.00	0.00	0.00
5174	Administrative Engineer	3.00	3.00	3.00	0.00
5201	Junior Engineer	2.00	1.00	1.00	0.00
5203	Assistant Engineer	54.00	49.00	40.51	(8.49)
5207	Associate Engineer	49.00	27.00	22.84	(4.16)
5211	Senior Engineer	20.00	17.00	16.00	(1.00)
5212	Principal Engineer	3.00	4.00	4.00	0.00

TABLE OF ORGANIZATION
Department Level

Job Class	Job Class Title	FY 2003	FY 2004	FY 2005	FY 2005 Changes
Grants Fund (Contd.)					
5241	Engineer	35.00	33.00	33.00	0.00
5288	Transit Planner II	1.00	1.00	0.00	(1.00)
5289	Transit Planner III	4.00	3.00	3.00	0.00
5290	Transit Planner IV	6.00	5.00	4.00	(1.00)
5354	Electrical Engineering Associate I	1.00	0.00	0.00	0.00
5362	Civil Engineering Assistant	10.00	5.00	5.00	0.00
5364	Civil Engineering Associate I	5.00	4.00	2.00	(2.00)
5366	Engineering Associate II	3.00	1.00	0.00	(1.00)
5380	Student Design Trainee I/Architecture	5.00	5.00	5.00	0.00
5502	Project Manager I	3.00	1.00	1.00	0.00
5504	Project Manager II	3.00	3.00	3.00	0.00
5506	Project Manager III	3.00	2.00	2.00	0.00
5508	Project Manager IV	1.00	1.00	1.00	0.00
6318	Construction Inspector	9.00	9.00	7.34	(1.66)
7235	Transit Power Line Supervisor I	1.00	1.00	1.00	0.00
7251	Track Maintenance Worker Supervisor I	1.00	1.00	1.00	0.00
7262	Maintenance Planner	1.00	0.00	1.00	1.00
7318	Electronic Maintenance Technician	5.00	1.00	4.00	3.00
7319	Electric Motor Repairer	2.00	2.00	2.00	0.00
7328	Operating Engineer, Universal	1.00	1.00	1.00	0.00
7329	Electronics Maintenance Tech Asst Supvr.	2.00	2.00	2.00	0.00
7332	Maintenance Machinist	2.00	2.00	2.00	0.00
7338	Electrical Line Worker	2.00	2.00	4.00	2.00
7355	Truck Driver	1.00	1.00	1.00	0.00
7371	Electrical Transit System Mechanic	9.00	9.00	9.00	0.00
7390	Welder	3.00	3.00	3.00	0.00
7458	Switch Repairer	2.00	2.00	2.00	0.00
7514	General Laborer	5.00	5.00	5.00	0.00
7540	Track Maintenance Worker	4.00	2.00	8.00	6.00
9102	Transit Car Cleaner	2.00	2.00	2.00	0.00
9110	Fare Collections Receiver	3.00	3.00	3.00	0.00
9116	Senior Fare Collections Receiver	2.00	2.00	2.00	0.00
9139	Transit Supervisor	10.50	4.50	4.50	0.00
9140	Transit Manager I	1.00	0.00	0.00	0.00

TABLE OF ORGANIZATION
Department Level

Job Class	Job Class Title	FY 2003	FY 2004	FY 2005	FY 2005 Changes
Grants Fund (Contd.)					
9141	Transit Manager II	1.00	1.00	1.00	0.00
9163	Transit Operator	17.25	17.25	17.25	0.00
9184	Deputy General Manager, Dpt	2.00	2.00	2.00	0.00
9195	Light Rail Vehicle Equipment Engineer	1.00	1.00	1.00	0.00
9196	Sr. Light Rail Vehicle Equip Engineer	1.00	1.00	1.00	0.00
9197	Signal And Systems Engineer	1.00	1.00	0.00	(1.00)
Subtotal Grants Fund		367.75	299.75	279.06	(20.69)
Capital Reserve Fund					
1070	Project Director	1.00	1.00	1.00	0.00
Transit Impact Development Fund					
1824	Principal Administrative Analyst	1.00	1.00	1.00	0.00
Transit Shelter Program					
5289	Transit Planner III	1.50	1.50	1.50	0.00
Total Municipal Railway Department		4,378.40	4,281.52	4,130.46	(151.06)

MAJOR CHANGES BY DIVISION

**Finance & Administration Division
Summary of Major Changes**

Operating Fund	FY2004 Approved	FY2005 Approved	FY2005 Variance
Salaries	\$ 9,284,444	\$ 8,454,385	\$ (830,059)
Mandatory Fringe Benefits	1,700,364	1,980,162	279,798
Non Personal Services	1,505,712	1,630,072	124,360
Materials & Supplies	1,123,735	1,148,735	25,000
Capital Outlay	1,113,361	738,361	(375,000)
Allocated Charges	(352,310)	(352,310)	-
Services of Other Depts	1,979,079	1,850,978	(128,101)
Total Operating Fund	\$ 16,354,385	\$ 15,450,383	\$ (904,002)
Continuing Projects			
Facilities Maintenance	-	1,000,000	1,000,000
Total Continuing Projects	\$ -	\$ 1,000,000	\$ 1,000,000
Grants Fund			
Salaries	1,142,475	1,151,192	8,717
Grant Recovery	(1,142,475)	(1,151,192)	(8,717)
Non Personal Services	35,000	42,000	7,000
Allocated Charges	(35,000)	(42,000)	(7,000)
Total Grants Fund	\$ -	\$ -	\$ -
TIDF			
Salaries	90,927	90,567	(360)
Mandatory Fringe Benefits	14,650	19,544	4,894
Non Personal Services	75,526	70,992	(4,534)
Services of Other Depts	98,553	98,553	-
Intrafund Transfers Out	-	-	-
Total TIDF	\$ 279,656	\$ 279,656	\$ -
Total	\$ 16,634,041	\$ 16,730,039	\$ 95,998

The Finance & Administration Division budget for FY2005 is \$16,730,039, an increase of \$95,998 compared to the FY2004 budget of \$16,634,041. This net increase incorporates a \$550,261 decrease to salaries and fringe benefits, driven primarily by reduction in budgeted positions as part of Muni's cost saving strategy to close the budget deficit.

The decrease in salaries and fringe benefits was primarily offset by the following:

- ❑ increased funding for salaries due to position substitutions.
- ❑ increased funding for salaries due to transfer of one formerly grant-funded position to the operating budget.
- ❑ increased funding for premiums due to an adjustment to reflect actual premium pay required.
- ❑ increased funding for holiday pay to reflect adjustments to the Payroll and Revenue units to better reflect actual scheduled holiday hours worked.
- ❑ increased funding for retirement due to an increase in the employer contribution to the retirement system.

- increased funding for unemployment insurance to reflect the State mandated rate.

Other major changes in FY2005 include a net increase of \$124, 360 for non personal services, due primarily to a 20% increase in auditing fees to reflect anticipated cost increases. The increases were offset by reduced funding for Other Professional Services due to a reallocation of funding from financial services to materials and supplies.

The net decrease of \$375,000 for capital outlay is due primarily to the elimination of one-time funding for servers and increased funding for a lease/purchase obligation on network equipment which is needed for the expansion and improvement of the communication system. Funding for services of other city departments decreased due to a reduction in the pass-through costs associated with the services of the Department of Telecommunications and a reduced allocation to the PUC, as Muni will move off the BMIS system in FY2005. The decreases were offset by an increase in rent costs associated with the lease of office space at 875 Stevenson street. Increased funding for Facilities Maintenance reflects an allocation from the Breda lease/leaseback transaction to fund an Information Technology project that will provide links between Muni's many new technology systems.

