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Nathaniel P. Ford, Sr. | Executive Director/CEO

January 15, 2008

To: All Interested Parties:

The San Francisco Municipal Railway, a department of the San Francisco Municipal Transportation Agency (SFMTA), is pleased to present the FY 2008-2027 Short Range Transit Plan (SRTP). The SRTP chronicles Muni's accomplishments for the past two years and provides a guide on initiatives to improve Muni service over the next 20 years.

The FY 2008-2027 SRTP is the product of an agency-wide collaboration to present the operational, financial, and administrative framework required to sustain, improve and expand the public transit system. The Draft SRTP was distributed to several hundred individuals and organizations, and their review comments have been helpful. The SRTP contains information about the organization, our current and planned transit services, current and projected operating data and performance information. It also contains Muni's Capital Investment Program (CIP) and Operating Financial Plan (OFP), both of which cover a 20-year period. The CIP includes the plan on how we intend to build improvements to the public transit system. including the purchase of new vehicles and equipment. The OFP forecasts what the revenues and costs to operate the system are over the next 20 years based on current information.

A major project in this SRTP is the Third Street Light Rail Project, which is the City's largest capital project in decades. With Phase 1 successfully operating between the Market Street Subway and Visitacion Valley, the SFMTA can concentrate more fully on the design of Phase 2, the Central Subway, which will extend the Third Street Line into Chinatown.

Another major initiative is the Transit Effectiveness Project (TEP), now past the halfway point. This once-in-a-generation comprehensive review of Muni operations and finances is expected to lead to significant improvement in the quality and efficiency of service provided to our passengers. Due to external schedule requirements, the SRTP needs to be finalized before the TEP is complete. However, this SRTP is influenced by many of the intermediate findings of the TEP. In 2008, the Mini-SRTP Update will provide a full report on the TEP findings and implementation steps.

I hope that you will find this edition of the SRTP to be a useful reference. The SFMTA team is working to improve service for everyone using public transit in San Francisco. We appreciate your interest in Muni and the SFMTA.

Sincerely,

Nathaniel P. Ford, Sr. Executive Director/CEO

San Francisco Municipal Transportation Agency San Francisco Municipal Railway | Department of Parking & Traffic One South Van Ness Avenue, Seventh Fl. San Francisco, CA 94103 | Tel: 415.701.4500 | Fax: 415.701.4502 | www.sfmta.com