**Construction Division
Grants Fund**

Description	FY2004 Approved	FY2005 Approved	Variance
Non Personal Services	\$2,433,616	\$2,486,065	\$52,449
Materials & Supplies	530,300	490,243	(40,057)
Capital Outlay	50,000	50,000	0
Services Of Other Depts.	888,754	828,754	(60,0000)
Capital Projects	0	5,455,683	5,455,683
Total	<u><u>\$3,902,670</u></u>	<u><u>\$9,310,745</u></u>	<u><u>\$5,408,075</u></u>

The FY2005 budget for the Construction Division is \$23,894,730, which is \$5,408,075, or 16 percent, higher than the FY2004 budget. This budget is fully funded by grants. Of the total budget, \$14.1 million, or 60 percent, funds 163.54 positions needed to perform the various activities required to design and implement Muni's capital improvement projects. The remaining \$9,310,745 budget funds the division's non-salary and capital project expenses. In accordance with the Controller's budget guidelines, the budget summary table only displays the \$9.3 million non-salary and capital project budget.

As part of Muni's FY2005 workforce reductions, 30.46 positions were eliminated from the division's FY2005 budget. Of these, 18.46 positions were vacant. These workforce reductions are anticipated to have minimal impact on direct service provision.

The division's Non Personal Services budget shows a \$52,449 increase due to a \$45,011 increase for the rental of office space and parking used by the Construction Division staff at 1145 Market Street, and an additional \$7,438 to fund printing expenses, licensing fees and vehicle maintenance costs.

The FY2005 budget for non-fuel materials and supplies was reduced by \$40,057 due to reduced demand for minor furnishings.

The FY2005 budget for Services of Other Departments shows a \$60,000 net reduction due to a \$50,000 funding reduction for architectural services, a \$30,000 reduction for construction management services and a \$20,000 increase for reviewing plans and specifications.

The FY2005 budget also includes \$5,455,683 to fund various capital improvement projects. Of this, \$2,235,683 was generated from the Mission and Steuart hotel lease and development agreement fees and funds the costs associated with the hotel development project. The remaining \$3,220,000 was secured from the proceeds of the Breda lease-leaseback transaction. This appropriation funds the implementation of the Third Street Pedestrian Monitoring Program, the purchase of alternative fuel vehicles, metro accessibility improvements and the purchase of Breda light rail vehicles.

Municipal Railway Executive Office Division

Operating Fund	Approved FY2004	Approved FY2005	FY 2005 Variance
Salaries	10,512,558	9,374,967	(1,137,591)
Mandatory Fringe Benefits	1,873,160	2,348,217	475,057
Non Personal Services	3,005,048	2,958,608	(46,440)
Materials & Supplies	114,481	149,481	35,000
Allocated Charges	(667,927)	(624,779)	43,148
Services Of Other Depts	2,049,725	2,070,637	20,912
Total	\$16,887,045	\$16,277,131	(\$609,914)
Continuing Project Operating Fund			
Non-Personal Services	300,000	550,000	250,000
Total	\$300,000	\$550,000	\$250,000

Salaries decreased due to the deletion of 24.79 positions and Temporary Salaries decreased by \$100,000. These position deletions are part of Muni's overall strategy to reduce expenditures and close the FY2005 budget gap. Slightly offsetting this reduction was an upward adjustment in holiday pay to reflect actual scheduled hours by Customer Services and the Proof of Payment Program.

Mandatory fringe benefits increased in FY2005, chiefly due to the restoration of the City contribution to the retirement fund. The increase in fringe benefits also reflects city pick up the 7.5% employee retirement contribution for positions represented by TWU Local 200. Additionally, there was a small decrease in costs for employer match (FICA) and health benefit costs associated with the workforce reductions.

The decrease in Non Personal Services is mainly due to the reallocation of Transportation Training funds to Materials and Supplies. In addition, training funds were decreased as part of Muni's expenditure reduction strategy. Materials and Supplies increased solely due to the transfer of funds from Non-Personal Services to fund training supplies.

Allocated Charges represent the salary and fringe benefit abatement that Contract Compliance receives for work related to Capital Projects. The decrease in allocated charges in FY2005 reflects the reduced fringe benefit costs recovered, as the city does not pay the 7.5% employee retirement contribution in FY2005 for these positions.

The budget for Services of Other Departments has increased due to the annual rent increase for the Security offices.

Lastly, the FY2005 budget for the Muni Improvement Fund (MIF) was increased as TWU Local 250-A agreed to fund new programs developed by the joint Health, Safety and Accident Prevention Committee.

**Capital Planning & External Affairs Division
Summary of Major Changes**

Operating Fund	FY2004 Approved	FY2005 Approved	FY2005 Variance
Salaries	\$ 924,246	\$ 411,960	\$ (512,286)
Mandatory Fringe Benefits	188,587	93,244	(95,343)
Non Personal Services	901,872	791,224	(110,648)
Materials & Supplies	14,968	30,005	15,037
Allocated Charges	(236,203)	(264,723)	(28,520)
Services of Other Depts	75,532	79,906	4,374
Total Operating Fund	\$ 1,869,002	\$ 1,141,616	\$ (727,386)
Grants Fund			
Non Personal Services	\$ 261,079	\$ 263,175	\$ 2,096
Materials & Supplies	19,800	19,800	-
Services of Other Depts	232,357	232,357	-
Total Grants Fund	\$ 513,236	\$ 515,332	\$ 2,096
Total	\$ 2,382,238	\$ 1,656,948	\$ (725,290)

The FY2005 budget for Capital Planning & External Affairs (CPEA) shows a net decrease of (\$725,290) due to the deletion of positions, a corresponding reduction in funding for fringe benefits, and reduced funding for non personal services. Slightly offsetting these decreases is an increase in funding for materials and supplies and an increase in allocation for reproduction services.

The net decrease of \$512,286 in the FY2005 budget for salaries is due primarily to the deletion of 7.98 positions to achieve Muni's cost-reduction strategy, and the reallocation of a previously operating-funded position to grant funds to reflect the position's actual responsibilities.

The FY2005 decrease of \$95,343 in fringe benefits is due to reduced social security, health care and insurance costs resulting from a decrease in salary costs for FY2005. Additionally, the reassignment of a previously operating-funded position to the grant-funded budget resulted in a corresponding decrease to the fringe benefit cost.

Non Personal Services decreased by \$110,648 due to the following:

- reallocation of funding for a quality review audit contract to an interdepartmental work order
- reduced rent to reflect a lower rent rate for six months
- reduced allocation for Employee Awards to reflect actual costs
- reduced allocation for taxes, licenses and permits as funding is no longer required.

Materials and supplies increased by \$15,037 due to an appropriation from the Video Fund and the reallocation of funds from Taxes.

Allocated charges reflect an increase in the labor cost abatement associated with the Legislative Affairs staff and an increase in the expenditure abatement from the Video Fund. The budget for Services of Other Departments increased due to an increase in funding for reproduction services to reflect the amount required.

In FY2005, the non-salary budget for the grant-funded section of Capital Planning & External Affairs increased slightly to fund potential move costs associated with the renegotiation of the lease for 1145 Market street.

**Human Resources Division
Summary of Major Changes**

Description	FY2004 Board Adopted	FY2005 Board Adopted	FY2005 Increase (Decrease)
Operating Fund			
Salaries	4,281,939	3,526,238	(755,701)
Mandatory Fringe Benefits	757,145	826,582	69,437
Non Personal Services	1,034,810	842,068	(192,742)
Materials & Supplies	81,502	67,502	(14,000)
Services Of Other Departments	502,056	431,374	(70,682)
Total	6,657,452	5,693,764	(963,688)

The FY2005 adopted budget for the Human Resources Division (HR) is \$5,693,764. This is \$963,688, or 14.5% less than the FY2004 adopted budget. Reducing the workforce and achieving savings in non-salary expenditures achieved the reduction.

The \$755,701 net reduction in salaries is due to the elimination of fourteen positions, and funding reductions for overtime, premium pay and temporary salaries. The workforce reduction is part of Muni's cost saving strategy to address revenue shortfalls resulting from the continued economic downturn.

The increase in Mandatory Fringe Benefits is mainly due to a City contribution of 4.48% of permanent salaries to the City retirement system. Because the value of the retirement fund has exceeded its actuarial liability in recent years, the City has not had to contribute to the fund since 1997. The increase in the City's retirement cost is offset by a decrease in other fringe benefits due to the workforce reduction.

The decrease in Non Personal Services, Materials and Supplies and Services of Other Departments is the result of expenditure reductions implemented as part of Muni's efforts to limit non-essential expenditures in light of the prolonged economic downturn.

**Transportation Division
Operating Fund**

	Approved FY2004	Approved FY2005	FY2005 Variance
Platform Salaries	\$127,150,315	\$122,065,824	(\$5,084,491)
Miscellaneous Salaries	6,759,976	6,192,387	(567,589)
Mandatory Fringe Benefits	34,707,975	42,584,817	7,876,842
Non Personal Services	1,401,375	1,377,367	(24,008)
Materials & Supplies	7,061,513	7,039,288	(22,225)
Allocated Charges	(345,000)	(150,000)	195,000
Services Of Other Depts	3,943,587	3,890,576	(53,011)
Total	\$180,679,741	\$183,000,259	\$2,320,518

Transit Operator (Platform) costs decreased in FY2005, reflecting both upward and downward adjustments in the various Platform components. Platform regular pay, premium pay and overtime increased due to the annualization of the FY2004 cost-of-living increases. However, this increase was offset by anticipated salary reductions resulting from proposed service adjustments and efficiencies. These adjustments will better match service with current passenger demand and help close Muni's FY2005 budget gap.

Miscellaneous Salaries decreased due to the deletion of 12.79 positions. The position deletions are part of Muni's overall strategy to reduce expenditures and close the budget gap. Slightly offsetting this reduction is an increase in holiday pay to better reflect actual work assignments and expenditures.

Mandatory fringe benefits funds fringe benefit costs for both Platform and Miscellaneous employees. The FY2005 budget increased chiefly due to the restoration of the City contribution to the retirement fund. This increase also reflects higher costs for employee health benefits and the reallocation of funding for the Operator Trust Fund payment to the Transportation Division. Additionally, there was a small decrease in costs for employer match (FICA) associated with the workforce reductions.

The proposed service adjustments are anticipated to achieve savings in both tire rental costs and fuel and lubricant expenditures, resulting in reductions to the Non Personal Services and Materials and Supplies categories accordingly. Changes in Allocated Charges are due to the elimination of an abatement from the Department of Transportation for expanded Treasure Island service. Lastly, Muni's workorder to PUC for electricity to operate rail and trolley vehicles was decreased in FY2005, based on Muni's anticipated savings resulting from the proposed service adjustments.

**Maintenance Division
Operating Fund**

Description	FY2004 Approved	FY2005 Approved	Variance
Salaries	\$78,139,799	\$75,591,610	(\$2,548,189)
Mandatory Fringe Benefits	13,985,555	18,347,937	4,362,382
Non Personal Services	3,834,523	4,179,523	345,000
Materials & Supplies	21,262,673	19,421,895	(1,840,778)
Other Operating Expenses	(195,000)	(195,000)	0
Services Of Other Depts.	1,554,051	1,701,184	147,133
Total Operating Fund	<u>\$118,581,601</u>	<u>\$119,242,149</u>	<u>\$660,548</u>
Continuing Project Fund			
Vehicle Parts & Supplies	0	500,000	500,000
Capital Outlay	0	1,000,000	1,000,000
Facilities Maintenance	175,000	175,000	0
Grant Fund			
Services Of Other Depts.	95,521	95,521	0
Interdepartmental Recovery	(95,521)	(95,521)	0
Capital Projects Unallocated			
Non Personal Services	0	500,000	500,000
Capital Projects	0	750,000	750,000
Total	<u>\$118,852,122</u>	<u>\$122,262,670</u>	<u>\$3,410,548</u>

The FY2005 budget for the Maintenance Division is \$122,262,670, which is \$3,410,548, or 3 percent, higher than the FY2004 approved budget. As part of Muni's overall expenditure reduction strategy designed to create a balanced FY2005 budget, the Maintenance Division reduced costs by eliminating positions that have minimal impact on direct service provision. Some of the reduction was offset by a \$1,250,000 capital appropriation secured from the Breda lease/leaseback transaction and from the ETI bus procurement contract settlement funds. These funds will be used to implement the trolley bus warranty administration project and to retrofit 375 Muni diesel buses with equipment designed to reduce air pollution caused by carbon monoxide.

The FY2005 salary budget shows a \$2.5 million net decrease despite a \$135,099 increase required to fund premium and holiday pay expenses. The net salary reduction was achieved by eliminating 18.43 positions, transferring 13 positions from the operating budget to the proposition K operating grant and by increasing attrition savings.

The FY2005 budget for fringe benefits shows a \$4,362,382 increase due primarily to an increase in the employee retirement system. In the past, the City has not contributed to the retirement fund because the value of the retirement fund has exceeded its actuarial liability since 1997. However, in FY2005 Muni is projected to contribute \$3.9 million to the retirement fund due to changes in actuarial assumptions. Furthermore, Muni employees have agreed to continue paying 7.5% to the retirement system for the duration of FY2005. In addition, workforce reductions in the Maintenance Division resulted in a corresponding decline in fringe benefits costs. Offsetting these savings are increases to health care costs and to the employer match (FICA).

The FY2005 budget for Non Personal Services shows a \$345,000 increase due to: a) a \$250,000 transfer from the Other Equipment Maintenance expenditure category to the elevator and escalator maintenance budget; b) a \$25,000 increase to cover cost increases in non-revenue vehicle and escalators; and c) a \$70,000 funding increase to pay for cleaning and laundry services.

The FY2005 budget for the purchase of materials and supplies used for the maintenance of Muni vehicles and equipment shows a \$1,884,922 net reduction due to: 1) a \$1,500,000 transfer to the continuing project fund to provide the flexibility required to procure historic PCC Cars, trucks, vehicle parts and supplies; 2) a \$275,000 transfer to cover cost increases in non-revenue vehicle maintenance; 3) a \$50,000 transfer to Maintenance Training in the Executive Office Division; and 4) a \$15,778 transfer to increase the fuel purchase work order with Central Shops.

The FY2005 budget for Services of Other Departments shows a \$147,133 increase due to: a) a \$115,955 increase to pay for Muni's electricity and gas costs; b) a \$15,400 increase in the sewer service charge; and c) a \$15,778 increase due to the transfer of funds from the fuel and lubricants expenditure category to increase the work order for the purchase of fuel for non-revenue vehicles from Central Shops.

Under the continuing project fund expenditure category, \$500,000 is budgeted by transferring funds from the operating fund materials and supplies budget. This was done to provide the flexibility needed in using the funds for procuring critical vehicles, parts, equipment and other items. In addition, the division has budgeted \$1,250,000 in capital projects using proceeds from the Breda lease/leaseback transaction and from the ETI bus procurement contract settlement funds. Of this, \$500,000 is budgeted under non-personal services to fund the implementation of the trolley bus warranty administration project. The remaining \$750,000 is budgeted under the capital projects expenditure category in order to retrofit 375 Muni diesel buses with equipment designed to reduce air pollution caused by carbon monoxide.

**General Manager Division
Operating Fund**

	Approved FY2004	Approved FY2005	FY 2005 Variance
Salaries	\$20,644,121	\$19,385,488	(\$1,258,633)
Mandatory Fringe Benefits	3,639,218	5,220,641	1,581,423
Non Personal Services	1,906,602	1,806,679	(99,923)
Materials & Supplies	295,215	227,324	(67,891)
Capital Outlay	0	90,000	90,000
Allocated Charges	(77,105)	(140,000)	(62,895)
Services Of Other Depts	95,793	98,789	2,996
Total	\$26,503,844	\$26,688,921	\$185,077

Salaries decreased due to the deletion of 22.11 positions. The position deletions are part of Muni's overall strategy to reduce expenditures and close the FY2005 budget gap. Slightly offsetting this reduction is an increase in holiday pay to better reflect actual work assignments and expenditures.

Mandatory fringe benefits increased in FY2005, chiefly due to the restoration of the City contribution to the retirement fund. The increase in fringe benefits also reflects higher costs for employee health benefits and city pick up the 7.5% employee retirement contribution for positions represented by TWU Local 200. Additionally, there was a small decrease in costs for employer match (FICA) associated with the workforce reductions.

Decreases in Non Personal Services and Materials and Supplies reflect Muni's department-wide effort to reduce operating expenditures. The Capital Outlay represents the cost of purchasing two ¾ ton diesel trucks for Street Operations. The increase in Allocated Charges incorporates the source of funding for those trucks as well as a reduction in the expenditure recovery from CalTrain for Traffic Checker activities. Lastly, of the three work orders budgeted in the Services of Other Departments appropriation, only one rose slightly, based on actual expenditures of centralized mail delivery services provided by the Purchasing Department.

**General Manager Division
Capital Reserve Fund**

	Approved FY2004	Approved FY2005	FY 2005 Variance
Capital Projects (CIP)	\$600,000	\$0	(\$600,000)
Total	\$600,000	\$0	(\$600,000)

This appropriation was a one-time expenditure in FY2004 to support implementation of the integrated Vehicle Scheduling System project and is therefore deleted in FY2005. Expenditures from the Capital Reserve Fund are restricted for capital purposes only as provided in the San Francisco Administrative Code.

**General Manager Division
Transit Shelter Program
Special Revenue Fund**

	Approved FY2004	Approved FY2005	FY 2005 Variance
Salaries	\$144,528	\$122,149	(\$22,379)
Mandatory Fringe Benefits	22,750	27,380	4,630
Non Personal Services	2,000	2,000	0
Materials & Supplies	18,649	18,649	0
Services Of Other Depts	31,426	31,426	0
Total	\$219,353	\$201,604	(\$17,749)

The Transit Shelter Program manages the installation and maintenance of transit shelters through a contract with Viacom Outdoor. The budget funds one full-time permanent employee and one half-time temporary employee to administer the program. Administrative costs include salaries, fringe benefits, and services of other departments. The decrease to Salaries is due to reduced funding for Temporary Salaries, in anticipation of limited support to this program in FY2005. The increase in Mandatory Fringe Benefits is chiefly due to the restoration of the City contribution to the retirement fund. Slightly offsetting this increase was a small decrease in costs for employer match (FICA) associated with the reduction in Temporary Salaries. The appropriations for Non Personal Services and Materials & Supplies have not changed as expenditures are anticipated to remain constant. Additionally, funding for Services of Other Departments also remains the same, as there is no projected increase in legal services provided by the City Attorney or bus zone painting provided by the Department of Parking and Traffic.

The Transit Shelter Program is funded through a Special Revenue Fund. Special Revenue Funds are distinct from General Fund revenues because the source of funding is not derived from taxes or other general revenue sources and, in addition, the proceeds are earmarked for a specific purpose.

**Muni-Wide Services Division
Summary of Major Changes**

Description	FY2004 Board Adopted	FY2005 Board Adopted	FY2005 Increase (Decrease)
Operating Fund			
Salaries	952,000	0	(952,000)
Mandatory Fringe Benefits	97,828	0	(97,828)
Non Personal Services	25,429,568	0	(25,429,568)
Capital Outlay	161,591	81,164	(80,427)
Allocated Charges	(5,304,161)	(4,601,986)	702,175
Services Of Other Departments	11,090,890	4,615,744	(6,475,146)
Operating Transfers Out	0	2,588,046	2,588,046
Total	32,427,716	2,682,968	(29,744,748)

The FY2005 adopted budget for the Muni-Wide Services Division is \$2,682,968. This is one of the seven divisions that have been reorganized from the Unallocated Division.

The decrease in Salaries and Mandatory Fringe Benefits is due to the reallocation of these items to Muni-Wide Benefits Division. The decrease in Non Personal Services is due to reallocations of \$1,352,000 for the Transit Operator Trust Fund to the Transportation Division; \$8,653,408 in CalTrain funding to the CalTrain Joint Powers Board Division; \$8,815,412 in payments to BART to the FastPass on BART Division; and \$6,596,988 of judgments and claims cost to the Legal Division.

The decrease of \$80,427 in Capital Outlay reflects a reduction in the annual lease/purchase obligation under the Mayor's Office of Public Finance equipment lease/purchase program.

Allocated charges decreased by \$702,175, as the indirect costs eligible to be allocated to grants under the A87 Indirect Cost Allocation Plan declined in FY2005.

The decrease in Services of Other Departments includes \$8,166,818 in City Attorney legal services that is reallocated to the new division; a decrease of \$45,512 for the Department of Human Resources' (DHR) management compensation and classification plan; and a decrease of \$126,731 for DHR's management system. This is offset by an increase of \$290,247 for the services of the City's Risk Manager; a \$50,544 increase for the Department of Telecommunications and Information services; a \$4,059 increase for life insurance for local 21 members; a \$14,892 increase in rent to War Memorial; a new work order of \$936,242 for the City services audit and another new work order of \$571,990 to the Department of Human Services.

The operating transfers out is one-time fund transfer from Muni's operating fund to the Department of Parking and Traffic (DPT) to balance the General Fund contribution to the Municipal Transportation Agency.

**Workers Compensation Claims Division
Summary of Major Changes**

Description	FY2004 Board Adopted	FY2005 Board Adopted	FY2005 Increase (Decrease)
Operating Fund			
Non Personal Services	21,746,365	24,025,000	2,278,635
Total	21,746,365	24,025,000	2,278,635

The FY2005 adopted budget for the Workers Compensation Claims Division is \$24,025,000, which is \$2,278,635 more than the FY2004 adopted budget of \$21,746,365. This is one of the seven divisions that have been reorganized from the Unallocated Division.

Of the total amount budgeted in non personal services, \$20,500,000 is allotted to fund workers' compensation expenses such as employee medical reimbursements and rehabilitation payments, as well as the State of California Self Insurance and Fraud Assessment Fee. The FY2005 budget for this item has increased by \$1,887,318 due to rising workers' compensation benefits rates. The remaining \$3,525,000 funds Muni's Back First Program and the Workers' Compensation Third Party Administrator contract. The FY2005 funding for these items has increased by \$393,317 due to increased contract costs.

Paratransit Division

Operating Fund	Approved FY2004	Approved FY2005	FY 2005 Variance
Non Personal Services	\$20,073,976	\$20,073,976	\$0
Interdepartmental Recovery	(707,819)	(707,819)	0
Total	\$19,366,157	\$19,366,157	\$0

Expenditures for the Paratransit program are anticipated to remain at FY2004 levels.

**Muni-Wide Benefits Division
Summary of Major Changes**

Description	FY2004 Board Adopted	FY2005 Board Adopted	FY2005 Increase (Decrease)
Operating Fund			
Salaries	2,256,877	3,874,000	1,617,123
Mandatory Fringe Benefits	14,400,808	21,916,031	7,515,223
Total	16,657,685	25,790,031	9,132,346

The FY2005 adopted budget for the Muni-Wide Benefits Division is \$25,790,031. The budget funds employee incentive programs, and negotiated labor cost increases, and pays for Charter-mandated health service costs for retirees and their families as well as Muni's share of the City's costs for administering this program.

Labor cost increases and rising health care costs are the major factors impacting the Muni-Wide Benefits Division's FY2005 budget. The increase in Salaries includes \$845,000 to fund labor cost increases resulting from negotiations and contract re-openers and \$952,000 to fund premium pay. These increases are offset by a decrease in funding for incentive payments. The increase in Mandatory Fringe Benefits is due primarily to rising health benefit costs for retirees.

**CalTrain JPB
Summary of Major Changes**

Description	FY2004 Approved	FY2005 Approved	FY2005 Variance
Operating Fund			
Non Personal Services	8,653,408	6,337,070	(2,316,338)
Total	\$ 8,653,408	\$ 6,337,070	\$ (2,316,338)

This division is reorganized from the Unallocated Division in FY2005. The appropriation funds payment to the CalTrain Peninsula Joint Powers Board (JPB) as a local subsidy to CalTrain's FY2005 operating budget. In FY2004, the appropriation included both capital and operating support, with approximately \$6.4 million allocated to operating and \$2.2 million to capital. The decrease of \$2,316,338 in FY2005 compared to the FY2004 budget of \$8,653,408 is due to the elimination of the capital support.

**FastPass on BART Division
Summary of Major Changes**

Description	FY2004 Board Adopted	FY2005 Board Adopted	FY2005 Increase (Decrease)
Operating Fund			
Non Personal Services	0	9,437,653	9,437,653
Total	0	9,437,653	9,437,653

The FY2005 adopted budget for the Fast Pass on BART Division is \$9,437,653, which is \$622,241 more than the FY2004 adopted budget of \$8,815,412. This is one of the seven divisions that have been reorganized from the Unallocated Division.

The FY2005 Non Personal Services budget is \$9,437,653 compared to a FY2004 budget of \$8,815,412. The actual increase in Non Personal Services is \$622,241, due to the reallocation of \$8,815,412 of payment to BART for use of Muni fast pass from the Muni-Wide Services Division. The increase is due to a negotiated reimbursement rate increase.

**Legal Division
Summary of Major Changes**

Description	FY2004 Board Adopted	FY2005 Board Adopted	FY2005 Increase (Decrease)
Operating Fund			
Non Personal Services	0	7,486,988	7,486,988
Services Of Other Departments	0	8,411,823	8,411,823
Total	0	15,898,811	15,898,811

The FY2005 adopted budget for the Legal Division is \$15,898,811, which is \$1,135,005 more than the FY2004 adopted budget of \$14,763,806, which was budgeted in the Unallocated Division. The Legal Division is one of the seven divisions that have been reorganized from the Unallocated Division. The appropriations associated with the Legal Division have been reallocated from the Unallocated Division as a result of this reorganization.

The FY2005 Non Personal Services budget is \$7,486,988 compared to the FY2004 budget of \$6,596,988. The actual increase in Non Personal Services is \$890,000 and funds anticipated rising costs.

The FY2005 Services of Other Departments budget is \$8,411,823 compared to the FY2004 budget of \$8,166,818. The actual increase in Services of Other Departments is \$245,005, reflecting an increase in the cost of services.

SERVICE

Weekday Frequency Guide

Frequencies (in minutes)								
Route	Type	First	7-9am	9a-4p	4-6pm	Eve.	Last	Owl
PM Powell-Mason	Cable Car	6:33am	10	8	8	8	12:33am	--
PH Powell-Hyde	Cable Car	6:09am	10	8	8	8	12:20am	--
C California Street	Cable Car	6:23am	6	8	8	12	12:32am	--
F Market & Wharves	Historic Streetcar	5:47am	6	8	7	15	12:38am	--
J Church	Metro Streetcar	5:09am	9	10	8	15	12:16am	--
K Ingleside	Metro Streetcar	5:06am	9	10	9	15	12:16pm	L, 91 Owl
L Taraval	Metro Streetcar	owl	7	10	7	15	owl	30
M Ocean View	Metro Streetcar	5:42am	9	10	9	15	12:13am	--
N Judah	Metro Streetcar	owl	8	10	8	12	owl	30
S Castro Shuttle, am service	Metro Streetcar	7:09am	10	--	--	--	9:26am	--
S Castro Shuttle, pm service	Metro Streetcar	3:15pm	--	--	10	--	6:34pm	--
1 California	Trolley Bus	5:22am	9	5	8	15	1:25am	--
1 California east of Fillmore	Trolley Bus	--	3	5	3	15	--	--
1AX California "A" Express inbound	Bus	6:45am	10	--	--	--	8:25am	--
1AX California "A" Express outbound	Bus	4:10pm	--	--	15	--	6:00pm	--
1BX California "B" Express inbound	Bus	6:44am	6	--	--	--	8:42am	--
1BX California "B" Express outbound	Bus	4:15pm	--	--	15	--	6:05pm	--
2 Clement	Bus	5:34am	10	20	10	--	6:55pm	--
3 Jackson	Trolley Bus	7:03am	10	20	10	20	1:05am	--
4 Sutter	Trolley Bus	5:28am	10	20	10	--	5:54pm	--

Frequencies (in minutes)								
Route	Type	First	7-9am	9a-4p	4-6pm	Eve.	Last	Owl
5 Fulton	Trolley Bus	24 hour service	6	8	5	15	24 hour service	30
6 Parnassus	Trolley Bus	6:20am	10	12	10	20	12:22	--
7 Haight	Trolley Bus	6:01am	10	12	10	--	6:19	--
9 San Bruno	Bus	5:35am	8	10	8	15	12:18am	90 Owl
9X San Bruno Express inbound	Bus	9:03am	--	12	10	--	5:55pm	--
9X San Bruno Express outbound	Bus	7:07am	12	12	--	--	6:35pm	--
9AX San Bruno "A" Express inbound	Bus	6:43am	10	--	--	--	8:55am	--
9AX San Bruno "A" Express outbound	Bus	3:58pm	--	--	10	--	6:08pm	--
9BX San Bruno "B" Express inbound	Bus	6:41am	15	--	--	--	8:56am	--
9BX San Bruno "B" Express outbound	Bus	3:56pm	--	--	10	--	6:04pm	--
10 Townsend	Bus	5:47am	15	15	15	20	1:18am	--
12 Folsom-Pacific (Van Ness Ave - 26th St)	Bus	5:54am	10	20	10	20	12:37am	--
12 Folsom-Pacific (Van Ness Ave - Mission / Embarcadero)	Bus	--	10	10	10	20	--	--
12 Folsom-Pacific (Fillmore-26th St)	Bus	5:54am	20	20	20	--	5:47pm	--
14 Mission	Trolley Bus	24 hour service	10	6	5	10	24 hour service	30
14 Mission north of Lowell	Trolley Bus	24 hour service	5	6	5	10	24 hour service	30
14L Mission Limited	Bus	8:40am	--	20	--	--	3:51pm	--
14X Mission Express inbound	Bus	6:27am	9	--	--	--	8:26am	--
14X Mission Express outbound	Bus	4:02pm	--	--	10	--	6:02pm	--

Frequencies (in minutes)								
Route	Type	First	7-9am	9a-4p	4-6pm	Eve.	Last	Owl
15 Third Street	Bus	5:28am	8	10	7	15	11:59am	91 Owl
16AX Noriega "A" Express inbound	Bus	6:26am	10	--	--	--	8:22am	--
16AX Noriega "A" Express outbound	Bus	4:02pm	--	--	15	--	6:10pm	--
16BX Noriega "B" Express inbound	Bus	6:30am	10	--	--	--	8:30am	--
16BX Noriega "B" Express outbound	Bus	4:00pm	--	--	15	--	6:05pm	--
17 Parkmerced	Bus	6:15am	20	20	20	20	11:44pm	--
18 46th Avenue	Bus	5:34am	15	20	15	20	12:21am	--
19 Polk	Bus	5:21am	10	10-20	10	20	1:27am	--
19 Polk north of Townsend	Bus	--	10	10	10	20	--	--
19 Polk Navy Yard service	Bus	5:21am	10	10-20	10	--	6:34pm	--
21 Hayes	Trolley Bus	5:36am	8	12	8	20	12:44am	--
22 Fillmore	Trolley Bus	24 hour service	8	8	6	15	24 hour service	30
23 Monterey	Bus	5:44am	15	20	15	20	12:05am	--
24 Divisadero	Trolley Bus	24 hour service	8	10	8	15	24 hour service	30
26 Valencia	Bus	6:04am	15	20	15	20	12:32am	--
27 Bryant	Bus	5:47am	12	12	12	20	12:57am	--
28 19th Avenue	Bus	5:23am	11	12	12	20	12:23am	91 Owl
28L 19th Ave Limited to Daly City BART, am	Bus	7:09am	8-15	--	--	--	8:44am	--
28L 19th Ave Limited from Daly City BART, am	Bus	7:20am	10-15	--	--	--	8:54am	--

Frequencies (in minutes)								
Route	Type	First	7-9am	9a-4p	4-6pm	Eve.	Last	Owl
28L 19th Ave Limited to Daly City BART, pm	Bus	2:07pm	--	8-14	--	--	3:35pm	--
28L 19th Ave Limited from Daly City BART, pm	Bus	2:03pm	--	9	--	--	4:09pm	--
29 Sunset south of 25th Ave/California	Bus	6:02am	16	15	14	20	12:19am	--
29 Sunset Letterman Complex service	Bus	6:44am	30	30	30	--	5:42pm	--
30 Stockton	Trolley Bus	5:30am	9	9	9	12	1:09am	91 Owl
30 Stockton east of Van Ness Ave	Trolley Bus	--	9	4-5	4-5	12	--	91 Owl
30X Marina Express inbound	Bus	6:05am	5	--	--	--	9:10am	--
30X Marina Express outbound	Bus	3:42pm	--	--	10	--	6:17pm	--

Frequencies (in minutes)								
Route	Type	First	7-9am	9a-4p	4-6pm	Eve.	Last	Owl
31 Balboa	Trolley Bus	5:21am	10	12	10	15	1am	--
31 AX Balboa "A" Express inbound	Bus	6:50am	8	--	--	--	8:08am	--
31 AX Balboa "A" Express outbound	Bus	4:12pm	--	--	10	--	6:02pm	--
31 BX Balboa "B" Express inbound	Bus	6:47am	10	--	--	--	8:30am	--
31 BX Balboa "B" Express outbound	Bus	4:12pm	--	--	15	--	6:05pm	--
33 Stanyan	Trolley Bus	6:00am	15	15	15	20	12:10am	--
35 Eureka	Bus	5:27am	15	30	15	30	1:00am	--
36 Teresita	Bus	6:30am	20	20	20	30	12:25am	--
37 Corbett	Bus	6:15am	15	30	15	30	12:30am	--
37 betw. Parkridge Dr & Church St	Bus	--	15	15	15	30	--	
38 Geary Ft. Miley	Bus	5:14am	10	14	12	upon request from 38 Pt. Lobos	12:07am	--
38 Geary Pt. Lobos	Bus	5:14am	use 38 Limited service			20	12:07am	--
38 Geary Ocean Beach	Bus	24 hour service	14	14	10	20	24 hour service	30
38 Geary east of 33rd Ave	Bus	24 hour service	7	7	5	10	24 hour service	30

Frequencies (in minutes)								
Route	Type	First	7-9am	9a-4p	4-6pm	Eve.	Last	Owl
38L Geary Limited inbound	Bus	6:00am	7	7	7	--	5:43pm	--
38L Geary Limited outbound	Bus	7:50am	7	7	5	--	6:40pm	--
38 AX Geary "A" Express inbound	Bus	6:51am	10	--	--	--	8:31am	--
38 AX Geary "A" Express outbound	Bus	4:07pm	--	--	15	--	6:55pm	--
38 BX Geary "B" Express inbound	Bus	6:46am	8	--	--	--	8:26am	--
38 BX Geary "B" Express outbound	Bus	4:13pm	--	--	15	--	6:50pm	--
39 Coit	Bus	7:20am	30	20	20	--	7:46pm	--
41 Union inbound am	Trolley Bus	5:00am	5	--	--	--	9:00am	--
41 Union outbound am	Trolley Bus	5:27am	10	--	--	--	8:51am	--
41 Union inbound pm	Trolley Bus	4:09pm	--	--	8	--	6:44pm	--
41 Union outbound pm	Trolley Bus	3:33pm	--	--	6	--	7:18pm	--
43 Masonic	Bus	5:20am	10	12	10	20	12:28am	--
44 O'Shaughnessy	Bus	5:55am	10	15	10	20	12:30am	--
45 Union-Stockton	Trolley Bus	6:10am	9	9	9	15	1:03am	--
47 Van Ness	Bus	6:03am	7	8	7	15	12:55am	90 Owl
48 Quintara-24th Street	Bus	6:07am	12	20	12	20	12:20am	--

Frequencies (in minutes)								
Route	Type	First	7-9am	9a-4p	4-6pm	Eve.	Last	Owl
48 betw. West Portal & Kansas	Bus	--	12	10	12	20	--	--
48 betw. West Portal & Great Highway, am	Bus	6:51am	12	--	--	--	9:16am	--
48 betw. West Portal & Great Highway, pm	Bus	1:50pm	--	12	12	--	6:45pm	--
49 Van Ness- Mission	Bus	5:37am	7	8	7	15	1:03am	14 or 90 Owl
52 Excelsior	Bus	6:20am	20	20	20	30	12:12am	--
53 Southern Heights	Bus	6:45am	30	30	30	--	7:15pm	--
54 Felton	Bus	5:53am	22	22	22	22	12:57am	--
56 Rutland	Bus	6:37am	40	40	40	40	9:00pm	--
66 Quintara, 30th/Vicente-9th/Judah	Bus	6:50am	20	20	20	30	11:42pm	--
66 Quintara inbound to Ferry Building	Bus	5:42am	24	--	--	--	7:49am	--
66 Quintara outbound from Ferry Building	Bus	4:06pm	--	--	24	--	5:29pm	--
67 Bernal Heights	Bus	6:10am	20	20	20	20	12:10am	--
71 Haight-Noriega	Bus	6:13am	10	12	10	20	12:23am	--
71L Haight-Noriega Limited inbound	Bus	6:42am	10	--	--	--	8:06am	--
71L Haight-Noriega Limited outbound	Bus	3:58pm	--	--	10	--	6:11pm	--

Frequencies (in minutes)								
Route	Type	First	7-9am	9a-4p	4-6pm	Eve.	Last	Owl
80X Gateway Express from Caltrain	Bus	7:14am	4 trips meet Caltrain	--	--	--	9:13am	--
81X Caltrain Express from Caltrain	Bus	6:51am	4 trips meet Caltrain	--	--	--	8:41am	--
82X Presidio-Caltrain Express from Caltrain	Bus	6:19am	6 trips meet Caltrain	--	--	--	8:43am	--
82X Presidio-Caltrain Express to Caltrain	Bus	4:10pm	--	--	30	--	6:10pm	--
88 BART Shuttle to BART	Bus	6:30am	20	--	--	--	8:39am	--
88 BART Shuttle from BART	Bus	4:05pm	--	--	10	--	6:30pm	--
89 Laguna Honda	Bus	7:04am	--	15	--	--	3:00pm	--
90 Owl	Bus	1:18am	--	--	--	--	4:40am	30
91 Owl	Bus	12:55am	--	--	--	--	4:16am	30
108 Treasure Island	Bus	24 hour service	15	20	15	20	24 hour service	45

Saturday Frequency Guide

Frequencies (in minutes)							
Route	Type	First	7-10am	10a-6p	Eve.	Last	Owl
PM Powell-Mason	Cable Car	6:33am	10	8	8	12:33am	--
PH Powell-Hyde	Cable Car	6:09am	10	8	8	12:20am	--
C California Street	Cable Car	6:30am	12	10	12	12:38am	--
F Market & Wharves	Historic Streetcar	6:12am	10	8	15	12:38am	--
J Church	Metro Streetcar	5:36am	15	16	20	12:16am	--
K Ingleside	Metro Streetcar	6:10am	12	12	20	12:16am	--
L Taraval	Metro Streetcar	owl	12	10	20	owl	30
M Ocean View	Metro Streetcar	5:33am	12	12	20	12:13am	--
N Judah	Metro Streetcar	owl	10	10	20	owl	30
1 California	Trolley Bus	5:25am	15	6	20	1:20am	--
2 Clement	Bus	5:07am	15	15	--	7:23pm	--
3 Jackson	Trolley Bus	5:22am	15	15	20	1:08am	--
5 Fulton	Trolley Bus	24 hour service	12	10	15	24 hour service	30
6 Parnassus	Trolley Bus	6:20am	15	12	20	12:20	--
7 Haight	Trolley Bus	9:33am	--	12	--	6:06pm	--
9 San Bruno	Bus	6:17am	12	10	15	12:18am	90 Owl
9X San Bruno Express	Bus	9:31am	--	15	--	6:15pm	--
10 Townsend	Bus	6:00am	20	18	20	1:10am	--
12 Folsom-Pacific (Van Ness - 26th St)	Bus	6:00am	20	20	20	12:31am	--

Frequencies (in minutes)							
Route	Type	First	7-10am	10a-6p	Eve.	Last	Owl
12 Folsom-Pacific (Van Ness - Mission / Embarcadero)	Bus	--	10	10	20	--	--
14 Mission	Trolley Bus	24 hour service	8	8	10	24 hour service	30
14L Mission Limited	Bus	9:09am	--	15	--	4:56pm	--
15 Third Street	Bus	5:28am	10	10	15	11:54pm	91 Owl
17 Parkmerced	Bus	6:15am	20	20	20	11:44pm	--
18 46th Avenue	Bus	6:20am	20	20	20	12:21am	--
19 Polk	Bus	5:23am	20	12-24	20	1:27am	--
19 Polk north of Brannan	Bus	--	20	12	20	--	--
19 Polk Navy Yard service	Bus	5:23am	20	12-24	--	6:44pm	--
21 Hayes	Trolley Bus	5:44am	15	12	20	12:45am	--
22 Fillmore	Trolley Bus	24 hour service	10	8	15	24 hour service	30
23 Monterey	Bus	5:42am	20	20	20	12:05am	--
24 Divisadero	Trolley Bus	24 hour service	20	15	15	24 hour service	30 (see note)
26 Valencia	Bus	6:11am	20	20	20	12:32am	--
27 Bryant	Bus	5:47am	20	15	20	12:57am	--
28 19th Avenue	Bus	5:21am	12	12	20	12:23am	91 Owl
29 Sunset south of 25th Ave/ California	Bus	6:00am	15	15	20	11:54pm	--
29 Sunset Letterman Complex service	Bus	6:50am	30	30	--	5:43pm	--
30 Stockton	Trolley Bus	6:00am	10	6	12	1:09am	91 Owl

Frequencies (in minutes)							
Route	Type	First	7-10am	10a-6p	Eve.	Last	Owl
30 Stockton east of Van Ness Ave	Trolley Bus	--	10	3-6	12	--	91 Owl
31 Balboa	Trolley Bus	5:20am	15	15	15	12:18am	--
33 Stanyan	Trolley Bus	6:00am	20	20	20	12:30am	--
35 Eureka	Bus	5:42am	30	30	30	1:00am	--
36 Teresita	Bus	6:30am	30	30	30	12:25am	--
37 Corbett	Bus	6:05am	30	30	30	12:30am	--
38 Geary Fort Miley	Bus	5:14am	18	14	upon request from 38 Pt. Lobos	12:44am	--
38 Geary Point Lobos	Bus	5:14am	15	use 38 Limited	15	12:44am	--
38 Geary Ocean Beach	Bus	24 hour service	15	14	20	24 hour service	30
38 Geary east of 33rd Ave	Bus	24 hour service	5	7	10	24 hour service	30
38L Geary Limited inbound	Bus	8:44am	--	7	--	5:38pm	--
38L Geary Limited outbound	Bus	10:01am	--	7	--	6:04pm	--
39 Coit	Bus	7:20am	30	20	--	7:46pm	--
43 Masonic	Bus	5:48am	15	15	20	12:27am	--
44 O'Shaughnessy	Bus	5:55am	15	15	20	12:30am	--
45 Union-Stockton	Trolley Bus	6:10am	15	12	15	1:03am	--
47 Van Ness	Bus	6:00am	12	8	15	12:56am	90 Owl
48 Quintara-24th St.	Bus	5:45am	20	15	20	12:20am	--
49 Van Ness-Mission	Trolley Bus	5:57am	12	8	15	12:54am	14 or 90 Owl

Frequencies (in minutes)							
Route	Type	First	7-10am	10a-6p	Eve.	Last	Owl
52 Excelsior	Bus	6:20am	20	20	30	12:09am	--
53 Southern Heights	Bus	8:30am	--	20	--	7:15pm	--
54 Felton	Bus	5:56am	22	22	22	12:57am	--
56 Rutland	Bus	6:37am	40	40	40	9:00pm	--
66 Quintara	Bus	6:30am	30	30	30	11:42pm	--
67 Bernal Heights	Bus	6:10am	20	20	20	12:10am	--
71 Haight-Noriega	Bus	6:12am	15	12	20	12:22am	--
89 Laguna Honda	Bus	9:42am	--	15	--	2:45pm	--
90 Owl	Bus	1:18am	--	--	--	4:40am	30
91 Owl	Bus	12:55am	--	--	--	4:16am	30
108 Treasure Island	Bus	24 hour service	40	20	45	24 hour service	45

Sunday Frequency Guide

Frequencies (in minutes)							
Route	Type	First	7-10am	10a-6p	Eve.	Last	Owl
PM Powell-Mason	Cable Car	6:33am	10	8	8	12:33am	--
PH Powell-Hyde	Cable Car	6:09am	10	8	8	12:20am	--
C California Street	Cable Car	6:30am	12	10	12	12:38am	--
F Market & Wharves	Historic Streetcar	6:12am	10	8	15	12:38am	--
J Church	Metro Streetcar	5:36am	20	18	20	12:16am	--
K Ingleside	Metro Streetcar	5:03am	20	15	20	12:16am	--
L Taraval	Metro Streetcar	owl	15	12	20	owl	30
M Ocean View	Metro Streetcar	8:12am	20	15	20	12:13am	--
N Judah	Metro Streetcar	owl	15	12	20	owl	30
1 California	Trolley Bus	5:25am	15	6	20	1:20am	--
2 Clement	Bus	5:07am	15	15	--	7:23pm	--
3 Jackson	Trolley Bus	5:22am	15	15	20	1:08am	--
5 Fulton	Trolley Bus	24 hour service	12	9	15	24 hour service	30
6 Parnassus	Trolley Bus	6:27am	20	20	20	12:18am	--
7 Haight	Trolley Bus	10:19am	--	20	--	6:14pm	--
9 San Bruno	Bus	6:15am	12	10	15	12:18am	90 Owl
10 Townsend	Bus	6:00am	20	18	20	1:10am	--
12 Folsom-Pacific (Van Ness Ave - 26th St)	Bus	6:00am	20	20	20	12:31am	--
12 Folsom-Pacific (Van Ness Ave - Mission / Embarcadero)	Bus	--	10	10	20	--	--
14 Mission	Trolley Bus	24 hour service	8	8	10	24 hour service	30
15 Third Street	Bus	5:28am	10	10	15	11:54pm	91 Owl

Frequencies (in minutes)							
Route	Type	First	7-10am	10a-6p	Eve.	Last	Owl
17 Parkmerced	Bus	6:15am	20	20	20	11:44pm	--
18 46th Avenue	Bus	6:20am	20	20	20	12:21am	--
19 Polk	Bus	5:23am	20	12-24	20	1:27am	--
19 Polk north of Townsend	Bus	--	20	12	20	--	--
19 Polk Navy Yard service	Bus	5:23am	20	12-24	--	6:44pm	--
21 Hayes	Trolley Bus	5:44am	15	12	20	12:45am	--
22 Fillmore	Trolley Bus	24 hour service	10	8	15	24 hour service	30
23 Monterey	Bus	5:42am	20	20	20	12:05am	--
24 Divisadero	Trolley Bus	24 hour service	20	15	15	24 hour service	30
26 Valencia	Bus	6:11am	20	20	20	12:32am	--
27 Bryant	Bus	5:47am	20	15	20	12:57am	--
28 19th Avenue	Bus	5:21am	12	12	20	12:23am	91 Owl
29 Sunset south of 25th Ave/ California	Bus	6:00am	15	15	20	11:54pm	--
29 Sunset Letterman Complex service	Bus	6:50am	30	30	--	5:43pm	--
30 Stockton	Trolley Bus	6:00am	20	12	12	1:09am	91 Owl
30 Stockton east of Van Ness Ave	Trolley Bus	--	20	4-8	12	--	91 Owl
31 Balboa	Trolley Bus	5:20am	15	15	15	12:18am	--
33 Stanyan	Trolley Bus	6:00am	20	20	20	12:30am	--
35 Eureka	Bus	5:42am	30	30	30	1:00am	--
36 Teresita	Bus	6:30am	30	30	30	12:25am	--
37 Corbett	Bus	6:05am	30	30	30	12:30am	--
38 Geary Ft. Miley	Bus	5:14am	20	15	upon request from 38 Pt. Lobos	12:44am	--

Frequencies (in minutes)							
Route	Type	First	7-10am	10a-6p	Eve.	Last	Owl
38 Geary Pt. Lobos	Bus	5:14am	20	15	15	12:44am	--
38 Geary Ocean Beach	Bus	24 hour service	20	15	30	24 hour service	30
38 Geary East of 33rd Avenue	Bus	24 hour service	7	5	10	24 hour service	30
39 Coit	Bus	7:20am	30	20	--	7:46pm	--
43 Masonic	Bus	5:48am	15	15	20	12:27am	--
44 O'Shaughnessy	Bus	5:55am	15	15	20	12:30am	--
45 Union-Stockton	Trolley Bus	6:10am	20	12	12	1:02am	--
47 Van Ness	Bus	6:00am	12	8	15	12:57am	90 Owl
48 Quintara-24th Street	Bus	5:45am	20	15	20	12:20am	--
49 Van Ness-Mission	Trolley Bus	5:57am	12	8	15	12:54am	14 or 90 Owl
52 Excelsior	Bus	6:20am	20	20	30	12:09am	--
53 Southern Heights	Bus	8:30am	--	20	--	7:15pm	--
54 Felton	Bus	5:56am	22	22	22	12:57am	--
56 Rutland	Bus	6:37am	40	40	40	9:00pm	--
66 Quintara	Bus	6:30am	30	30	30	11:42pm	--
67 Bernal Heights	Bus	6:10am	20	20	20	12:10am	--
71 Haight-Noriega	Bus	6:23am	15	10	20	12:21am	--
76 Marin Headlands to Marin	Bus	9:30am	--	60	--	5:30pm	--
76 Marin Headlands to SF	Bus	10:30am	--	60	--	6:30pm	--
89 Laguna Honda	Bus	9:42am	--	15	--	2:45pm	--
90 Owl	Bus	1:18am	--	--	--	4:40am	30
91 Owl	Bus	12:55am	--	--	--	4:16am	30
108 Treasure Island	Bus	24 hour service	40	20	45	24 hour service	45



DEPARTMENT WIDE SERVICE STANDARDS

The Executive Director and the Municipal Transportation Agency Board of Directors certify that the budget is adequate in all respects to allow the department to make substantial progress toward meeting the goals, objectives, and performance standards established pursuant to Section 8A.103 of the provisions of the San Francisco Charter. These performance standards are outlined below.

SERVICE STANDARD	FY05 Goal
1a. % of Vehicles that run on time according to published schedules (no more than 4 minutes late or 1 minute early) measured at terminals and established intermediate points.	85%
2a. % of Scheduled service hours that are delivered and percentage of scheduled vehicles that begin service at the scheduled time.	98.5%
4a. % of vehicles that pass published time points during measurement periods unable to pick up passengers due to crowding without being followed within 3 minutes or less by another vehicle on the same route with space for all waiting passengers.	Less than 5%
5a. Peak period passenger load factors	85% or less
6a. Actual headways against scheduled headways on all radial express, cross-town, secondary, and feeder lines for peak, base, evening, and late night services.	Operate 85% of time within 30% or 10 minutes of scheduled headway (whichever is less)
7a. % vehicle availability and reliability (mean distance between failure) by mode.	98.5%



SERVICE STANDARD	FY05 Goal																						
8a. Unscheduled absences by operator, mechanical and administrative personnel.	<p align="center">GOAL</p> <p align="center">Maint=6.1% Admin= 5.0% Ops= 7.0% Drivers= 9.31%</p>																						
9a. Miles between roadcalls by mode	<table border="1"> <thead> <tr> <th data-bbox="1201 644 1625 716">Mode</th> <th data-bbox="1625 644 1730 716">FY05 GOAL</th> </tr> </thead> <tbody> <tr> <td data-bbox="1201 716 1625 756">Flynn-Artic</td> <td data-bbox="1625 716 1730 756">2500</td> </tr> <tr> <td data-bbox="1201 756 1625 797">Woods-Stand.</td> <td data-bbox="1625 756 1730 797">2750</td> </tr> <tr> <td data-bbox="1201 797 1625 837">Kirkland-Stand.</td> <td data-bbox="1625 797 1730 837">3100</td> </tr> <tr> <td colspan="2" data-bbox="1201 837 1625 878">Potrero Division</td> </tr> <tr> <td data-bbox="1201 878 1625 919"> Potrero-Artic</td> <td data-bbox="1625 878 1730 919">700</td> </tr> <tr> <td data-bbox="1201 919 1625 959"> Potrero-Stand.</td> <td data-bbox="1625 919 1730 959">1250</td> </tr> <tr> <td data-bbox="1201 959 1625 1000">Presidio-Stand.</td> <td data-bbox="1625 959 1730 1000">1250</td> </tr> <tr> <td data-bbox="1201 1000 1625 1040">Breda Light Rail</td> <td data-bbox="1625 1000 1730 1040">3500</td> </tr> <tr> <td data-bbox="1201 1040 1625 1081">PCC (F-Line)</td> <td data-bbox="1625 1040 1730 1081">1250</td> </tr> <tr> <td data-bbox="1201 1081 1625 1092">Cable Car</td> <td data-bbox="1625 1081 1730 1092">5500</td> </tr> </tbody> </table>	Mode	FY05 GOAL	Flynn-Artic	2500	Woods-Stand.	2750	Kirkland-Stand.	3100	Potrero Division		Potrero-Artic	700	Potrero-Stand.	1250	Presidio-Stand.	1250	Breda Light Rail	3500	PCC (F-Line)	1250	Cable Car	5500
Mode	FY05 GOAL																						
Flynn-Artic	2500																						
Woods-Stand.	2750																						
Kirkland-Stand.	3100																						
Potrero Division																							
Potrero-Artic	700																						
Potrero-Stand.	1250																						
Presidio-Stand.	1250																						
Breda Light Rail	3500																						
PCC (F-Line)	1250																						
Cable Car	5500																						
1b. Passengers carried by mode	219 M Passenger Boardings																						
2b. Average Fare Per Passenger	Achieve \$117 M																						
4b. Fully Allocated Costs Per Hour of Service	Report Annually																						



SERVICE STANDARD	FY05 Goal
1c. Net vacancies by position (vacancies remaining once promotions and new hires have been deducted from retirees or resignations) for each division.	No Greater than 5%
2c. Attrition rates for new employees, by division and level	No Greater than 10%
1d. Development of an annual marketing plan identifying specific programs and projects that will promote increased patronage.	Develop an Annual Plan by Jan. 1, 2005
2d. Publication and distribution to the public of schedules for all trips taken by all vehicles which shall consist of specific arrival times at terminals and established intermediate points.	Publish Timetable
3d. Operator conduct complaints and their resolution, by complaint, consistent with due process and required confidentiality.	75% of PSR's resolved within 30 days
4d. Annual passenger surveys and follow-up by management.	Conduct Rider & Employee Survey
5d. Improvements in public information regarding vehicle delays during operations as well as general user information regarding system modifications, route changes, and schedules.	Continue to improve plan.
6d. Efforts to improve driver training, technical as well as accident follow-up.	50,000 hrs Driver Training Annually No greater than 2,826 accidents
7d. Number of crime incidents on Municipal Railway vehicles or in Municipal Railway facilities.	No greater than 2,175 incidents



SERVICE STANDARD	FY05 Goal
1e. Number of grievances	Report Number of Grievances
2e. Speed of resolution of grievances	75% Resolved within 30 days
3e. Longevity of employment	Annual Report
4e. Employee Recognition	Annual Achievement
5e. Employee education and training programs	42,620 hours